



**Board of Directors Meeting**

**June 16, 2025**

The Children's Trust  
Monday, June 16, 2025  
3250 S.W. 3rd Avenue (Coral Way)  
United Way - Ryder Room  
8:36 a.m. - 9:16 a.m.

BOARD OF DIRECTORS MEETING

Board Members  
(Present)

Kenneth C. Hoffman, Chairman  
Pamela Hollingsworth, Vice-Chair  
Matthew Arsenault, Treasurer  
Marissa Leichter, Secretary  
Edward Abraham, M.D.  
Laura Adams  
Islamiyat Nancy Adebisi  
Alex Auguste  
Daniel Bagner, Ph.D.  
Hon. Dorothy Bendross-Mindingall  
Cathy Burgos  
Norrie del Valle  
Lourdes Diaz  
Rev. Richard P. Dunn II  
Lourdes P. Gimenez  
Gilda Ferradaz  
Gioia Gentile  
Osmani Gonzalez  
Nicole Gomez  
Mindy Grimes-Festge  
Hon. Keon Hardemon  
Malou C. Harrison, Ph.D.  
Thamara Labrousse  
Hon. Orlando Prescott  
Laurie W. Nuell (nonvoting member)  
Hon. Isaac Salver  
Alfred Sanchez

S t a f f

William Kirtland

County Attorney's Office  
Leigh Kobrinski  
Assistant County Attorney

## S T A F F

1  
2  
3 Alejandro Aguirre  
4 Amanda Gorski  
5 Amanda Mckenna  
6 Aundray Adams  
7 Bevone Ritchie  
8 Bryan Pomares  
9 Carol Brogan  
10 Danielle Barreras  
11 Elizabeth Garland Lauren  
12 Felix Becerra  
13 Imran Ali  
14 Jacques Bentolila  
15 James R. Haj  
16 Juana Leon  
17 Juliette Fabien  
18 K. Lori Hanson  
19 kristin Celani  
20 Lindsay Francois  
21 Lisanne Gage  
22 Lisete Yero  
23 Michele Mordica  
24 Natalia Zea

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S T A F F (Continued)

Nandy Smith  
Patricia Leal  
Rachel Spector  
Tara Lunsford  
Victoria Gandul  
Wanda Sanchez  
William Kirtland  
Ximena Nunez  
Yuliet Alfonso  
Yvette Thompson-Echevarria

1                   CHAIRMAN HOFFMAN: First of all,  
2                   happy Father's Day, belatedly, to the  
3                   fathers in the audience, I think everyone  
4                   who has a father or is a father.

5                   There is an Executive Committee  
6                   meeting scheduled, as we've done in the  
7                   past, for 8:40, which we're not going to  
8                   cancel yet, in case there is a resolution  
9                   we can't pass, and we may want to convene  
10                  the Executive Committee after this  
11                  meeting.

12                 Just a reminder, if you are going  
13                 to recuse, please state your name, your  
14                 organization, and why you're recusing  
15                 from a resolution.

16                 And of course, please speak into  
17                 the microphone.

18                 First of all, I want to welcome to  
19                 our Board, Gioia Gentile. She's a  
20                 student serving at the School of  
21                 Advanced -- studying at the School of  
22                 Advanced Studies, West Campus.

23                 She's going to be serving as the  
24                 President of the Miami-Dade County Public  
25                 School District's Student Government

1 Association for this coming 25-26 year.  
2 And she's also the President of her  
3 school's Model United Nations Team as  
4 well.

5 She's very passionate about youth  
6 advocacy, civic engagement, and  
7 international affairs.

8 And through her leadership roles,  
9 Gioia works to amplify student voices,  
10 promote equity in education, and  
11 encourage cross-cultural understanding.

12 She brings strong organizational  
13 skills, a commitment to public service,  
14 and a collaborative mindset to every  
15 space she's been a part of.

16 Welcome, Gioia.

17 You're welcome to say something.

18 She is replacing, I think it's  
19 Roberta Carmona.

20 CHAIRMAN HOFFMAN: There's a  
21 button.

22 BOARD MEMBER GENTILE: Good  
23 morning, everyone.

24 I'm so excited to be here and learn  
25 from you all. This is my very first

1 Board meeting, so I'm not really sure  
2 what to expect, but I'm super excited to  
3 get to know all of you. There's a lot of  
4 you, but I'm super excited to at least  
5 get to speak with all of you, and really  
6 learn from what we do here at the  
7 Children's Trust. And I hope to make a  
8 good impact from, like, the lessons that  
9 I learned here, and really get to know  
10 what the Children's Trust does, and get  
11 to the nitty gritty of it all.

12 So thank you so much for welcoming  
13 me, and I'm super honored to be here.

14 CHAIRMAN HOFFMAN: Thank you.

15 Welcome.

16 Next, I wanted to mention that, as  
17 many of you know, during the Florida  
18 legislative session, there were  
19 amendments made to the Children's Trust  
20 governing statute, which updated the  
21 composition of the Trust Board of  
22 Directors.

