



Program Services Committee Meeting

Tuesday, March 3, 2026
3250 S.W. 3rd Avenue (Coral Way)
United Way – Ryder Room
8:30 a.m. – 10:00 a.m.

AGENDA

Board of Directors

Kenneth C. Hoffman
Chair

Pamela Hollingsworth
Vice-Chair

Matthew Arsenault
Treasurer

Laurie Weiss Nuell
Secretary

Laura Adams
Islamiyat Nancy Adebisi

Daniel Armstrong, Ph.D.

Alex Auguste

Daniel Bagner, Ph.D.

Hon. Dorothy Bendross-Mindingall, Ph.D.

Cathy Burgos

Silvia Castellanos

Norie del Valle

Lourdes Diaz

Gilda Ferradaz

Gioia Ploy Gentile

Hon. Norman S. Gerstein (Ret.)

Lourdes P. Gimenez

Valrose Graham

Mindy Grimes-Festge

Osmani Gonzalez

Hon. Keon Hardemon

Malou C. Harrison, Ph.D.

Ilia Molina

Benjamin Nussbaum

Clara Lora Ospina, Psy.D.

Hon. Orlando Prescott

Hon. Alex Rizo

Hon. Isaac Salver

Alfred Sanchez

Miriam Soler Ramos, J.D.

Luis E. Suarez, J.D.

David Lawrence Jr.
Founding Chair

James R. Haj
President & CEO

County Attorney's Office
Legal Counsel

8:30 a.m. **Welcome and opening remarks**

Pamela Hollingsworth, M.Ed.
Committee Chair

8:35 a.m. **Public Comments**

Pamela Hollingsworth, M.Ed.
Committee Chair

8:40 a.m. **Approval of January 6, 2026, Program Services Committee minutes summary** (*Addl. Items packet, Pgs. 3-4*)

Pamela Hollingsworth, M.Ed.
Committee Chair

8:45 a.m. **Resolutions**

Pamela Hollingsworth, M.Ed.
Committee Chair

Resolution 2026-A: Authorization to negotiate and execute a contract with Miami Lighthouse for the Blind and Visually Impaired, Inc., for a comprehensive vision program, for a term of 12 months, commencing July 1, 2026, and ending June 30, 2027, in a total amount not to exceed \$500,000.00. (*Pgs. 5-6*)

Resolution 2026-B: Authorization to negotiate and execute contracts with three providers, identified herein, to deliver oral health preventive services, in a total amount not to exceed \$548,014.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. (*Pgs. 7-8*)

Resolution 2026-C: Authorization to negotiate and execute contracts with six providers, identified herein, to deliver comprehensive school-based health services, in a total amount not to exceed \$25,824,500.00, for a term of 12 months, commencing July 1, 2026, and ending June 30, 2027, with three possible contract renewals; authorization to apply for and accept grant funding for this initiative, and to execute agreements necessary to receive and expend such grant funds; and also, to request authorization to use funds from this initiative to leverage federal funding through the Low-Income Pool program (LIP). (*Pgs. 9-11*)

Resolution 2026-D: Authorization to negotiate and execute a contract renewal with Florida Introduces Physical Activity and Nutrition to Youth (FLIPANY) for after-school snacks and meals and

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

to waive the formal competitive procurement process **[2/3 vote]**, in a total amount not to exceed \$600,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. **(Pgs. 12-13)**

Resolution 2026-E: Authorization to amend resolution #2025-38 and to execute contract modifications with 16 youth development providers identified therein to provide an increase in funding, in a total amount not to exceed \$1,579,600.00, to add additional slots and service days due to programs with waitlists for services for a term of 12 months, commencing August 15, 2025, and ending August 14, 2026. Additionally, authorization to amend the FY 2025-2026 Trust budget to increase the allocation to Youth Development by \$1,579,000.00. **(Pgs. 14-16)**

Resolution 2026-F: Authorization to negotiate and execute renewal contracts with 116 providers, identified herein, to deliver high-quality (i) after-school programming for 16,289 elementary, middle, high school-aged children and youth, and (ii) summer programming for 16,986 elementary, middle, and high school-aged children and youth, in a total amount not to exceed \$72,745,076.00. In addition, authorization for the President/CEO to reallocate funds during the course of the year based on performance and community needs as necessary, among the different providers identified within this resolution, for a contract term of 12 months, commencing August 15, 2026, and ending August 14, 2027, with one remaining annual renewal, subject to annual funding appropriations. **(Pgs. 17-26)**

Resolution 2026-G: Authorization to negotiate and execute a contract renewal with Florida International University Board of Trustees for reading enhancement services, in a total amount not to exceed \$1,500,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, with two remaining possible contract renewals. **(Pgs. 27-29)**

Resolution 2026-H: Authorization to negotiate and execute a contract with Miami-Dade County for the H.E.R.O. truancy prevention program, a component of the Case Management Referral Program, in a total amount not to exceed \$880,000.00, for a term of 12 months, commencing August 1, 2026, and ending July 31, 2027. **(Pgs. 30-33)**

Resolution 2026-I: Authorization to negotiate and enter into a match contract agreement with Miami-Dade County for the Summer Youth Internship Program (SYIP), in a total amount not to exceed \$3,000,000.00, of which \$500,000.00 is from The Frederick A. DeLuca Foundation, for a term of 12 months, commencing retroactive to March 1, 2026, and ending on February 28, 2027. **(Pgs. 34-38)**

9:55 a.m. **CEO Report**

James R. Haj
President & CEO

- Champions for Children Ceremony, April 16, 2026

10:00 a.m. **Adjourn**

Reminder:
Next Committee Meeting: Tuesday, May 5, 2026



**Program Services Committee Meeting
Summary of Actions Taken
January 06, 2026
8:30 a.m.**

These actions were taken by the Program Services Committee meeting held on January 06, 2026:

Public comment – none.

***Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.**

Motion to approve October 07, 2025, Program Services Committee meeting minutes was made by Dr. Daniel Bagner and seconded by Lourdes Gimenez. Motion passed unanimously, 6-0.

Resolution 2026-A: Motion to recommend the resolution to the Board of Directors on January 26, 2026, was made by Lourdes P. Gimenez and seconded by Islamiyat Nancy Adebisi.

Authorization to award a total amount not to exceed \$47,497,000.00 for the delivery of integrated child care quality improvement services described below and to waive the formal competitive procurement process [2/3 vote]. The total amount includes \$29,007,000.00 to negotiate and execute through multiple contracts with providers, identified herein, and \$18,490,000.00 for The Children's Trust to encumber in purchase orders for educator scholarship payments, salary supplement payments to early learning educators, and high-quality tiered payment differentials to providers. In addition, authorization for the President & CEO to move funds between the different QIS system components identified within this resolution, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027.

Motion passed, 4-0. Recusals by Gilda Ferradaz, Due to their involvement with ELC Board and Pamela Hollingsworth (Due to their involvement with ELC Board).

Resolution 2026-B: Motion to recommend the resolution to the Board of Directors on January 26, 2026, was made by Islamiyat Nancy Adebisi and seconded by Lourdes Gimenez.

Authorization to negotiate and execute contracts with the Early Learning Coalition of Miami-Dade/Monroe, Miami-Dade County Community Services Department, and United Way Miami for local match funding for the federal Early Head Start-Child Care Partnership (EHS-CCP) grant, in a total amount not to exceed \$2,670,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027.

Motion passed, 4-0. Recusals by Gilda Ferradaz (Due to opinion INQ 2023-172) and Pamela Hollingsworth (Due to opinion INQ 2023-172).

Resolution 2026-C: Motion to recommend the resolution to the Board of Directors on January 26, 2026, was made by Lourdes Gimenez and seconded by Islamiyat Nancy Adebisi

Authorization to negotiate and execute a contract with the Early Learning Coalition of Miami-Dade/Monroe (ELC) for local match funding for the State of Florida School Readiness Program Match grant, in a total amount not to exceed \$1,230,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. **Motion passed, 4-0. Recusals by Gilda Ferradaz (Due to opinion INQ 2023-172) and Pamela Hollingsworth (Due to opinion INQ 2023-172).**

Resolution 2026-D: Motion to recommend the resolution to the Board of Directors on January 26, 2026, was made by Lourdes Gimenez and seconded by Gilda Ferradaz Authorization to negotiate and execute a contract with Redlands Christian Migrant Association (RCMA) for local match funding to draw down federal and state child care subsidy funds, in a total amount not to exceed \$102,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. **Motion passed unanimously, 6-0.**

Resolution 2026-E: Motion to recommend the resolution to the Board of Directors on January 26, 2026, was made by Gilda Ferradaz and seconded by Dr. Daniel Bagner Authorization to negotiate and execute a contract with the University of Miami-Nova Southeastern University (UM-NSU) Center for Autism and Related Disabilities (CARD) to provide comprehensive diagnostic evaluations for preschool-age children, in a total amount not to exceed \$264,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. **Motion passed unanimously, 6-0.**

Resolution 2026-F: Motion to recommend the resolution to the Board of Directors on January 26, 2026, was made by Dr. Daniel Bagner and seconded by Lourdes Gimenez Authorization to negotiate and execute a contract with the University of Miami Miller School of Medicine (UM) in an amount not to exceed \$1,590,000.00 for comprehensive early intervention services for children with mild developmental delays who do not meet eligibility requirements for the Individuals with Disabilities Education Act (IDEA) parts B or C, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. **Motion passed unanimously, 6-0.**

Resolution 2026-G: Motion to recommend the resolution to the Board of Directors on January 26, 2026, was made by Gilda Ferradaz and seconded by Islamiyat Nancy Adebisi Authorization to negotiate and execute contract renewals with eight providers, identified herein, to provide 635 slots for therapeutic health and early intervention summer camp services for children aged birth to five years, in a total amount not to exceed \$2,517,499.00, each for a term of five months, commencing April 1, 2026, and ending August 31, 2026, subject to annual funding appropriations. **Motion passed, 5-0.**
Recusal by Dr. Daniel Bagner

Resolution 2026-H: Motion to recommend the resolution to the Board of Directors on January 26, 2026, was made by Islamiyat Nancy Adebisi and seconded by Lourdes Diaz Authorization to negotiate and execute contract renewals with 19 providers, identified herein, to deliver high-quality summer programming for 2,237 elementary, middle, and high school-aged children and youth, in a total amount not to exceed \$4,736,000.00. The contract term will be five months, commencing April 1, 2026, and ending August 31, 2026, with two remaining annual renewals, subject to annual funding appropriations. **Motion passed, 4-0.** **Recusals by Pamela Hollingsworth (Due to daughter is employed at the Adrienne Archt Center) and Dr. Daniel Bagner (Fiu Board of Trustees receiving funding).**

Meeting adjourned at 8:47 a.m.