23 The government signed -- the  
24 governor signed the legislation. It will  
25 go into effect on July 1st, 2025.

1           The updates are now scheduled to go  
2           before the Miami-Dade Board of County  
3           Commissioners no later than July, which  
4           would be to amend the County Ordinance to  
5           align it with the updated Florida  
6           Statute.

7           The statutory changes modernize our  
8           Board's composition to address quorum  
9           misalignments -- requirements and  
10          enhanced functionality.

11          The key updates include allowing  
12          the designated County officer to appoint  
13          a designee.

14          Removing the alliance seat.

15          Some of you may know we had a seat  
16          for an alliance of, I think, healthcare  
17          associations that no longer exists from  
18          the date the statute was originally  
19          passed.

20          Increasing the number of at-large  
21          members from four to five, by maintaining  
22          the 33-member requirement.

23          And extending at-large membership  
24          terms from two to three years, which  
25          will, hopefully, promote stability and



1 leadership continuity.

2 Commissioner Hardemon is sponsoring  
3 changes to the Ordinance.

4 I don't see him here today.

5 And our other Representative, Alex  
6 Rizo, helped us get the amendments passed  
7 through the legislature.

8 Let's see. With that, I'll turn it  
9 over to -- is there any public comments?

10 MS. LEON: There are no public  
11 comments, Mr. Chair.

12 BOARD MEMBER SALVER: Ken, Who,  
13 apart from our Board Members that are --

14 CHAIRMAN HOFFMAN: Is the mic on?

15 BOARD MEMBER SALVER: Yeah, I know.  
16 I don't know if this thing is working.  
17 Oh, it is on? Okay.

18 Yeah, apart from the Board Members,  
19 you said Alex Rizo and Hardemon.

20 Who from staff was working on it  
21 also?

22 CHAIRMAN HOFFMAN: Well, I think  
23 our Public Policy Team.

24 Natalia, you can speak to that and  
25 others.

1 MS. ZEA: Associate Director of  
2 Public Policy, Amanda Gorski was point,  
3 and really lead this to a successful  
4 conclusion, and I assisted as needed.

5 BOARD MEMBER SALVER: Right,  
6 because I had mentioned probably years  
7 and years ago, that all voting members  
8 of the Children's Trust should be  
9 residents of Miami-Dade County. I just  
10 would have liked to have to hear -- I  
11 would have liked to have heard, you know,  
12 what our -- what Hardemon and Rizo said,  
13 as well as Natalia, just because that  
14 was kind of like a pet peeve of mine.

15 CHAIRMAN HOFFMAN: Okay. I don't  
16 know that -- we don't have that  
17 requirement right now. And I guess as  
18 the future legislative initiatives are  
19 going, we can consider that.

20 BOARD MEMBER SALVER: Thank you.

21 CHAIRMAN HOFFMAN: As a  
22 requirement. I don't believe we have  
23 anybody currently that's not a Miami-Dade  
24 County resident.

25 BOARD MEMBER SANCHEZ: Well, That's

1 false.

2 CHAIRMAN HOFFMAN: We have looked  
3 at -- oh, sorry.

4 MS. KOBRINSKI: It is a  
5 requirement, except for the positions  
6 that have been appointed by reason of  
7 their position, like FIU or the State  
8 Attorney's Office, the at-large  
9 memberships all need to be, per County  
10 Code, residents of Miami-Dade County. I  
11 think by the Statute, too, for the  
12 previous certain amount of time. At  
13 least 12 months.

14 BOARD MEMBER SALVER: Thank you.

15 CHAIRMAN HOFFMAN: I mean, it is  
16 certainly something that we could also  
17 take care of at the County level if  
18 required.

19 BOARD MEMBER SANCHEZ: Mr. Chair,  
20 in full disclosure, I'm not a Dade County  
21 resident, although I feel like I am.

22 CHAIRMAN HOFFMAN: You seem to be.

23 BOARD MEMBER SANCHEZ: And for the  
24 record, I'm occupying the coalition of  
25 chamber seat.

1 Thank you.

2 CHAIRMAN HOFFMAN: Okay, the next  
3 item for business is approval of the  
4 Board of Directors minutes from the May  
5 19th, 2025 meeting.

6 BOARD MEMBER SALVER: I'll move it,  
7 Salver.

8 CHAIRMAN HOFFMAN: The meeting  
9 minutes are in your packets, and were  
10 distributed earlier.

11 Does anybody have a motion?

12 BOARD MEMBER SALVER: I'll move it,  
13 Salver.

14 CHAIRMAN HOFFMAN: Second?

15 BOARD MEMBER ABRAHAM: Abraham.

16 CHAIRMAN HOFFMAN: Any discussion,  
17 questions, revisions?

18 Okay, all those in favor?

19 BOARD MEMBERS COLLECTIVELY: Aye.

20 CHAIRMAN HOFFMAN: Any opposed?

21 No? The motion carries.

22 We had a resolution at the March  
23 17 -- two resolutions at the March 17,  
24 2025 meeting that were approved by the  
25 Executive Committee, because we didn't

1 have a quorum.

2 Leigh, do we have a quorum for this  
3 motion now?

4 (No audible response).