The Children's Trust Board Meeting

March 16, 2026

Resolution 2026-A

Strategic Framework Priority Investment Area: Health and Wellness: Comprehensive Vision Follow-Up.

Strategic Framework Headline Community Results: Regular use of medical, dental and behavioral health care services; kindergarten readiness; and academic success.

Recommended Action: Authorization to negotiate and execute a contract with Miami Lighthouse for the Blind and Visually Impaired, Inc., for a comprehensive vision program, for a term of 12 months, commencing July 1, 2026, and ending June 30, 2027, in a total amount not to exceed \$500,000.00.

Budget Impact: Funding in the amount of \$500,000.00 for this resolution is allocated for FY 2025-2026 and projected to be available in FY 2026-2027.

Description of Services: The comprehensive vision program, implemented by Miami Lighthouse for the Blind and Visually Impaired, Inc. (MLB), provides free eye examinations and prescription eyeglasses for preschool and school-age children who are financially disadvantaged. The primary goals are:

- Early detection of vision impairments.
- Facilitating access to vision care.
- Promoting optimal visual functioning to ensure students succeed academically and socially.

Services are delivered through the instant vision program (IVP) and the in-office voucher program. Four mobile vision clinics visit various schools to provide IVP services to students referred by Miami-Dade County Public Schools, Trust-funded school-based health staff, and parents/guardians. The in-office voucher program provides services through vouchers dispensed by MLB that local participating optometrists accept.

This contract is paid on a unit cost basis of \$92.00 per exam, which leverages the resources needed to provide free eyeglasses when indicated. This unit cost is a reduction from the actual \$155.00 per exam, since MLB leverages \$342,425,000.00 from other sources, including Dr. John T. MacDonald, The Batchelor Foundation, Baptist Health, and Board Designated Reserves.

In contract year 2024-2025, MLB exceeded the contracted number of children to be served, with an additional 955 served at no cost from this funding. In the first six months of the contract year 2025-2026, MLB conducted 3,239 eye examinations for children in Miami-Dade County.

Contract Year	Vision Services	Number of Children
2024-2025	Eye examinations completed	6,390
	Eyeglasses provided	3,834
2025-2026 (first 6 months)	Eye examinations completed	3,239
	Eyeglasses provided	1,740

Background: Vision impacts a child's physical, cognitive, and social development, and good vision predicts better academic achievement for school-age children. Early identification of vision problems is critical to a child's health and school outcomes. School-based health programming includes regular vision screenings to identify potential deficits, which are conducted in accordance with the Florida Department of Health requirements for vision screening of students in kindergarten and grades 1, 3, and 6. The Children's Trust has funded MLB to provide vision follow-up services since 2006.

Procurement Policy: Per The Children's Trust's procurement policy section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (H-3), health services involving examination, diagnosis, and treatment are exempt from a formal competitive procurement process and therefore do not require a formal solicitation.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval.

The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of**

March 2026.

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: March 16, 2026

Resolution: 2026-B

Strategic Framework Priority Investment Area: Health and Wellness: Oral health preventive services.

Strategic Framework Headline Community Results: Regular use of medical, dental, and behavioral health care services; kindergarten readiness; and academic success.

Recommended Action: Authorization to negotiate and execute contracts with three providers, identified herein, to deliver oral health preventive services, in a total amount not to exceed \$548,014.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027.

Budget Impact: Funding in the amount of \$548,014.00 for this resolution is projected to be available in FY 2026-2027.

Description of Services: The Children's Trust community-based oral health preventive services complement the oral health screenings conducted by school nurses contracted through The Trust-funded HealthConnect in Our Schools initiative. The agencies listed below provide oral health education and prevention services for uninsured and underinsured preschool and elementary-aged children attending The Children's Trust-affiliated early child care centers, after-school and summer programs, and Women, Infant and Children (WIC) offices. Services are provided on-site at program locations where children attend. Parental consent and engagement are obtained through the agencies operating direct service programs for children. Required service components are listed below. All children receive the first two components; the remaining three services are offered if needed and desired by parents.

1. Oral health education and counseling
2. Screening for oral diseases
3. Fluoride varnish application
4. Dental sealants
5. Referrals for connection to a dental home for comprehensive continuity of care and any needed restorative services

Results from October 1, 2024, through September 30, 2025, indicate that 4,756 children were served (exceeding the number contracted), and 423 of them received 892 sealants. More details by provider are included in the table below. Similar performance metrics are being tracked for the services in progress for the fiscal year 2025-2026.

Agency	Recommended Amount Not to Exceed	2024-2025 Contracted # Children	2024-2025 Actual # Children
Community Health of South Florida	\$190,000.00	1,361	1,322
Florida Department of Health in Miami-Dade	\$190,787.00	1,800	2,482
Jessie Trice Community Health System, Inc.	\$167,227.00	800	952
Total:	\$548,014.00	3,961	4,756

The overall number of children served increased from the previous year as child care center staff and parents became more comfortable welcoming the services following closures and illnesses over the last few years. Staffing shortages continue in the southern areas of the county, impacting child care center availability and reducing the number of children served by Community Health of South Florida. Effective strategies for outreach and education will continue.

Background: Tooth decay is one of the most common chronic diseases of childhood. If left untreated, it can lead to severe infection and complex treatments with negative implications for routine behaviors like eating, speaking, and school performance. According to the Centers for Disease Control and Prevention's (CDC) 2024 Oral Health Surveillance report, about half of children aged 6 to 9 years had one or more decayed, filled, or missing primary or permanent teeth. One study found children with poor oral health status are nearly three times more likely to miss school because of dental pain, and absences caused by pain negatively impact school performance.

On January 22, 2019, The Children's Trust Board of Directors approved the funding recommendations for the request for proposals, RFP #2018-15, for oral health education and preventive services for a five-year funding cycle. Following the conclusion of that funding cycle, the contracts were renewed for FY 2024-2025 and for FY 2025-2026 under the procurement policy's health exemption. All three agencies are recommended for continued services for FY 2026-2027.

Procurement Policy: Per the procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (H-3), these health-related prevention services provided by the three agencies noted above are exempt from The Children's Trust competitive solicitation process.

Geographic Area: Countywide with a focus on high-need neighborhoods and settings to reach the intended populations.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th** day of March 2026.

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Resolution 2026-B – Health & Wellness: Community-based Oral Health Services
March 16, 2026

The Children's Trust Board Meeting

Date: March 16, 2026

Resolution: 2026-C

Strategic Framework Priority Investment Area: Health and Wellness: School-Based Health: Nursing and Mental Health.

Strategic Framework Headline Community Results: Regular use of medical, dental, and behavioral health care services; academic success; healthy lifestyle habits for eating, sleeping, physical activity, and mental wellness; good choices for prosocial behaviors in schools, homes, and communities; and successful transition to adulthood.

Recommended Action: Authorization to negotiate and execute contracts with six providers, identified herein, to deliver comprehensive school-based health services, in a total amount not to exceed \$25,824,500.00, for a term of 12 months, commencing July 1, 2026, and ending June 30, 2027, with three possible contract renewals; authorization to apply for and accept grant funding for this initiative, and to execute agreements necessary to receive and expend such grant funds; and also, to request authorization to use funds from this initiative to leverage federal funding through the Low-Income Pool program (LIP).

Budget Impact: Funding in the amount of \$25,824,500.00 is allocated for FY 2025-2026 and is projected to be available in FY 2026-2027. There is no budget impact for use of these funds to leverage LIP funding.

Description of Services: The HealthConnect in Our Schools (HCiOS) program is designed to comprehensively address the holistic health needs of students, incorporating physical and mental health. The overarching goals of this initiative are to increase access to preventive services, provide robust health education, effectively manage chronic disease, and connect students with essential community care and resources. These services promote a healthy school environment that identifies, prevents, and remedies student health problems.

The Children's Trust collaborates with the Florida Department of Health in Miami-Dade County (FDOH-MD) and Miami-Dade County Public Schools (M-DCPS) to maximize the impact of this initiative. This funding has introduced school-based health services within some charter schools that demonstrated student health care needs and expanded services to more public schools across the county. The program focuses on ensuring equitable access to health services for schools serving students with the greatest service needs.

HCiOS implements a tiered model of care offering various levels of support based on the needs of each school, rather than a one-size-fits-all model. The tiered model includes foundational school health services that promote overall health and wellness, as well as enhanced and expanded health interventions at schools where more students have specific health risks, and complex or severe health needs. Last year's resolution listed 282 schools, however due to school closures and physical clinic space issues, in 2025-2026, 277 schools are being served. There are now approximately 198,296 students served in 139 elementary schools, 51 K-8 schools, 41 middle schools, and 46 high schools. The level of tiered service assigned for each school is determined in partnership with FDOH-MD and M-DCPS based on review of relevant data.

School health teams include:

- 5 advanced practice providers (APP).
- 78 registered nurses (RN).
- 77 licensed practical nurses (LPN).
- 36 health aides/medical assistants.
- 40 mental health professionals.
- 17 social workers.

In addition to onsite health services provided by school health professionals, the tiered model integrates telehealth technologies to expand the reach and accessibility of physical and mental health care. The program funds 66 schools that receive a telehealth-only model of services, extending the HCiOS reach to all M-DCPS public schools in the county. Telehealth enables real-time consultations, follow-ups, and health assessments, allowing students to connect with healthcare providers without needing to leave the school environment. In September 2025, M-DCPS initiated a temporarily paused to telehealth services while agreements and HIPAA-related clarifications were under review. When this is resolved, telehealth services will resume. The telehealth-only provider has until January 31, 2026, to fully resolve all outstanding issues with M-DCPS. If the issues are not resolved by that date, the provider will be placed on a Renewal Action Plan effective February 1, 2026.