5 CHAIRMAN HOFFMAN: Okay, good.

6 So the first is Resolution 2025-38?

7 "Authorization to negotiate and  
8 execute renewal contracts with 117  
9 providers identified herein to deliver  
10 high-quality after-school programming for  
11 16,642 elementary, middle, high  
12 school-aged children and youth. And  
13 summer programming for 15,389 elementary,  
14 middle, and high school aged children and  
15 youth in a total amount not to exceed  
16 \$71,948,800, for a contract term of 12  
17 months commencing August 15, 2025 ending  
18 August 14, 2026, with two remaining  
19 annual renewals subject to annual funding  
20 appropriations. Further authorization to  
21 change the legal name of one of the  
22 providers."

23 These resolutions were summarized  
24 on Page 8 of the package.

25 Do I have a motion to that effect?

1 And second? Okay.

2 And this is to ratify the Executive  
3 Committee's Meeting.

4 Are there any recusals for this  
5 motion.

6 BOARD MEMBER BURGOS: Yes.

7 Good morning. Cathy Burgos, Office  
8 of the Mayor. I have to recuse myself  
9 because one of the recipients is under  
10 my portfolio.

11 CHAIRMAN HOFFMAN: Okay.

12 BOARD MEMBER BURGOS: Community  
13 Action Human Service.

14 CHAIRMAN HOFFMAN: I'm a recusal.

15 Bagner, employed by FIU. They are  
16 one of the funded organizations as well.

17 CHAIRMAN HOFFMAN: Okay. Any other  
18 recusals?

19 Any discussion?

20 Okay, all those in favor?

21 BOARD MEMBERS COLLECTIVELY: Aye.

22 CHAIRMAN HOFFMAN: Any opposed?

23 Okay, that motion carries.

24 The next motion is Resolution  
25 2025-42.

1 "Authorization to negotiate and  
2 execute contract renewals with 22  
3 providers identified herein for family  
4 and neighborhood support partnerships in  
5 an amount not to exceed \$13,669,562, and  
6 for the Children's Trust to encumber a  
7 purchase order in the amount of \$600,000  
8 for pooled family stabilization funding  
9 for a total amount not to exceed  
10 \$14,269,562 for a term of 12 months  
11 commencing October 1, 2025, and ending  
12 September 30, 2026 with one remaining  
13 contract renewal.

14 Do I have a motion to that effect?

15 Thank you. And second?

16 Okay. Thank you.

17 Any recusals?

18 BOARD MEMBER HARRISON: Recusal  
19 Harrison.

20 Miami-Dade College is a partner and  
21 receives funding from the Children's  
22 Trust.

23 CHAIRMAN HOFFMAN: Any other  
24 recusals?

25 Any discussion on this motion?

1 Okay. All those in favor?  
2 BOARD MEMBERS COLLECTIVELY: Aye.

3 Any opposed?

4 Thank you.

5 The motion carries.

6 Actually, there were three.

7 The third being 2025-47.

8 "Authorization to negotiate and  
9 execute contracts with 44 providers  
10 identified herein to deliver  
11 evidence-based parenting and family  
12 strengthening services in a total amount  
13 not to exceed \$23,230,563. Each for a  
14 term of 12 months commencing October 1,  
15 2025, and ending September 30, 2026.  
16 Each with two remaining annual renewals  
17 subject to annual funding  
18 appropriations."

19 Do I hear a motion to that effect?

20 Thank you.

21 Second?

22 Thank you.

23 Any recusals?

24 BOARD MEMBER BAGNER: Recusal,  
25 Bagner. Employed by FIU. They're,



1 again, one of the funded organizations.

2 CHAIRMAN HOFFMAN: Thank you.

3 Any other recusals?

4 Any discussion?

5 Okay, all those in favor?

6 BOARD MEMBERS COLLECTIVELY: Aye.

7 CHAIRMAN HOFFMAN: Any opposed?

8 The motion carries.

9 Thank you.

10 I'll turn it over to Matthew  
11 Arsenault for the Finance and Operations  
12 Committee report.

13 Thank you, Matt.

14 COMMITTEE CHAIR ARSENAULT: Thank  
15 you, Ken.

16 So now turning it over to Bill  
17 first for a presentation on the Finance  
18 and Operations Committee report.

19 MR. KIRTLAND: Good morning,  
20 everybody.

21 Allow me to take a moment to  
22 present some additional information that  
23 supports, as you can see on the agenda, a  
24 vote today to accept and move both the  
25 millage rate and the operating budget as

1 we head into the TRIM season.

2 So, our budget this year, what  
3 we're proposing for the 2025-2026 year,  
4 is primarily highlighted by, yet again,  
5 programmatic services.

6 Just roughly, over 90%, about 90.7%  
7 of our budget is comprised of direct  
8 program services. And we're excited to  
9 highlight that since the prior funding  
10 cycle, we have increased our commitment  
11 to program services \$55.5 million greater  
12 per year than we did in the last funding  
13 cycle.

14 Going into the third year of this  
15 funding cycle, a smaller marginal amount  
16 is needed to support our budget in the  
17 amount of just over about \$2 million in  
18 additional services that we plan to  
19 expand programmatically for the 25-26  
20 budget.

21 And those areas include, within our  
22 parenting budget, our parent club  
23 investment, as well as school-based  
24 health and injury prevention services,  
25 and additional investment in our family

1 and neighborhood support services as  
2 well.

3 In discussion of what millage rate  
4 should be adopted for that fiscal year  
5 to support the additional investment,  
6 it's been the discussion of staffing with  
7 the committee, that the rollback rate  
8 should provide adequate revenue next  
9 year, which is, the rollback rate  
10 represents roughly the same revenue that  
11 we have adopted and used this year in the  
12 2024-2025 budget.

13 We believe we can apply that  
14 rollback rate next year as well, bringing  
15 in the same revenue, and sustain a fund  
16 balance that we feel comfortable having  
17 to both increase the investments that you  
18 saw in the previous slide, and those  
19 additional program services, as well as  
20 the additional investment we've made in  
21 our program services over the five year  
22 cycle.

23 When we were discussing with the  
24 Committee in previous months, and with  
25 the Board what we thought our financial

1 forecast would look like for the  
2 remaining portion of the funding cycle,  
3 we had built-in assumptions that there  
4 would be an eight percent growth rate  
5 into the Property Appraiser's Office  
6 assessment of the total property value  
7 going into next year.

8 We were pretty close when what they  
9 notified us that would be the -- for the  
10 June assessment report that they provided  
11 to us, it ended up being 8.47 percent  
12 totaling \$513.6 billion, and our original  
13 assessment was \$511 billion.

14 Being that we're adopting or  
15 recommending adopting the rollback rate,  
16 that doesn't affect our projection of  
17 revenue really much at all, as much as it  
18 would have if we were adopting a fixed  
19 rate that would have required a tax  
20 increase.

21 Yet again, our management expenses  
22 remains favorable compared to the overall  
23 budget. We are at a ratio of 5.58% which  
24 I don't believe is our all time low, but  
25 keeping us, you know, in a very

1 comfortable, I think, industrial target  
2 to be at least below 10 percent.

3 Just looking at their millage  
4 history within the organization, this is  
5 a, as you can see, maybe a little bit of  
6 a -- not a change of strategy, but  
7 changing of what we've been applying for  
8 the millage rate from prior years. We've  
9 had the half millage rate for the  
10 previous four years until this mid-cycle  
11 year, which we're proposing.

12 The rollback rate, you can see  
13 something similar taking place in the  
14 fiscal years, 2019, 2020, and 2021.

15 In our previous funding cycle, we  
16 were discussing a rollback rate strategy  
17 around the same year within that funding  
18 cycle as we are here. So there is  
19 somewhat of a precedent that usually a  
20 discussion of lowering the rollback rate  
21 happens mid-cycle.

22 We've also included some additional  
23 information that the taxpayer effect  
24 should remain the same as last year when  
25 adopting the rollback rate. On average,

1           it's about an \$83.03 effect on the  
2           taxpayer of Miami-Dade County.

3           And just looking at the, again, the  
4           long term forecast of what adopting this  
5           millage rate, and adopting the budget  
6           would -- the overall influence it would  
7           have on our position, is that we are  
8           comfortably maintaining a fund balance.

9           You can see above, a dotted line on  
10          the lower part of that graph. It might  
11          be hard to see if you're looking at the  
12          projection, but those are -- the blue bar  
13          graph items are where we want the fund  
14          balance to be maintained. Our shaded bar  
15          graphs are the forecast of the future.

16          So we're just slightly above what  
17          we think should be the floor for  
18          maintaining a fund balance for a  
19          government organization, which is the  
20          best practice of the GFOA, which is a  
21          target balance of 15% of your operating  
22          budget.

23          And especially -- and we're doing  
24          that while we're increasing the budget  
25          represented in the orange bars that you

1 can see year after year.

2 So with that, I think that leaves  
3 us with our -- his forecasted position  
4 and the vote if there's not any  
5 discussion.

6 COMMITTEE CHAIR ARSENAULT: I'll go  
7 ahead and -- if there's a motion for  
8 approval of this, there are two items for  
9 us to get approval, and we'll have to  
10 open up for discussion and for you to  
11 consider the motion.

12 So the first is:

13 "Board action is required to accept  
14 or reject the recommendation of the  
15 Finance and Operations Committee to set  
16 the fiscal year 2025-26 proposed millage  
17 rate to be the rolled-back rate of 0.4610  
18 mills, or the equivalent rolled back rate  
19 as adjusted by the property appraiser's  
20 July update, which is the equivalent of  
21 \$.4610 per \$1,000 of property tax value  
22 in Miami-Dade County."

23 Is there a motion?

24 BOARD MEMBER SALVER: I'll move it,  
25 Salver.

1 COMMITTEE CHAIR ARSENAULT: Is  
2 there a second?

3 BOARD MEMBER SALVER: May I --

4 COMMITTEE CHAIR ARSENAULT: Yes.

5 May I get a motion to accept this  
6 consideration?

7 BOARD MEMBER SALVER: I accept the  
8 recommendation from the Finance Committee  
9 that says the Trust shall set their  
10 millage rate at the rolled-back rate of  
11 .0461.