Leveraging additional funds through partner funding organizations provides an optimal way to expand the funding pool and increase community commitment to this initiative. United Way Miami and the Health Foundation of South Florida each authorized a grant of \$150,000.00 per year for five years to support operations of pediatric mobile units as part of this initiative. This expected total of \$1.5 million over the five-year funding cycle, provided directly to The Children's Trust, has expanded mobile unit services to M-DCPS public schools, select charter schools, and other underserved areas of our community as part of the multi-tiered model of care. Resolution 2025-04, approved by the board on March 17, 2025, authorized the acceptance of these funds.

The Low-Income Pool program (LIP) comprises a broad allotment of state and federal funding primarily through intergovernmental transfers from local governments, matched by federal funds through the Agency for Healthcare Administration (AHCA). The LIP aims to ensure continued government support for health care services for uninsured and underinsured populations. Based on state appropriations of LIP, a percentage of the contracted amount from the Federal Qualified Health Centers (FQHCs) in Miami-Dade may be used to draw down LIP funding, through agreements between The Children's Trust and AHCA on behalf of these FQHCs. These contracts will be used as leverage to draw down the LIP funding to Miami-Dade County's most vulnerable populations. This funding will be used exclusively to provide health services for children in Miami-Dade County. All funded FQHCs are community-based health care providers designated to deliver primary care services in underserved areas; therefore, they are eligible to participate in the LIP initiative. In FY 2024-2025, this arrangement drew down more than \$4.4 million.

In addition, school health providers must bring at least a 10 percent match to The Children's Trust funding.

The following table shows the agencies recommended for renewal, and the number of schools and students served for the first six (6) months of the current contract term.

Agency	Amount Not to Exceed	# of Schools	School Enrollment¹	2025-2026 (first 6 mos) # of Visits¹	2025-2026 Unduplicated Students
Citrus Health Network	\$3,632,655.00	32	27,595	25,004	12,005
Community Health of South Florida ²	\$6,628,676.00	57	45,280	21,714	12,694

Agency	Amount Not to Exceed	# of Schools	School Enrollment ¹	2025-2026 (first 6 mos) # of Visits ¹	2025-2026 Unduplicated Students
Hazel Health ³	\$503,576.00	63	34,691	287	233
Jessie Trice Community Health System ²	\$7,349,654.00	58	35,145	43,981	19,200
University of Miami ²	\$3,388,360.00	36	24,619	29,122	13,452
Variety Children's Hospital d/b/a Nicklaus Children's Hospital	\$4,321,579.00	30	22,607	29,345	12,133
TOTAL:	\$25,824,500.00	276	189,937	149,499	69,692

¹ The total number of unduplicated students is not an exact total of the students by agency, since some students transfer between schools during the school year.

² These agencies include pediatric mobile units.

³ This organization implements a telehealth-only model at schools with staffing support from M-DCPS. This service was temporarily paused by M-DCPS in September.

Background: A child's physical and emotional health and wellness significantly impact learning, behavior, and overall quality of life. Most risk factors for chronic adult diseases, mental health conditions, and social challenges arise in childhood. The Trust's strategies consider the powerful influence of social determinants on health, and thus, Trust investments aim to increase access to services for children who lack health resources and are underinsured or uninsured.

Procurement Policy: On March 17, 2025, The Children's Trust board approved funding recommendations from the request for proposals, RFP #2025-04, for comprehensive school health services for a five-year funding cycle with one-year contract renewals.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval.

The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th** day of March 2026.

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency.

The Children's Trust Board Meeting

Date: March 16, 2026

Resolution: 2026-D

Strategic Framework Priority Investment Area: Health and Wellness: Food and Nutrition Services.

Strategic Framework Headline Community Results: Academic success; Healthy lifestyle habits for eating, sleeping, physical activity, and mental wellness.

Recommended Action: Authorization to negotiate and execute a contract renewal with Florida Introduces Physical Activity and Nutrition to Youth (FLIPANY) for after-school snacks and meals and to waive the formal competitive procurement process **[2/3 vote]**, in a total amount not to exceed \$600,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027.

Budget Impact: Funding in the amount of \$600,000.00 for this resolution is projected to be available for FY 2026-2027.

Description of Services: Through partnerships with the Florida Department of Health (DOH) and the Florida Department of Agriculture (FDA), FLIPANY provides nutritious lunches, snacks, and suppers to 74 Trust-funded after-school sites serving children and youth in grades K-12. In addition to food distribution, FLIPANY provides administrative services to these agencies to help them meet the requirements of the Afterschool Meals Program funded by the FDA and administered by DOH.

The Children's Trust requires all after-school and summer programs to provide participating children with food that meets the United States Department of Agriculture (USDA) nutrition program requirements. FLIPANY is the after-school snack and meal provider for programs not located in a Miami-Dade County public school or a licensed child care center, since those locations are already served through separate food programs. FLIPANY delivers healthy snacks to after-school providers weekly based on the average snacks consumed in the prior week.

Additionally, an increasing number of sites serve evening suppers daily. Children and staff highly rate this service, and suppers are available as hot or cold meals. FLIPANY encourages providers to serve evening suppers to meet basic nutritional needs.

FLIPANY regularly surveys after-school program staff about the food services provided. Last fiscal year, they received positive reviews from site staff indicating that students were satisfied with the food choices. Furthermore, staff reported being delighted with snack delivery and quality. The last fiscal year and current year-to-date performance are noted in the table below.

	School Year 2024-25	August-October 2025
Snacks	459,288	61,853
Suppers/Lunches	185,949	23,876
Federal Funding Leveraged	\$1,435,617.00	\$113,116.50

Background: After-school sites with children who meet free and reduced-price lunch criteria or located within school boundaries that include children who meet the requirements are approved by the DOH for federal reimbursement for after-school snacks and meals. FLIPANY assists sites in getting approved for reimbursement by DOH. During the 2024-2025 contract year, DOH approved two new sites; no new sites have been approved to date during the current 2025-2026 contract year.

New youth development after-school sites are required to become DOH-approved as soon as possible to offset the cost of snacks and meals that are fully covered by The Trust until DOH approval. The Children's Trust uses payment rates established by the DOH Child Care Food Program as a guideline for the cost of meals per participant and will not pay more than the established reimbursement rates, with the exception of supper, which is reimbursed at \$4.60 per meal. Through the FLIPANY contract, The Children's Trust pays for snacks, meals, beverages, and food administration at sites that do not meet the DOH requirements.

FLIPANY has provided snacks and meals to Trust-funded providers since June 2015. FLIPANY has demonstrated the established infrastructure and capacity to continue this critical nutrition component, supporting the health and development of participating children and youth.

Procurement Policy: Request for Procurement Waiver (requires a 2/3 board approval): FLIPANY, selected through Request for Qualifications (RFQ) #2021-05 as the sole applicant, has delivered satisfactory service for five years. Awarding the contract to a new vendor would require all sites to be re-approved by DOH under a new Food Sponsor, incurring extra costs for The Children's Trust to cover snacks and meals during the approval period.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th** day of March 2026.

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency

The Children's Trust Board Meeting

Date: March 16, 2026

Resolution: 2026-E

Strategic Framework Priority Investment Area: Youth Development: K-12 After-school programs and summer camps.

Strategic Framework Headline Community Results: Academic success; Healthy lifestyle habits for eating, sleeping, physical activity, and mental wellness; Good choices for prosocial behaviors in schools, homes, and communities; Successful transition to adulthood.

Recommended Action: Authorization to amend resolution #2025-38 and to execute contract modifications with 16 youth development providers identified therein to provide an increase in funding, in a total amount not to exceed \$1,579,600.00, to add additional slots and service days due to programs with waitlists for services for a term of 12 months, commencing August 15, 2025, and ending August 14, 2026. Additionally, authorization to amend the FY 2025-2026 Trust budget to increase the allocation to Youth Development by \$1,579,000.00.

Budget Impact: Funding in the amount of \$1,579,600.00 for this resolution is allocated for FY 2024-2025 and FY 2025-2026. Amends the FY 2025-2026 Trust budget to increase allocation by \$1,579,000.00

Approval of this resolution will amend the following previously approved board resolution: Youth Development: After-school programs and summer camps (K-12; SIY) – Resolution # 2025-38, approved on May 19, 2025.

This resolution seeks to approve contract modifications with the providers identified in the table below. All programs are recommended for this additional funding for the current contract year (2025-2026) to increase youth development after-school and/or summer slots where providers turned away students during the previous school year and/or summer and currently have a waitlist for school-year services. All providers recommended below are current with data entry and fiscal reimbursement submissions.

Agency	Popula tion	Current Contract Amount	Additional Amount Not to Exceed	New Contract Amount Not to Exceed
Belafonte Tacolcy Center, Inc.	K-5	\$688,000.00	\$216,000.00	\$904,000.00
Blossom Group Florida, LLC	K-5	\$280,000.00	\$54,000.00	\$334,000.00
Concerned African Women, Inc.	K-5	\$1,152,000.00	\$132,000.00	\$1,284,000.00
Family Action Network Movement, Inc.	K-5	\$762,000.00	\$108,000.00	\$870,000.00
Kidworks USA, Inc.	K-5	\$600,000.00	\$108,000.00	\$708,000.00
Recapturing the Vision International, Inc.	K-5	\$1,388,000.00	\$54,000.00	\$1,442,000.00

Agency	Popula tion	Current Contract Amount	Additional Amount Not to Exceed	New Contract Amount Not to Exceed
Small World Day Care & Preschool, Inc.	K-5	\$250,000.00	\$54,000.00	\$304,000.00
Teen Upward Bound	6-8	\$628,800.00	\$73,600.00	\$702,400.00
The Children's Village DBA The Resource Room	K-5	\$700,000.00	\$108,000.00	\$808,000.00
The Miami Children's Museum, Inc.	K-5	\$1,000,000.00	\$216,000.00	\$1,216,000.00
The New Jerusalem Community Development Corporation *Khaila Montessori Academy, Inc. *Miami Youth Garden, Inc. *Mt. Sinai Baptist Church, Inc. *New Birth Primitive Baptist Church, Inc. *St. Paul A M E Church, Inc. *Sweet Home Missionary Baptist Church, Inc.	6-8	\$990,000.00	\$28,000.00	\$1,018,000.00
The Young Men's Christian Association of South Florida (YMCA)	K-5	\$2,900,000.00	\$108,000.00	\$3,008,000.00
Trinity Church, Inc.	9-12	\$1,266,000.00	\$46,000.00	\$1,312,000.00
Victory for Youth, Inc.	6-8	\$300,000.00	\$100,000.00	\$400,000.00
WCA Private School, Inc.	K-5	\$234,000.00	\$78,000.00	\$312,000.00
Young Musician's Unite	6-8	\$129,000.00	\$96,000.00	\$225,000.00
TOTAL		\$13,267,800 .00	\$1,579,600.00	\$14,847,400.00

*Subcontractor agencies included in the contract.

Background: During the 2025-2026 contract negotiations for approved renewals, some providers expressed concerns about their ability to serve additional students as they had waitlists for services. The programs listed above indicated that they can serve additional students at their current sites with additional funding. Trust staff met with the providers to review current slots and budgets and determine if the needs could be met without additional funds. Based upon these negotiations and budget review meetings, the above funding increases are recommended for these contracts. These numbers align with the budget analyses conducted by Trust finance and program staff of providers' historical expenditures and unit costs. The additional funding was taken from current Youth Development budget and the fund balance.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th** **day of March 2026.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: March 16, 2026

Resolution: 2026-F

Strategic Framework Priority Investment Area: Youth Development: K-12 After-school programs and summer camps.

Strategic Framework Headline Community Results: Academic Success; Healthy lifestyle habits for eating, sleeping, physical activity and mental wellness; Good choices for prosocial behaviors in schools, homes and communities; Successful transition to adulthood.

Recommended Action: Authorization to negotiate and execute renewal contracts with 116 providers, identified herein, to deliver high-quality (i) after-school programming for 16,289 elementary, middle, high school-aged children and youth, and (ii) summer programming for 16,986 elementary, middle, and high school-aged children and youth, in a total amount not to exceed \$72,745,076.00. In addition, authorization for the President/CEO to reallocate funds during the course of the year based on performance and community needs as necessary, among the different providers identified within this resolution, for a contract term of 12 months, commencing August 15, 2026, and ending August 14, 2027, with one remaining annual renewal, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$72,745,076.00 for this resolution is allocated for FY 2025-2026 and is projected to be available in FY 2026-2027.

Description of Services: After-school and summer services are funded throughout Miami-Dade County, with a concentration of programs in under-served communities with higher proportions of children and youth experiencing poverty. All after-school and summer programs are enriching, accessible, affordable, inclusive, and fully accommodate children and youth with disabilities. Programs are encouraged to support other vulnerable and hard-to-reach populations who may be negatively impacted by poverty, lack of opportunity, and related neighborhood social factors.

Programs offer academic support, facilitate social and emotional wellness, support physical and mental health, complement school and family supports, and provide safe and supervised environments. In addition to specific activities in support of reading, homework completion, and social and emotional wellness, programs offer children and youth various enrichment opportunities related to at least two of the following areas: STEM (science, technology, engineering, and mathematics), arts, cultural programming, civic engagement, fitness/sports, and/or post-secondary supports related to jobs, careers, entrepreneurship, life skills, and/or college readiness. Program metrics track participation and quality service delivery. Participant outcomes relate to each program's specific activities and include measures of success in school, health, and social and emotional wellness.

The amount of funding being recommended reflects the unit cost of the program per child. The unit cost of these youth development programs averages \$20 per day per child for after-school programs and \$40 per day per child for summer camps. These costs double for programs specializing in serving children with disabilities. The actual cost per program varies based on the hours of operations; timeframes (school year, summer, or year-round); the number of full days offered during teacher planning days and holidays; the number of service days offered during summer; youth-staff ratios and age groups served; the number of children with disabilities served; the number of children in need of differentiated literacy instruction; the number of enrichment activities offered; and types of facilities.

Midcycle Adjustments: The Children's Trust recognizes the importance of maintaining high-quality program performance and strong administrative practices throughout the five-year funding cycle. To reinforce accountability and promote effectiveness, a four percent performance-based adjustment is included for qualifying programs. Eligibility for this midcycle adjustment is based on program performance and administrative compliance, as assessed through regular monitoring and Comprehensive Program Reviews (CPR) of all contracts.

Programs are recommended for a midcycle adjustment if they demonstrate:

- Strong program performance and service delivery utilization
- Timely and high-quality data entry
- No pending invoices, audits, or other compliance issues
- Effective budget utilization

Conversely, programs exhibiting sustained underutilization are recommended to receive a reduction in slots and corresponding funding. Sustained underutilization is defined as an average daily enrollment of 15 or more slots below the contracted number for elementary programs, or 20 or more slots below the contracted number for middle and high school programs. Programs that are not performing but are unable to be reduced due to the already small program size will instead be placed on a Renewal Action Plan to support performance improvement and accountability.

As a result of these midcycle adjustments, 57 programs received a four percent increase, totaling \$1,532,576.00. Fifty-nine (59) programs did not receive an increase due to not meeting the eligibility criteria. Of those 59 programs, 13 are recommended for a reduction in slots and corresponding funding, totaling \$2,081,900.00.

The following agencies are recommended for funding for school-year-only programs. Populations are defined as follows: K-5 is elementary school, 6-8 is middle school, and 9-12 is high school. Any changes in funding allocation and/or slots from the prior contract cycles are indicated using superscript with an explanation following the chart.

School-Year Only Programs				
Agency (*and subcontractors if applicable)	Populations	Current Contract Amount	Midcycle performance-based adjustment	Recommended Amount Not to Exceed
Be Strong International	6-8	\$350,000.00		\$350,000.00
Blossom Group Florida, LLC ¹ *Los Pinos Nuevo Christian Schools	K-5; 9-12	\$334,000.00	\$13,360.00	\$347,360.00
First Step Champions	K-5	\$130,000.00		\$130,000.00

School-Year Only Programs				
Agency (*and subcontractors if applicable)	Populations	Current Contract Amount	Midcycle performance-based adjustment	Recommended Amount Not to Exceed
Greater Miami Youth for Christ, Inc.	6-8	\$220,000.00	(\$43,200.00)	\$176,800.00
Guitars Over Guns, Inc.	6-8; 9-12	\$630,000.00		\$630,000.00
Haitian Neighborhood Center Sant La, LLC	6-8	\$144,000.00	\$5,760.00	\$149,760.00
Miami-Dade County: Community Services Department ³	9-12	\$148,000.00		\$148,000.00
Miami Music Project, Inc.	K-5; 6-8; 9-12	\$700,000.00	(\$115,200.00)	\$584,800.00
The Miami Children's Museum, Inc. ¹	K-5	\$1,216,000.00	\$48,640.00	\$1,264,640.00
Young Musicians Unite, Inc. ¹	6-8; 9-12	\$225,000.00	\$9,000.00	\$234,000.00

*Subcontractor agencies providing services under the contract. Per the procurement policy, paid partners are no longer denoted.

The following agencies are recommended for funding for year-round programs. Populations are defined as follows: K-5 is elementary school, 6-8 is middle school, 9-12 is high school, and SIY is systems-involved and/or disconnected youth.

Year-Round Programs (after-school and summer)				
Agency (*and subcontractors if applicable)	Populations	Current Contract Amount	Mid-cycle performance-based adjustment	Recommended Amount Not to Exceed
Abundant Living Citi Church, Inc.	K-5; 6-8	\$430,000.00	(\$30,800.00)	\$399,200.00
Adults Mankind Organization, Inc. ²	K-5	\$275,000.00	(\$127,800.00)	\$147,200.00
Affirming Youth Foundation, Inc. (previously Jonathan Spikes Foundation, Inc.)	SIY	\$256,000.00		\$256,000.00
Amigos Together for Kids	K-5; 6-8	\$570,000.00	\$22,800.00	\$592,800.00
Area Performance Gallery, Inc.	K-5; 6-8; 9-12	\$430,000.00		\$430,000.00
Armour Dance Theater, Inc.	K-5	\$1,656,000.00		\$1,656,000.00

Year-Round Programs (after-school and summer)				
Agency (*and subcontractors if applicable)	Populations	Current Contract Amount	Mid-cycle performance-based adjustment	Recommended Amount Not to Exceed
Arts for Learning/Miami, Inc.	K-5	\$714,000.00	\$28,560.00	\$742,560.00
Ayuda, Inc.	6-8; 9-12	\$240,000.00	\$9,600.00	\$249,600.00
Barry University	6-8; 9-12	\$350,000.00		\$350,000.00
Belafonte TACOLCY Center, Inc. ¹	K-5; 6-8	\$904,000.00	\$36,160.00	\$940,160.00
Big Ideas Educational Services, Inc.	K-5	\$450,000.00	\$18,000.00	\$468,000.00
Boys and Girls Club of Miami-Dade, Inc.	K-5; 6-8; 9-12	\$1,600,000.00	\$64,000.00	\$1,664,000.00
Branches, Inc.	K-5; 6-8; 9-12	\$820,000.00	\$32,800.00	\$852,800.00
Carlmar, Inc. DBA Town Center Preschool	K-5	\$250,000.00		\$250,000.00
Casa Valentina, Inc.	SIY	\$215,000.00		\$215,000.00
Centro Campesino Farmworker Center, Inc.	K-5; 6-8	\$720,000.00	(\$49,200.00)	\$670,800.00
Centro Mater Childcare Services, Inc.	K-5	\$1,600,000.00	\$68,320.00	\$1,668,320.00
City of Hialeah	K-5; 6-8; 9-12	\$1,192,000.00	(\$285,600.00)	\$906,400.00
City of Miami Beach	K-5; 6-8	\$980,000.00	(\$255,800.00)	\$724,200.00
City of Miami Gardens	K-5; 6-8	\$650,000.00		\$650,000.00
City of North Miami Beach	K-5; 6-8; 9-12	\$580,000.00		\$580,000.00
Community Coalition	K-5; 9-12	\$428,000.00	\$17,120.00	\$445,120.00
Concerned African Women, Inc. ¹	K-5; 6-8	\$1,284,000.00	\$51,360.00	\$1,335,360.00
Cuban American National Council (CNC)	K-5	\$250,000.00		\$250,000.00
Dave and Mary Alper Jewish Community Center, Inc.	K-5; 6-8	\$400,000.00	(\$7,400.00)	\$392,600.00
Easter Seals South Florida, Inc.	K-5; 6-8; 9-12	\$940,000.00		\$940,000.00
Educate Tomorrow	6-8; 9-12; FC	\$242,000.00	\$9,680.00	\$251,680.00