12 COMMITTEE CHAIR ARSENAULT: Is  
13 there a second?

14 BOARD MEMBER SANCHEZ: I second.

15 COMMITTEE CHAIR ARSENAULT: Okay.

16 Any discussion or question? Oh, a  
17 recusal?

18 BOARD MEMBER PRESCOTT: Prescott.

19 Since this is judiciary, I'd like  
20 to recuse.

21 COMMITTEE CHAIR ARSENAULT: Okay.  
22 Thank you.

23 Mr. Abraham?

24 BOARD MEMBER ABRAHAM: Yeah. So  
25 question. I guess I'd be remiss to not



1 bring this up.

2 There are incredible needs in the  
3 County. We've talked about programmatic  
4 requirements, which may be growing among  
5 the children, families in the community.

6 And so one, the question is why  
7 decrease from .5, the millage rate, to  
8 this lower millage rate when there is  
9 this huge programmatic necessity,  
10 essentially.

11 You know, we're not meeting --  
12 coming close to meeting needs of children  
13 in the community. And so, you know, just  
14 it's a question about rationale. I mean  
15 this may be political reality to go down,  
16 but given the fact that there are all  
17 these, you know, the programmatic needs  
18 we talk about all the time, budget  
19 limitations, why roll back the millage  
20 rate?

21 COMMITTEE CHAIR ARSENAULT: I'll  
22 make a comment on that.

23 I believe management does an  
24 excellent job of long-range planning on  
25 our ability as a Trust to execute on

1           those needs. And this recommendation is  
2           actually two years back, three years back  
3           in terms of how to do that in managing  
4           the funds of the Trust. So, you know,  
5           I'm comfortable with it, but I'll allow  
6           management to speak to their thoughts on  
7           the budget for that or Ken.

8           CHAIRMAN HOFFMAN: I would say  
9           also, we're in the middle of a funding  
10          cycle. We don't have the immediate  
11          ability to put funds on the street.  
12          We're not sure 100 percent -- again, we  
13          know needs in terms of programs that have  
14          all slots filled up, but this is, in  
15          part, also a measure to balance our fund  
16          balance. Meaning, we've gone through  
17          years where if we didn't have things, a  
18          procurement already on the street, we  
19          have a fund balance that would continue  
20          to grow.

21          We do have excess funds in the  
22          fund's balance. So if we do find a need  
23          in a program, or something needs to be  
24          funded in the next year, I think we're  
25          capable of funding it.

1                   BOARD MEMBER SALVER: Can I say  
2 something, Matthew?

3                   COMMITTEE CHAIR ARSENAULT: Yes.

4                   BOARD MEMBER SALVER: From what I  
5 understand from high-level management  
6 here, that, yes, there have been years  
7 where there were program applications  
8 that had to be vetted, and the result of  
9 that vetting process left some programs  
10 on the street. You know, I'm led to  
11 believe by the several budget meetings  
12 that I've attended in the past several  
13 quarters, that we actually have been  
14 successful in servicing most of the  
15 qualified programs that come to us for  
16 grants, and we've been able to not only  
17 fill those grants, for those local  
18 programs on all levels of the scale from  
19 institutions like University of Miami or  
20 FSU down to, you know, the Missionary  
21 Baptist Church in Opa-Locka. You know,  
22 which has been one of my pet peeves that  
23 too many folks up here in the big  
24 institutions are getting 80% of our  
25 money, and the folks that I thought the

1 Children's Trust really serviced properly  
2 weren't getting serviced that properly.  
3 But they are. And I'm convinced of that  
4 being on the Budget Committee.

5 We are a government. You know,  
6 even though we're set up as a  
7 quasi-government organization, you know,  
8 we're a government. You know, we are  
9 given the -- well, the County enables us  
10 to tax the folks, you know, up to a  
11 certain degree, and then we are  
12 responsible for doling out that money.

13 Right now there is nobody  
14 complaining, knocking down our door,  
15 here, you're not giving us money. But  
16 there was a time where they were knocking  
17 on our door saying, you're retaining too  
18 much money. So we've, you know, and with  
19 the help of our great finance staff,  
20 we've been able to achieve funding the  
21 plans according to our five-year plan,  
22 you know, right in the pocket, yet our  
23 reserve balance, the cash that we have  
24 on the bank, to put it in layman's terms,  
25 is still over the target where we said

1           our cash should be at the end of the  
2           year.

3           So, the notion of just saying, you  
4           know, we should pass a millage rate of  
5           5% -- or .5% only because we can, is not  
6           good government, in my opinion.

7           So what Bill is telling us, is that  
8           we can do everything we want to do. We  
9           can continue to draw down our fund  
10          balance that we have, fund all the plans  
11          properly with no complaints from the  
12          audience at the same rate that we used  
13          last year.