Year-Round Programs (after-school and summer)				
Agency (*and subcontractors if applicable)	Populations	Current Contract Amount	Mid-cycle performance-based adjustment	Recommended Amount Not to Exceed
Empowering Youth, Inc.	K-5; 9-12	\$505,000.00	\$20,200.00	\$525,200.00
EnFamilia, Inc.	K-5; 6-8	\$500,000.00		\$500,000.00
Excel Kids Academy, Inc.	K-5	\$500,000.00	\$20,000.00	\$520,000.00
Family and Children Faith Association, Inc. DBA Hope for Miami	K-5; 6-8; 9-12	\$2,984,000.00		\$2,984,000.00
Family Christian Association of America, Inc.	K-5	\$420,000.00		\$420,000.00
Family Action Network Movement, Inc. ¹	K-5	\$870,000.00	\$34,800.00	\$904,800.00
Fantasy Land Academy Corp	K-5	\$270,000.00	\$91,800.00	\$361,800.00
Federation of Families, Miami-Dade Chapter, Inc. ³	6-8	\$320,000.00	(\$98,400.00)	\$221,600.00
Fit Kids of America	K-5; 6-8	\$800,000.00	\$32,000.00	\$832,000.00
Florida International University Board of Trustees: College of Engineering and Computing Sciences *Fit Kids of America *They Yaeger Foundation, Inc.	K-5; 6-8	\$580,000.00	(\$54,000.00)	\$526,000.00
Florida International University Board of Trustees: College of Arts, Sciences & Education	6-8; 9-12	\$360,000.00		\$360,000.00
Florida Film Institute, Inc.	9-12	\$190,000.00	\$7,600.00	\$197,600.00
FLOTA, Inc.	K-5	\$284,000.00	\$11,360.00	\$295,360.00
Foundation of Community Assistance and Leadership, Inc.	K-5; 6-8; 9-12	\$670,000.00		\$670,000.00
Future Leaders Academy of Kendall, Corp.	K-5	\$400,000.00		\$400,000.00
Gang Alternative, Inc. *The Motivational Edge, Inc.	K-5; 6-8; 9-12	\$1,600,000.00	(\$273,900.00)	\$1,326,100.00
Girl Power Rocks, Inc. *Global Stem Academy, Inc. *Up2Us, Inc.	K-5; 6-8	\$380,000.00		\$380,000.00

Year-Round Programs (after-school and summer)				
Agency (*and subcontractors if applicable)	Populations	Current Contract Amount	Mid-cycle performance-based adjustment	Recommended Amount Not to Exceed
Greater Miami Youth Symphony of Dade County, Florida, Inc.	6-8	\$342,000.00		\$342,000.00
Hosanna Community Foundation, Inc.	K-5	\$165,000.00	\$6,600.00	\$171,600.00
Judah Christian Center Ministries, Inc.	K-5	\$400,000.00		\$400,000.00
Just Kids, Inc.	K-5	\$370,000.00		\$370,000.00
Kayleen's Learning Center Corp	K-5	\$850,000.00	\$34,000.00	\$884,000.00
Kids Learning Center of South Dade, Inc. *Kids Learning Center of South Dade II	K-5	\$480,000.00	\$19,200.00	\$499,200.00
Kids Learning Center of South Dade III, Inc.	K-5; 6-8	\$560,000.00	\$22,400.00	\$582,400.00
Kidworks USA, Inc. ¹	K-5; 6-8	\$708,000.00	\$28,320.00	\$736,320.00
Knowledge Builders of Florida, Inc.	K-5; 6-8; 9-12	\$340,000.00		\$340,000.00
La Vina del Senor, Inc.	K-5	\$200,000.00		\$200,000.00
Leadership Learning Center at Saint John Bosco, Inc.	K-5; 6-8; 9-12	\$1,200,000.00		\$1,200,000.00
Liberty Academy Foundation, Inc.	K-5	\$270,000.00	\$10,800.00	\$280,800.00
Liberty City Optimist Club of Florida, Inc.	K-5; 6-8; 9-12	\$600,000.00		\$600,000.00
Llirrafo, Inc. DBA O'Farrill Learning Center	K-5	\$300,000.00	\$12,000.00	\$312,000.00
Melania Holdings Group II, LLC dba The Thinking Child Educational Programs, Inc. ¹	K-5	\$292,000.00	\$11,680	\$303,680.00
Mexican American Council, Inc.	9-12	\$440,000.00		\$440,000.00
Miami-Dade County: Parks, Recreation & Open Spaces	K-5; 6-8; 9-12	\$2,500,000.00	(\$627,200.00)	\$1,872,800.00
Miami Dance Project, Inc.	K-5; 6-8; 9-12	\$388,000.00	\$15,520.00	\$403,520.00
Multi-ethnic Youth Group Association, Inc.	K-5; 6-8; 9-12	\$485,000.00	\$19,400.00	\$504,400.00

Year-Round Programs (after-school and summer)				
Agency (*and subcontractors if applicable)	Populations	Current Contract Amount	Mid-cycle performance-based adjustment	Recommended Amount Not to Exceed
Musicall, Inc.	K-5; 6-8; 9-12	\$700,000.00		\$700,000.00
New Hope Development Center, Inc.	K-5	\$130,000.00	\$5,200.00	\$135,200.00
OIC of South Florida, Inc.	6-8; 9-12	\$290,000.00		\$290,000.00
Opa-Locka Community Development Corp, Inc.	K-5; 6-8	\$900,000.00	\$36,000.00	\$936,000.00
Overtown Youth Center, Inc.	K-5; 6-8; 9-12	\$1,108,000.00	\$44,320.00	\$1,152,320.00
Peace CDC, Inc.	K-5	\$800,000.00	\$32,000.00	\$832,000.00
Prosperity Social and Community Development Group, Inc.	SIY	\$552,000.00		\$552,000.00
Prosperity Social and Community Development Group, Inc. *City of North Miami Parks & Recreation	K-5; 6-8	\$618,000.00	\$24,720.00	\$642,720.00
Recapturing the Vision, International, Inc. ¹	K-5; 6-8	\$1,442,000.00	\$57,680.00	\$1,499,680.00
Richmond Perrine Optimist Club, Inc. ³	K-5	\$300,000.00	(\$113,400.00)	\$186,600.00
Sanrau Corporation	K-5	\$300,000.00	\$12,000.00	\$312,000.00
SBC Community Development Corporation of Richmond Heights, Inc.	K-5	\$280,000.00	\$11,200.00	\$291,200.00
Shepherd of God Christian Academy, Corp.	K-5	\$156,000.00		\$156,000.00
Small World Day Care and Preschool, Inc. ¹	K-5	\$304,000.00	\$12,160.00	\$316,160.00
Southern Homestead Soccer Academy, Inc.	K-5; 6-8	\$250,000.00	\$10,000.00	\$260,000.00
Start off Smart, Inc. ³	6-8; 9-12	\$168,000.00		\$168,000.00
Strong Girls, Inc.	K-5	\$400,000.00	\$16,000.00	\$416,000.00
Sunflowers Academy, Inc.	K-5; 6-8	\$600,000.00	\$24,000.00	\$624,000.00
Teen Up-Ward Bound, Inc. ¹	K-5; 6-8	\$702,400.00	\$28,816.00	\$731,216.00

Year-Round Programs (after-school and summer)				
Agency (*and subcontractors if applicable)	Populations	Current Contract Amount	Mid-cycle performance-based adjustment	Recommended Amount Not to Exceed
The ARC of South Florida, Inc.	K-5; 6-8; 9-12	\$2,200,000.00	\$88,000.00	\$2,288,000.00
The Children's Village DBA The Resource Room ¹	K-5; 6-8; 9-12	\$808,000.00		\$808,000.00
The Motivational Edge, Inc.	K-5; 6-8; 9-12	\$380,000.00		\$380,000.00
The New Jerusalem Development Corp. ¹ *Khaila Montessori Academy, Inc. *Miami Youth Garden, Inc. *Mt. Sinai Baptist Church, Inc. *New Birth Primitive Baptist Church, Inc. *St. Paul A M E Church, Inc. *Sweet Home Missionary Baptist Church, Inc.	K-5; 6-8	\$1,018,000.00	\$40,720.00	\$1,058,720.00
The Optimist Foundation of Greater Goulds, Florida, Inc. ²	6-8; 9-12	\$95,000.00		\$95,000.00
The Promised Land Academy for Christian Education, Inc. ²	K-5; 6-8; 9-12	\$312,000.00		\$312,000.00
The Urban League of Greater Miami, Inc.	K-5	\$522,000.00	\$20,880.00	\$542,880.00
The Young Men's Christian Association of Greater Miami ¹	K-5; 6-8; 9-12	\$3,008,000.00		\$3,008,000.00
Thumbelina Learning Center, Corp	K-5	\$800,000.00	\$32,000.00	\$832,000.00
Thumbelina Play and Learn Center, Inc.	K-5	\$340,000.00		\$340,000.00
Tiny Town Day Care Center, Inc.	K-5	\$280,000.00	\$11,200.00	\$291,200.00
Touching Miami with Love Ministries, Inc.	K-5; 6-8; 9-12	\$1,800,000.00	\$72,000.00	\$1,872,000.00
Touching Miami with Love Ministries, Inc.	SIY	\$324,000.00		\$324,000.00
Town of Bay Harbor Islands	K-5; 6-8	\$524,000.00		\$524,000.00
Town of Cutler Bay	K-5; 6-8	\$228,000.00	\$9,120.00	\$237,120.00