14          So I highly support, you know, what  
15          staff is recommending at this meeting.

16          COMMITTEE CHAIR ARSENAULT: Thank  
17          you, Sal.

18          BOARD MEMBER ABRAHAM: Mr. Chair?

19          COMMITTEE CHAIR ARSENAULT: Go  
20          ahead.

21          BOARD MEMBER ABRAHAM: So I was  
22          just going to say, for example, we had  
23          discussions in the Health Committee about  
24          the needs for meeting school nurses,  
25          other health needs of children in the

1 schools. We're unable to do everything  
2 that we need to in that case. So we're  
3 funding programs at the present level.  
4 I'm aware of additional needs, I think  
5 we all are. We clearly -- I agree with  
6 you, we don't want to keep reserves  
7 higher than we need to, but I want, you  
8 know, to make sure that we have adequate  
9 resources to fund programmatic needs for  
10 our community going forward. And do it  
11 in a financially appropriate way, of  
12 course.

13 BOARD MEMBER SALVER: I would say a  
14 couple of things.

15 First, as to that particular  
16 program, I think staff is continuing to  
17 work on an expansion of our health  
18 portfolio, but we don't fund  
19 organizations that just come to us and  
20 ask for money. We fund under RFPs, under  
21 different programmatic, you know,  
22 contracts. So I think that there is a  
23 balance.

24 I was actually in the Committee  
25 meeting leaning towards your position,

1           because there is a lot of uncertainty,  
2           not just in the street, but in what will  
3           happen with property taxes. But at this  
4           time, we have adequate funds to -- we  
5           have no immediate threat. We can  
6           entertain other funding, but we're also,  
7           as I said, in the middle of a cycle.

8           So there's only certain things I  
9           think we would add to the funding in the  
10          middle of the cycle, including adding  
11          additional slots, for example, for some  
12          of our existing programs.

13          COMMITTEE CHAIR ARSENAULT: And I  
14          would say, I believe this time last year,  
15          we increased from the original funding  
16          cycle -- funding programs because that  
17          identification of need and that funding  
18          was approved by -- recommended by the  
19          Finance Committee and approved here.

20          So, you know, my position is  
21          really -- you know, the team does a very  
22          good job of long range planning for  
23          meeting the needs, right. And at this  
24          point in time right now, I'm supportive  
25          of this tax rate with that.

1                   But any other comment or question  
2                   on it?

3                   BOARD MEMBER AUGUSTE: Yes.

4                   COMMITTEE CHAIR ARSENAULT: Yeah.

5                   BOARD MEMBER AUGUSTE: Quick  
6                   question.

7                   On the bottom of Page 11, we're  
8                   proposing a \$2 million increase to  
9                   non-operating expenditures.

10                  Could you give some context on what  
11                  the \$2 million increase is?

12                  MR. KIRTLAND: Right.

13                  Non-operating expenditures in our  
14                  budget is reflected by primarily some  
15                  obligations that we have the CRA zones in  
16                  as well as the County Appraiser's Office  
17                  fees and tax collector's fees.

18                  And those are usually proportionate  
19                  to the increase of your organizational  
20                  budget.

21                  So, unfortunately, every year we  
22                  also are adopting maybe a millage rate  
23                  that increases the tax revenues, and  
24                  then we increase the budget. The  
25                  collection of the additional revenues



1 is reflected, and also additional fees  
2 to those offices.

3 COMMITTEE CHAIR ARSENAULT:

4 Comments or questions?

5 MS. KOBRINSKI: Bill, the CRA money  
6 comes back to the Trust, correct?

7 MR. KIRTLAND: If they don't use  
8 that fund. But, historically, it's been  
9 coming back to the Trust. But it has to  
10 be reflected in the budget in case.

11 CHAIRMAN HOFFMAN: Any other  
12 comment or question?

13 COMMITTEE CHAIR ARSENAULT: Hearing  
14 none, we'll take it to a vote.

15 This is all in favor to accept the  
16 rolled-back millage rate of .4610 mills.

17 All in favor, say aye.

18 BOARD MEMBERS COLLECTIVELY: Aye.

19 COMMITTEE CHAIR ARSENAULT: Any  
20 opposed?

21 Motion carries.

22 The next is:

23 "Board action required to accept or  
24 reject the recommendation of the Finance  
25 and Operation Committee to propose the

1           fiscal year 2025-26 preliminary budget,  
2           including estimates of \$224,931,120 of  
3           tax revenues, \$260,056,994 of  
4           expenditures, and a projected ending fund  
5           balance of \$32,007,572, which may be  
6           slightly adjusted to reflect any  
7           adjustments made by the property  
8           appraiser's July update."

9           Is there a motion to accept this?

10          Is there a second?

11          BOARD MEMBER LABROUSSE: Second.

12          COMMITTEE CHAIR ARSENAULT: Is  
13          there a second?

14          BOARD MEMBER AUGUSTE: Second.

15          COMMITTEE CHAIR ARSENAULT: Any  
16          recusals?

17          None. Okay.

18          Any discussion or question?

19          Okay, hearing none we'll take it to  
20          a vote.

21          All in favor to accept the  
22          recommendation of the Committee on the  
23          preliminary budget, say aye?

24          BOARD MEMBERS COLLECTIVELY: Aye.

25          COMMITTEE CHAIR ARSENAULT: Any

1           opposed?