Year-Round Programs (after-school and summer)				
Agency (*and subcontractors if applicable)	Populations	Current Contract Amount	Mid-cycle performance-based adjustment	Recommended Amount Not to Exceed
Trinity Church, Inc. ¹ *Holy Cross Lutheran Church and School of North Miami	K-5; 6-8; 9-12	\$1,312,000.00	\$54,640	\$1,366,640.00
University of Miami: Frost School of Music	6-8; 9-12	\$236,000.00		\$236,000.00
United Cerebral Palsy Association of Miami, Inc. *Creative Reclamation of Artistic Fundamental Truths *Florida International University Theater Department *K-TEC, Inc.	K-5; 6-8; 9-12	\$1,488,000.00		\$1,488,000.00
Urgent, Inc.	K-5; 6-8; 9-12	\$475,000.00	\$19,000.00	\$494,000.00
Victory for Youth, Inc. ¹	6-8; 9-12	\$400,000.00	\$16,000.00	\$416,000.00
WCA Private School, Inc. ¹	K-5	\$312,000.0	\$12,480.00	\$324,480.00
Young Leaders Academy, Inc.	K-5; 6-8	\$270,000.00		\$270,000.00
Young Women's Christian Association of Greater Miami and Dade County, Inc.	K-5	\$876,000.00		\$876,000.00
Zamlus, Inc.	K-5	\$240,000.00	\$9,600.00	\$249,600.00

**Subcontractor agencies in the contract.*

¹ These 16 contracts received additional slots and funding through **Resolution #2026-E**. **Additional Contract Adjustments** based on community needs and current waitlists where the demand for services is high.

Cayuga Home for Children, Inc. is not being renewed, because the organization ceased operations in Miami-Dade County in June 2025.

² The following providers are recommended for renewal contingent upon the completion of a **Renewal Action Plan**. Renewal Action Plans are mutually agreed upon goals that must be met by the organization within a specified amount of time. Expectations for Renewal Action Plans include but are not limited to: increased enrollment, improved fiscal health, and/or enhanced administrative capacity. If an organization listed below does not meet the conditions of their Renewal Action Plan, they will not be renewed for the 2026-2027 contract year.

1. Adults Mankind, Inc.
2. Federation of Families, Inc.
3. Miami-Dade County Community Service Department
4. Richmond Perrine, Inc.
5. Start off Smart, Inc.
6. The Optimist Foundation of Greater Goulds, Florida, Inc.

7. The Promised Land Academy for Christian Education, Inc.
8. University of Miami: Frost School of Music

Background: Elementary school children need safe and engaging supervision and care when not in school. High-quality after-school and summer programs are crucial to meeting this need for working parents. Older middle and high-school-aged youth also need safe and enriching environments after school and during the summer. Additionally, there are older youth involved in the child welfare or delinquency systems and/or disconnected from school or work who greatly need to engage in enrichment activities. Quality after-school programs and summer camps can increase school attendance, improve academic performance, decrease risky behaviors, prevent summer learning loss, and support working families.

The Children's Trust issued a Request for Proposals (RFP) #2023-01 on October 26, 2022, to fund after-school and summer programs for elementary, middle and high school age children and youth for a five-year cycle with one-year contract renewals. The foundational assumption for this investment is that children and youth need safe and engaging opportunities outside of school time. Quality after-school and summer programs have been shown to improve academic performance, decrease risky behaviors, and support working families.

The programs recommended for renewal in this resolution had satisfactory performance in their school year and summer programs in 2024-2025 and to date this contract year, except as noted above by funding adjustments. In addition, authorization for the President/CEO to reallocate funds during the year based on performance and community needs as necessary, among the different providers identified within this resolution. Throughout the contract year, demand for services and community needs may shift thus creating the need to shift services to ensure the needs of children and families are met in a timely manner.

Procurement Policy: Per the procurement policy, Section 2002 requires formal competitive procurement for direct community services. On October 26, 2022, The Children's Trust issued a Request for Proposals (RFP) # 2023-01 to fund youth development after-school and summer services for a five-year cycle with one-year contract renewals.

Geographic Area: Countywide

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th** day of March 2026.

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency. _____

The Children's Trust Board Meeting

Date: March 16, 2026

Resolution: 2026-G

Strategic Framework Priority Investment Area: Youth Development: Reading enhancements.

Strategic Framework Headline Community Results: Academic success; nurturing and involved parents.

Recommended Action: Authorization to negotiate and execute a contract renewal with Florida International University Board of Trustees for reading enhancement services, in a total amount not to exceed \$1,500,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, with two remaining possible contract renewals.

Budget Impact: Funding in the amount of \$1,500,000.00 for this resolution is projected to be available in FY 2026-2027.

Description of Services: Since its inception, The Children's Trust has invested in many strategies to support early literacy development and reading skills. A key strategy of The Trust's reading efforts is to provide engaging reading education and supports in all Trust-funded Youth Development (YD) after-school and summer programs. This is offered directly by funded YD providers and through specialized reading enhancements recommended in this resolution.

These services are intended to increase the number of children in grades K-5 who read at or above grade level. Services include:

1. Year-round Professional Development

Services include coaching, consultation, and professional development for Trust-funded YD and community providers to support high-quality literacy programming and to build understanding of the science of reading and of structured literacy intervention for children with characteristics of dyslexia. Sites and professionals are identified through referral, coordination with Project RISE (another Trust Academy Partner supporting YD programs), and The Children's Trust. Professional development services aim to identify YD provider literacy programming needs using a data-driven, collaborative approach.

During contract year 2024-2025, 43 program staff at 15 YD programs received more than 144 hours of coaching and consultation to improve their delivery of reading interventions. Depending on site needs and mutually developed coaching support plans, coaching hours vary by location. Topics included improving adherence to recommended instructional time, enhancing the reading environment, and providing high-quality teacher modeling and feedback, improving student engagement, incorporating active fluency and comprehension

strategies into reading time, and using reading fluency pre-test data for intervention grouping.

2. Year-round Parent Engagement

This service component aims to increase parent engagement in early literacy support and development, reading skills measurement, intervention, dyslexia, and effective in-home support activities to help struggling readers in grades K-5. Sessions take two forms: 1) One-time, 60-minute, interactive family sessions modeling dialogic reading or grade-appropriate reading supports with book giveaways; and 2) One-time, two-hour sessions on dyslexia awareness. This engagement focuses on parents and caregivers of K-5 students and may be offered through online courses, live workshops, and individual communications. Outreach is primarily through Trust-funded YD after-school and summer programs and may also leverage The Children's Trust Parent Club.

During the 2024-2025 contract year, 838 parents attended family literacy events, and 422 literacy-focused referrals were shared with families. Additionally, 42 caregivers attended dyslexia awareness events. Nearly all parents who attended awareness events reported satisfaction with events.

3. Year-round Screening for Characteristics of Dyslexia and Intensive Literacy Intervention (ILI)

Services include direct screening and intervention for children with characteristics of dyslexia. Children in grades K-5 are identified through a research-informed screening process. Intervention services are delivered by Orton Gillingham-certified learning specialists with one to two children at a time, two to three days per week, for 50 to 60 minutes per session. The program aims to deliver at least 24 intervention sessions per child and to serve approximately 108 children within three YD agencies.

During contract year 2024-2025, the first year of a new 5-year funding cycle, 249 participants were screened with an additional literacy tool to identify dyslexia. 175 eligible participants received an average of 26 intensive dyslexia literacy intervention sessions. 59% of participants improved significantly by 12 to 24 points, exceeding the contractual expectation of 50%.

To date, during the 2025-2026 contract year, dyslexia services have been provided for 41 participants at four sites.

4. Summer Differentiated Literacy Instruction (DLI)

This service component aims to reduce summer learning loss by offering Response to Intervention (RtI) services within 70 YD summer camps and Trust-affiliated early childhood programs. In summer of 2025, reading assessments for 2,148 rising kindergarten, 1st, and 2nd graders were used to identify those in need of intervention. Small-group tutoring services led by certified teachers using age-appropriate evidence-based curricula were delivered for 1,387 identified children. This involved small groups of five or fewer children, who meet four days per week, for 30 to 45 minutes per session, over six weeks. The program aims to deliver at least 20 intervention sessions per child. Three quarters of tested participants improved significantly on pre/post literacy scores, which exceeded the contractual expectation of 50 percent.

5. Personalized Parent Feedback

Parents and caregivers receive individualized feedback on their child's progress across intervention services.

In addition, as noted above, they receive resource connections to appropriate school-year reading and academic support if children do not demonstrate expected progress.

6. Collaborating with the Trust Academy Collective

FIU ensures alignment and coordination of efforts in developing and delivering high-quality, capacity building supports that meet provider and Trust needs. This includes ongoing data and policy analysis informed by content area expertise to support planning and policies related to reading and literacy. Community awareness and outreach occur year-round, including expertly curated content for YD providers shared through quarterly newsletters and varied-format resources.

The Florida International University Board of Trustees, along with their paid partners at Nova Southeastern University, Inc. and The Lucy Project, Inc., are recommended for contract renewal for these reading enhancement services not to exceed \$1,500,000.00.

Background: As part of The Children's Trust efforts to reduce summer learning loss, reading enhancement services have been funded by The Children's Trust since 2013. The 5-year funding cycle that started in October 2024 incorporated new components related to provider and parent education about reading and direct dyslexia screening and intervention within YD programs. These were identified as essential needs in Miami-Dade by the Miami-Dade County Grade-Level Reading Campaign, which The Children's Trust hosts.

Procurement Policy: Per the procurement policy, Section 2002 requires formal competitive procurement for direct community services. Resolution 2024-25 approved funding for Reading Enhancement Services following the release of Invitation to Negotiate (ITN) 2024-11.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th** **day of March 2026.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: March 16, 2026

Resolution: 2026-H

Strategic Framework Priority Investment Area: Family and neighborhood Supports: Family and Neighborhood Support Partnerships.

Strategic Framework Headline Community Results: Regular use of medical, dental, and behavioral health care services; Nurturing and involved parents; Academic success; Good choices for prosocial behaviors in schools, homes, and communities; and Successful transition to adulthood.

Recommended Action: Authorization to negotiate and execute a contract with Miami-Dade County for the H.E.R.O. truancy prevention program, a component of the Case Management Referral Program, in a total amount not to exceed \$880,000.00, for a term of 12 months, commencing August 1, 2026, and ending July 31, 2027.

Budget Impact: Funding in the amount of \$880,000.00 for this resolution is allocated for FY 2025-2026 and is projected to be available in FY 2026-2027.

Description of Services: The H.E.R.O. (Here Everyday Ready On-time) truancy prevention program, a component of the Case Management Referral Program, is a district-wide systemic approach to reducing youth violence in partnership with Miami-Dade County Public Schools (M-DCPS) and Miami-Dade County. It identifies the most at-risk children and provides them with the necessary prevention and intervention services to increase school attendance. H.E.R.O. provides services in 39 M-DCPS schools, serving a total of 17,838 elementary and K-8 school children. Recognizing that inconsistent school attendance is often a symptom of more serious challenges, the H.E.R.O. program uses M-DCPS student attendance data to identify at-risk children and address factors that negatively affect their healthy development and success.

During the 2024-2025 school year, 9,345 students and their families were engaged in the H.E.R.O. truancy prevention program resulting in 37,488 points of contact with students and/or families. These efforts included 2,461 home visits and 2,181 service coordination referrals. As a result, 84 percent of students enrolled in the H.E.R.O. Truancy Prevention Program passed their core academic courses.

As part of the program, any child identified as at-risk due to excessive school absences is provided H.E.R.O. intervention services that are tailored to the child's specific needs to help the family address identified challenges before the child becomes chronically absent. After further evaluation, if needed, referrals are made to The Children's Trust Family and Neighborhood Support Partnerships (FNSP) service providers. The H.E.R.O. program utilizes a Response to Intervention strategy and timeline as follows:

- **Beginning of school year:** Identify students with a prior school history of excessive absences; contact parents/guardians; provide mentoring.
- **Students accruing one to four unexcused absences:** Contact parent/guardian; provide in-school mentor; implement interventions based on need.
- **Students accruing five or more unexcused absences:** Services escalate based on need and continued absences, as follows:
 - **Truancy Child Study Team Level 1 Meeting:** Conduct assessment to identify causes of truancy; prescribe meaningful and comprehensive interventions based on the assessment and specific to the needs of the student and family.
 - **Truancy Child Study Team Level 2 Meeting:** Review assessment conducted in Level 1 meeting to identify additional root causes of truancy; coordinate with agencies working with the family and invite them to attend; prescribe meaningful and comprehensive interventions based on the assessment and specific to the needs of the student and family.
 - **Truancy Child Study Team Level 3 Meeting:** Truancy case is referred to the District Truancy Court Multi-Agency Case Review Committee; school administrator and counselor participate in the meeting; team prescribes and/or modifies prior interventions to meet the needs of the student and family.
 - **Truancy Court:** A Truancy Court petition is filed with the Clerk of Courts; hold an initial hearing.
 - **Family Decision-Making Conference:** Hold pre-conference; coordinate with agencies working with the family to attend; coordinate wraparound services for student and family; collaboratively create an Achievement Plan establishing the framework upon which the family will achieve their goals.
 - **Second Hearing:** Judge orders the Achievement Plan.
 - **Monitoring:** Judge monitors student's progress on the Achievement Plan.
 - **Successful Truancy Court Case:** Case is closed successfully.
 - **Unsuccessful Truancy Court Case:** Case is closed unsuccessfully; Child in Need of Services/Family in Need of Services (CINS/FINS) is filed with the Department of Juvenile Justice for the student.

H.E.R.O. is a component of the Case Management Referral Program, a coordinated suite of services and support for children and youth. In total, the program expenditures are more than \$2.1 million. The Children's Trust invests \$880,000.00 in this match contract. Miami-Dade County contributes \$167,898.00 and in-kind services through the Juvenile Services Department, and M-DCPS provides in-kind services valued at \$1,056,153.00. With the current funders, The Children's Trust leverages \$1.40 for every dollar invested.

Background: The Case Management Referral Program is an innovative countywide collaboration that identifies and assists youth and families with the highest risk of being victims or perpetrators of violence. The program works to align services for youth and their families, supports neighborhood programs and providers, and measures the progress of students served. This program was launched as part of Together for Children efforts, a neighborhood-driven community coalition working to address the root causes of youth violence by strengthening families and empowering and protecting youth with necessary prevention and intervention services. These coalitions identify and refer youth to the H.E.R.O. truancy prevention program for services. The H.E.R.O. truancy prevention program serves children across Miami-Dade County, spanning 20 ZIP codes.

The Children's Trust, Miami-Dade County, and M-DCPS have supported the implementation of this program since September 2016, serving students with chronic absenteeism across Miami-Dade County.

Procurement Policy: Per the procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (H-6), Match Funding and Funder Collaboration Policy No. 2006, the negotiation and execution of match/funder collaboration contracts are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this
16th day of March, 2026.

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Here Every day Ready and On-time H.E.R.O. Truancy Prevention Program 2024-2025

Subject	% of H.E.R.O. Students with Passing Grades 8/2024-01/2025	% of H.E.R.O. Students with Passing Grades 01/2025-06/2025	% of H.E.R.O. Students with Passing Grades 2024-2025 School Year
Mathematics	74%	84%	79%
Reading	75%	83%	79%
Language Arts	82%	83%	83%
Science	86%	91%	89%
Social Studies	87%	91%	89%
Overall	81%	86%	84%

Service Rendered to H.E.R.O. Students		Total 8/1/2024-6/5/2025
Student Count		37,488
Student Count Unduplicated		9,345
Parent Conferences (In Person)		2,525
Parent Conferences (Virtual)		102
Parent Conferences (ARC Meeting)		
Note: A parent conference that H.E.R.O. staff are invited to attend and participate in.		
Student Conferences (In Person)		1,707
Parent and Student Conferences (In Person)		152
Parent and Student Conferences (Virtual)		18
Phone Conferences		22,318
Attendance Success Meetings (In Person)		298
Note: For those under age 6 or those with fewer than 5 unexcused absences		
Attendance Success Meetings (Virtual)		18
Attendance Success Meetings (No Shows)		45
Home Visits		2,461
Service Coordination/Referrals		2,181
Note: Based on the needs of the students and/or families, they are referred to community-based, faith-based, and/or school-based organizations for services.		
Stabilization Received		280
TCST Level 1 (In Person)		967
Note: TCST Level 1 begins at 5 or more absences, Level 2 at 10 or more absences, and Level 3 at 15 or more absences.		
TCST Level 1 (Virtual)		109
TCST Level 2 (In Person)		30
TCST Level 2 (Virtual)		0
TCST Level 3 (In Person)		0
TCST Level 1 (No Shows)		267
TCST Level 2 (No Shows)		6
TCST Level 3 (No Shows)		0
Program Parent Letters		17,887
Note: every single child that enrolled in all H.E.R.O. schools		
Truancy Parent Letters		406
Note: Letters that are successfully hand delivered		
Number of Students Coded for Truancy (T-Code)		302
15 Unexcused Absences in a 90-Day Period		

H.E.R.O.- Here Every day Ready and On-Time

The Children's Trust Board Meeting

Date: March 16, 2026

Resolution: 2026-I

Strategic Framework Priority Investment Area: Youth development: Summer youth internship program; and Community engagement, awareness, and advocacy: Funder collaboration initiatives.

Strategic Framework Headline Community Results: Academic success; Good choices for prosocial behaviors in schools, homes, and communities; and Successful transition to adulthood.

Recommended Action: Authorization to negotiate and enter into a match contract agreement with Miami-Dade County for the Summer Youth Internship Program (SYIP), in a total amount not to exceed \$3,000,000.00, of which \$500,000.00 is from The Frederick A. DeLuca Foundation, for a term of 12 months, commencing retroactive to March 1, 2026, and ending on February 28, 2027.

Budget Impact: Funding in the amount of \$3,000,000.00 for this resolution is allocated for FY 2025-2026 and projected to be available in FY 2026-2027.

Description of Services: This resolution funds the 11th year of the Summer Youth Internship Program (SYIP). This collaboration includes the South Florida Workforce Investment Board (SFWIB), Miami-Dade County, Miami-Dade County Public Schools (M-DCPS), Miami-Dade County Public Schools Foundation (formerly known as The Foundation for New Education Initiatives), and EdFed, the Educational Federal Credit Union. The Children's Trust will contract with Miami-Dade County to pool funding for the program. Miami-Dade County will contract with M-DCPS Foundation and M-DCPS, which will implement and operate the program. SFWIB contracts directly with M-DCPS to support the SYIP.

SYIP recruits and connects rising 10th to rising 12th grade students who live in Miami-Dade County and attend either a M-DCPS school or a charter school with paid summer internships. The program emphasizes engaging high-need youth, and must enroll at least 15 percent of youth with disabilities.

The program intends to employ at least 3,100 youth interns in the summer of 2026. The youth interns each set up a credit union account with collaborating partner EdFed, earn a stipend of at least \$1,500.00, and work 30 hours per week for 5 weeks. In addition to receiving a stipend for summer work experience, youth interns earn high school honors course credit and may earn college credit through dual enrollment.

The summer internship program structure includes:

- Parent/guardian orientations.
- Student and employer orientations.

- Online pre-internship training for interns.
- An online interface to match interns with employers.
- Instructional supervisors for interns.
- An ongoing training curriculum with weekly assignments.