2                     Motion carries.

3                     Next agenda item is the consent  
4 agenda for resolutions 2025-50 through  
5 2025-55.

6                     Before we go, I will ask if there  
7 is any need to bifurcate any item from  
8 this consent agenda.

9                     BOARD MEMBER BURGOS: Cathy Burgos,  
10 Office of the Mayor.

11                     I have to bifurcate out of the  
12 consent agenda due to Resolution 2025-54.  
13 It includes one of the departments within  
14 my portfolio, the Cultural Affairs  
15 Department.

16                     COMMITTEE CHAIR ARSENAULT: Any  
17 other need to bifurcate?

18                     MR. KIRTLAND: Any other items  
19 needed to bifurcate.

20                     COMMITTEE CHAIR ARSENAULT: If I  
21 understand correctly now, we'll take a  
22 vote on the consent agenda for  
23 Resolutions 2025-50, 51, 52, and 55.

24                     Can I get a motion to consider that  
25 revised consent agenda?

1 A second?

2 BOARD MEMBER LEICHTER: Second,  
3 Leichter.

4 COMMITTEE CHAIR ARSENAULT: Thank  
5 you.

6 Any comment or question?

7 Any recusals on any of those items?

8 Okay. All in favor, say aye.

9 BOARD MEMBERS COLLECTIVELY: Aye.

10 COMMITTEE CHAIR ARSENAULT:  
11 Opposed?

12 Consent agenda items carry.

13 Now we will consider resolution  
14 2025-53.

15 "Authorization to negotiate and  
16 execute contracts with four vendors  
17 identified herein to support the  
18 Children's Trust Book Club in a total  
19 amount not to exceed \$3,732,339,  
20 inclusive of 100,000 contingency for  
21 potential cost increases to operate the  
22 program. In addition, authorization for  
23 the President and CEO to move funds  
24 between different implementation  
25 components identified within this

1 resolution for a term of 12 months  
2 commencing October 1, 2025 and ending  
3 September 30, 2026 with four possible  
4 contract renewals."

5 Can I get a motion to consider this  
6 resolution?

7 BOARD MEMBER LABROUSSE: Motion.

8 BOARD MEMBER PRESCOTT: Prescott,  
9 second.

10 COMMITTEE CHAIR ARSENAULT: Second.

11 Any comment or question?

12 Hearing none, all in favor, say  
13 aye.

14 BOARD MEMBERS COLLECTIVELY: Aye.

15 COMMITTEE CHAIR ARSENAULT: Any  
16 recusals?

17 Thank you.

18 We'll take that to a vote again.

19 All in favor, say aye.

20 BOARD MEMBERS COLLECTIVELY: Aye.

21 COMMITTEE CHAIR ARSENAULT:  
22 Opposed?

23 Thank you.

24 Next, we'll consider Resolution  
25 2025-54:

1 "Authorization to negotiate and  
2 execute a match contract with Miami-Dade  
3 County Department of Cultural Affairs for  
4 cultural arts programs in amount not to  
5 exceed \$1,500,000, for a term of 12  
6 months commencing October 1, 2025 and  
7 ending September 30, 2026."

8 Can I get a motion for this  
9 resolution?

10 BOARD MEMBER DUNN: So moved, Dunn.

11 COMMITTEE CHAIR ARSENAULT: Second?  
12 Any recusals?

13 BOARD MEMBER BURGOS: As mentioned  
14 earlier, Cath Burgos. I have to recuse.

15 COMMITTEE CHAIR ARSENAULT: Any  
16 discussion or question?

17 Hearing none, all in favor, say  
18 aye.

19 BOARD MEMBERS COLLECTIVELY: Aye.

20 COMMITTEE CHAIR ARSENAULT: Any  
21 opposed?

22 Motion carries.

23 With that, we are done with the  
24 finance portion of the report.

25 Now moving on to the CEO report.

1 MR. KIRTLAND: I have the pleasure  
2 of stepping in for the CEO report today.

3 Just as a reminder, while you have  
4 your media highlights packet attached to  
5 the back of the agenda, as well as let me  
6 please remind all Board Members that the  
7 financial disclosures are due July 1st,  
8 just right around the corner. A couple  
9 of weeks left to complete.

10 Our upcoming Children's Trust  
11 Family Expo event is August 2nd. I think  
12 last year or in previous years we've had  
13 a couple pop-up events. This is the sole  
14 expo event this year -- oh there's still  
15 two events?

16 MS. ZEA: We have one family expo  
17 event on august 2nd, and two pop-up  
18 events in existing neighborhood events  
19 prior to that.

20 MR. KIRTLAND: Thank you, Natalia.

21 And in relation to the budget and  
22 the millage vote that we had today, TRIM  
23 I and TRIM II meetings are September 8th  
24 and September 15th.

25 Please consider the Board

1 attendance requirements for us to  
2 successfully complete and pass that vote.  
3 There are strict voting guidelines  
4 required by Florida statute. So if  
5 everybody can please mark their calendars  
6 for these two very important dates.

7 CHAIRMAN HOFFMAN: Okay, I'd also  
8 like to remind everybody that we have a  
9 Board field trip to the Easter Seals  
10 Youth Development Program site.

11 That's this Wednesday from 9.30 to  
12 11.30 a.m. It's in the hospital area,  
13 the Jackson Hospital area, 1475 Northwest  
14 14th Street.

15 And coming up in July 10th, we'll  
16 have a site visit to the Liberty City  
17 Optimistic -- Optimist, sorry. I hope  
18 they're optimistic -- Optimist Program  
19 site visit. That's at Charles Hadley  
20 Park, 1350 Northwest 50th Street.

21 So I look forward to seeing many of  
22 you there.

23 Thank you.

24 Okay. Any other business? Great.

25 Yes? I'm sorry.



1 UNKNOWN SPEAKER: Thank you.

2 I have a, I guess, a request.

3 Being that we have our School Board  
4 meeting on Wednesday, who is going to  
5 stand and give me an update on that field  
6 trip that I'm going to miss?

7 CHAIRMAN HOFFMAN: Natalia has  
8 volunteered.

9 I'm happy to call you as well.

10 UNKNOWN SPEAKER: She always takes  
11 care.

12 Thank you. Thank you.

13 CHAIRMAN HOFFMAN: But, again,  
14 these have been really informative, and  
15 we've seen, you know, the inner workings  
16 of some of the programs that we're  
17 funding. And I think it's important if  
18 we can get a few Board Members out there.

19 Isaac, did you want to...

20 BOARD MEMBER SALVER: Yeah.

21 I just wanted to mention, if this  
22 is the appropriate time to mention it,  
23 that I requested the Chair create a  
24 resolution for our town, because our town  
25 just recently adopted a sister city in

1 Israel, and to illustrate to them, you  
2 know, what level of cultural exchange we  
3 can do with them, that I would, you know,  
4 reveal some of the high points of the  
5 Children's Trust, and, you know, my  
6 involvement as a local elected Mayor, and  
7 just highlight a couple of the examples  
8 of the great things that the Children's  
9 Trust can do, and perhaps share best  
10 practices with them as well.

11 CHAIRMAN HOFFMAN: Okay.

12 You mentioned this earlier, but is  
13 there a resolution in working?

14 BOARD MEMBER SALVER: Yeah, we  
15 have -- we're working on a resolution.  
16 So I'll make sure and get it to you so it  
17 could be reviewed.

18 CHAIRMAN HOFFMAN: And which is the  
19 sister city?

20 BOARD MEMBER SALVER: The sister  
21 city -- the way they have their local  
22 government set up, it's a little bit  
23 different than ours, because there's a  
24 portion in the northwest Negev Desert.  
25 It's about 32 small communities, towns,

1 villages, Moshavim and Kibbutzim.

2 It's called the Eshkol Regional  
3 Council. So there's about 32 smaller  
4 townships that are involved in that.

5 CHAIRMAN HOFFMAN: Okay. Any  
6 thoughts, comments?

7 As long as it's not a political  
8 statement, I think...

9 BOARD MEMBER SALVER: It's  
10 purely -- it's through the Sister City  
11 International.

12 CHAIRMAN HOFFMAN: All right.

13 Any other business?

14 Sorry, yes?

15 BOARD MEMBER HARDEMON: Just for  
16 clarity -- by the way, Keon Hardemon for  
17 the record.

18 Just for clarity, R2025-38, I saw  
19 that it was ratified at the last meeting,  
20 but was it, was any action taken on that  
21 item number today? Because the way the  
22 agenda is written is a little confusing.

23 MS. ZEA: It was. It was  
24 ratified at this Board meeting.

25 BOARD MEMBER HARDEMON: This Board

1 meeting.

2 MS. ZEA: Yes.

3 BOARD MEMBER HARDEMON: Today?

4 MS. ZEA: It was passed by the  
5 Executive Committee, and it was ratified  
6 at this Board meeting, because we had  
7 enough quorum.

8 BOARD MEMBER HARDEMON: Okay, well,  
9 I'm not sure -- I think I came in during  
10 the time of the millage. So then the  
11 item would have been exactly next. So --

12 MS. ZEA: It was before the  
13 millage.

14 CHAIRMAN HOFFMAN: Yeah, it was  
15 before you joined. Thank you.

16 BOARD MEMBER HARDEMON: I just want  
17 to be clear for the record, because I had  
18 a conflict on one of the organizations,  
19 but I wasn't present for that vote. So I  
20 just wanted to know for the record.

21 Yes?

22 MS. ZEA: Correct. You weren't  
23 present, so you didn't have to --

24 CHAIRMAN HOFFMAN: You we're not,  
25 but it did pass.

1 Any other -- I'm sorry?

2 MR. ALI: Just a reminder for the  
3 field visit on Wednesday, if you could  
4 just RSVP so we could tell the Seals how  
5 many Board Members are attending, I would  
6 appreciate it.

7 CHAIRMAN HOFFMAN: Thank you,  
8 Imran.

9 Okay. There being no other  
10 business, the meeting is adjourned.

11 Thank you, everybody.

12 MR. ALI: Those members  
13 attending --

14 (Thereupon, the meeting was  
15 adjourned at 9:16 a.m.)  
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