Program recruitment starts in early spring for youth to begin their paid internships in the summer. Early work experiences are linked to positive short- and long-term outcomes for teens, such as increased school-year attendance, higher graduation rates, decreased incidences of youth-involved violence, improved future employment prospects, and increased earnings later in life.

The \$3,000,000.00 funding from The Children's Trust includes a \$500,000.00 investment from The Frederick A. DeLuca Foundation and is leveraged by SFWIB's funding of \$2,500,000.00 and Miami-Dade County's funding of \$1,000,000.00.

The vital in-kind services and supports that M-DCPS and EdFed provide offer a combined value of approximately \$231,347.00. These resources include program and administrative staff to manage the credit union accounts and to process student stipends. These elements are essential to strengthening the program's recruitment and operational processes. With the current funders, The Children's Trust leverages \$1.69 for every dollar invested.

In 2025, the SYIP collaborative partners celebrated the program's tenth anniversary and made the following notable achievements:

- M-DCPS Foundation secured a one-time additional \$500,000.00 from a private funder for the summer of 2025.
- The Children's Trust staff secured a \$1.5 million commitment from the Frederick A. DeLuca Foundation over a three-year period commencing summer of 2025 through summer of 2027.
- Record-breaking internship placement of 3,661 youth, the highest in the program's history, with 924 participating internship providers.
- Students opened 2,861 bank accounts with EdFed; some participating students had opened their accounts in a prior summer.
- 267 students from 29 charter schools participated in the program, an increase of more than 60 percent from summer 2024.
- Continued collaboration with the Miami-Dade County Juvenile Services Department (JSD) providing additional training and support to establish a direct linkage to SYIP.
- Over the past decade, more than 18,500 unique students have participated, with 36 percent participating for multiple summers.

Background: In the summer of 2016, Miami-Dade County, The Children's Trust, Miami-Dade County Public Schools, the Miami-Dade Public Schools Foundation (formerly known as Foundation for New Education Initiatives, Inc.), and EdFed, the Educational Federal Credit Union collaborated providing paid summer internships for youth across the county. This collaborative summer internship program provides valuable work and life experiences for high school youth in Miami-Dade County. The program encourages the development of positive work habits, offers hands-on professional experience in varied career fields, and motivates youth to further their education and improve their ability to pursue a wide range of career options.

By offering both practical work experience and developmental opportunities, SYIP aims to enable participants to contribute to the county's workforce as they develop critical skills. The collaboration sets the stage for continued partnership, developing a more robust and proficient future workforce by offering meaningful employment for Miami-Dade County's youth.

Procurement Policy: Per the procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (H-6), Match Funding and Funder Collaboration Policy No. 2006, the negotiation and execution of match/funder collaboration contracts are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this
16th day of March, 2026.

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____



SUMMER YOUTH INTERNSHIP PROGRAM

2025 IMPACT REPORT



PROGRAM SUMMARY

Now in its 10th year, the Summer Youth Internship Program (SYIP) remains a cornerstone initiative for youth development throughout Miami-Dade County. This year, 3,661 high school students participated in paid internships across a wide range of career pathways, supported by a powerful collaboration among The Children's Trust, Miami-Dade County, Miami-Dade County Public Schools (M-DCPS), CareerSource South Florida, EdFed – The Educational Federal Credit Union, Deluca Foundation, Griffin Catalyst, and the Foundation for New Education Initiatives.

In its 10th year, the Summer Youth Internship Program (SYIP) continued to deliver a comprehensive and impactful experience for students across Miami-Dade County. The program offered virtual orientations for parents, students, and employers, as well as online pre-internship training, and featured certified M-DCPS teachers serving as Internship Teacher Supervisors. Interns engaged in weekly assignments and used the centralized platform, www.miaminterns.org, for enrollment and matching with host employers. A key enhancement that continues to strengthen the program is the integration of the Florida Ready to Work Soft Skills Training modules, which focus on essential workplace competencies such as communication, teamwork, and professionalism. These skills are consistently identified by employers as critical for success. Additionally, students now have the opportunity to complete the Digital Skills training, further preparing them for success in today's technology-driven workplace. This structure ensures that students are well-prepared for their internships and supported throughout the experience.

NUMBERS AT A GLANCE



5,219 youth applied for the Summer Youth Internship Program



3,663 youth were placed with **924** participating internship providers



1198 or **32.7%** of students placed in Internships were ESE students
• 70.8% of which were gifted
• 29.8% of which were varying exceptionalities



99% completed the program working a total of **575,831** hours



572 youth earned dual enrollment college credit from Miami-Dade College



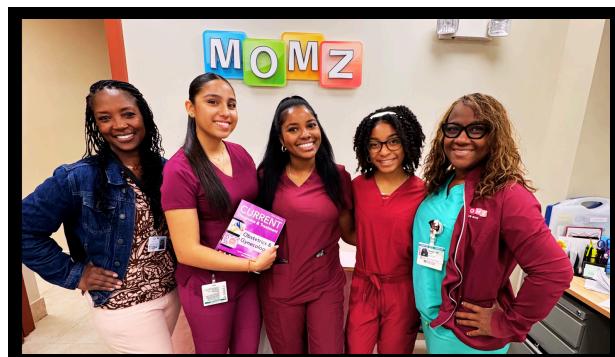
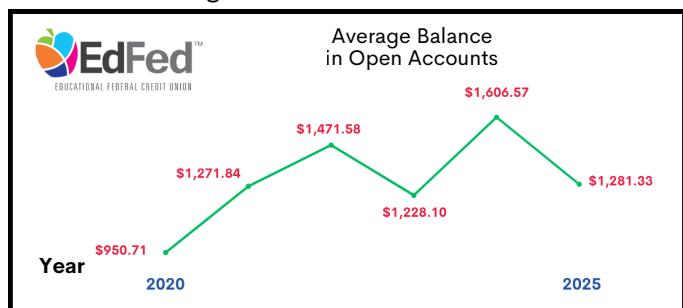
51.8% of youth that qualified as economically disadvantaged for free/reduced lunch

PROGRAM HIGHLIGHT

The Summer Youth Internship Program (SYIP) continues to empower students by offering both practical work experience and personal development opportunities. Through SYIP, participants gain critical workplace skills and cultivate a sense of fiscal responsibility, contributing meaningfully to the county's future workforce.

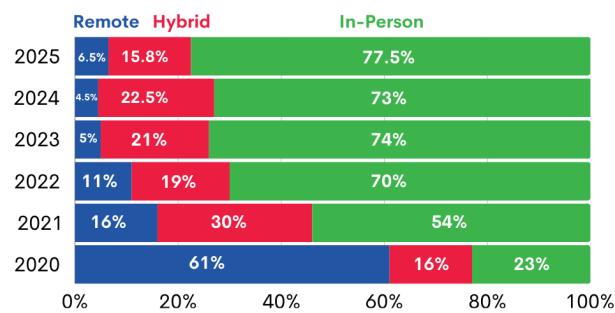
Participating companies and organizations play a vital role in shaping the talent pipeline while benefiting from the fresh perspectives and contributions of student interns.

As part of the program's financial literacy initiative, all students are required to open a bank account with The Educational Federal Credit Union (EdFed). Notably, the average balance in these accounts at the conclusion of the 2025 summer showed a significant increase compared to 2020, reflecting improved financial habits and awareness among interns.



INTERNSHIP SETTING

The SYIP was structured over the last five years as a three-tiered modality format of **remote, in-person, or hybrid**.



OUTCOMES



Three satisfaction surveys were distributed at the conclusion of the SYIP to evaluate program quality from the perspectives of student interns, worksite supervisors, and school site staff.

Nearly all participants surveyed were satisfied with the 2025 Summer Youth Internship Program.



“As a Teacher Supervisor in SYIP, I supported interns while collaborating with site and program staff. The program stood out for its real-world experience, strong mentorship, community partnerships, leadership growth, and opportunities for reflection and professional networking. I witnessed firsthand how SYIP empowers students to grow both personally and professionally through meaningful, real-world experiences.”

Nicole Major, Instructional Internship Supervisor

“The Summer Youth Internship Program (SYIP) provides students with hands-on career exploration, skill-building in communication and professionalism, mentorship, financial literacy, and paid work experience. SYIP not only prepares students for the workforce but also fosters confidence, independence, and a strong sense of purpose through meaningful, real-world experiences.”

Rudy Perez, Instructional Internship Supervisor



“Our interns were dedicated and brought real value to the team, from helping with parts and materials to sharing fresh perspectives.” They were all so dedicated and hardworking, sharing their own insights, **our interns brought real value to the team - and we learned just as much from them as they did from us.** They supported inventory control, logistics, and recordkeeping while learning about technical manuals and schematics. **Their efforts kept our hangar and equipment organized and ready.** We hope they enjoyed the experience and look forward to seeing them again - and starting interviews earlier next year!

Michael Keating, Internship Provider
Customer Support - Infinity Aircraft Services

“It has truly been a pleasure participating over the past couple of years, and we’re looking forward to joining again in 2026.”

Maria Salomon, Internship Provider
Nicklaus Health

“We loved partnering with the SYIP program this year, and I am proud that Get Your Roll On could help contribute to such a successful 10th year.”

Tameka Smith, Internship Provider
Get Your Roll on Ice Cream Shop



“This internship taught me not just technical skills but also the importance of structure, communication, and professionalism.” I’m grateful for this opportunity and hope to carry these lessons forward in my academic and career journey. Thank you.

Max Djahjah, Student
Coral Gables Senior High School - Marriott Miami Dadeland

*“This summer, my daughter Olivia had the opportunity to serve as an intern through the SYIP program, and it was such a meaningful experience for her. **She gained valuable workplace skills, built confidence, and learned the importance of professionalism; skills that will help her in the future.**”* This is actually my second child to participate in the program. My son, Louis, was also part of SYIP, and the skills and experiences he received have been instrumental in his success. **Today, as a junior at FIU, he continues to use those skills he first developed as a SYIP intern.** As a parent, I am truly grateful for the impact SYIP has had on both of my children. **“Programs like this don’t just give our youth summer opportunities; they prepare them for lifelong success.”**

Olive Cooper, Parent

