



Executive Committee Meeting

Monday, October 20, 2025
3250 S.W. 3rd Avenue (Coral Way)
United Way – Ryder Room
8:40 a.m. – 10:00 a.m.

AGENDA

Board of Directors

Kenneth C. Hoffman
Chair
Pamela Hollingsworth
Vice-Chair
Matthew Arsenault
Treasurer
Laurie Weiss Nuell
Secretary

Laura Adams
Islamiyat Nancy Adebisi
Alex Auguste
Daniel Bagner, Ph.D.
Hon. Dorothy Bendross-Mindingall, Ph.D.
Cathy Burgos
Silvia Castellanos
Norie del Valle
Lourdes Diaz
Gilda Ferradaz
Gioia Gentile
Hon. Norman S. Gerstein (Ret.)
Lourdes P. Gimenez
Valrose Graham
Mindy Grimes-Festge
Osmani Gonzalez
Hon. Keon Hardemon
Malou C. Harrison, Ph.D.
Thamara Labrousse
Benjamin Nussbaum
Clara Lora Ospina, Psy.D.
Hon. Orlando Prescott
Hon. Alex Rizo
Hon. Isaac Salver
Alfred Sanchez
Miriam Soler Ramos, J.D.
Luis E. Suarez, J.D.

David Lawrence Jr.
Founding Chair

James R. Haj
President & CEO

County Attorney's Office
Legal Counsel

8:40 a.m. **Welcome and Opening Remarks**

Kenneth C. Hoffman
Chair

8:45 a.m. **Remarks by Sheriff Rosie Cordero-Stutz**

8:50 a.m. **Public Comments**

Kenneth C. Hoffman
Chair

9:00 a.m. **Approval of May 19, 2025 Executive Committee Meeting
minutes summaries**
(Additional Items Packet) (Pg. 4)

Kenneth C. Hoffman
Chair

9:05 a.m. **Appreciation for Outstanding Service to
The Children's Trust**

- *Dr. Edward Abraham, At-Large Board Member*

Kenneth C. Hoffman
Chair

9:10 a.m. **Finance & Operations Committee Report**

Matthew Arsenault
Committee Chair

Consent Agenda Resolutions 2026-01 through 2026-04

Resolution 2026-01 Amended: Authorization to negotiate and execute an agreement with U.S. Bancorp Asset Management Inc. to provide investment advisory services, commencing retroactively on October 1, 2025 and ending October 1, 2030. *(Pgs. 5-7)*

Resolution 2026-02: Authorization to negotiate and execute contracts with two vendors, identified herein, for event planning services related to the 2026 Children's Trust Signature Events, in a total amount not to exceed \$655,000.00 for a term of 12 months, retroactively commencing on October 1, 2025, and ending on September 30, 2026, with four annual renewal options at the sole discretion of The Children's Trust and to waive the formal competitive procurement process **[2/3 vote]**.
(Pgs. 8-11)

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

Resolution 2026-03: Authorization to accept a contribution of up to \$191,327.56 from Miami Beach Education Chamber Foundation, Inc., the fiscal agent for the City of Miami Beach and neighboring municipalities, and to negotiate and execute a contract with Jessie Trice Community Health System, Inc., a funded school-based health provider, to provide behavioral health enhancements in eight Miami-Dade County Public School system schools in Miami Beach, at a cost equal to the same dollar amount, for a term of nine months, commencing retroactively on October 1, 2025, and ending June 30, 2026. *(Pgs.12-14)*

Resolution 2026-04: Authorization for the payment of membership dues to the Florida Alliance of Children's Councils and Trusts (FACCT) in an amount not to exceed \$85,000.00, inclusive of training and analytics tools to support public policy initiatives, for a term of 12 months, commencing retroactively October 1, 2025, and ending September 30, 2026. Authorizing The Children's Trust staff to advocate in accordance with FACCT policy priorities, and other related policy priorities that benefit children and families served by The Trust. *(Pgs. 15-17)*

9:20 a.m. **Program Services Committee Report**

Pamela Hollingsworth
Committee Chair

Funder Collaboration Presentation

James R. Haj
President & CEO

Natalia Zea
Chief Public Policy & Engagement Officer

Consent Agenda Resolutions 2026-05 through 2026-10

Pamela Hollingsworth
Committee Chair

Resolution 2026-05: Authorization to enter into a match service agreement with Miami-Dade County to support Miami-Dade Public Library System's STEAM-based programming and academic tutoring, in an amount not to exceed \$225,000.00 for a term of 12 months, retroactive to October 1, 2025, and ending September 30, 2026. *(Pgs. 18-22)*

Resolution 2026-06: Authorization to negotiate and enter into a funder collaboration contract agreement with Catalyst Miami, Inc. for Future Bound Miami, a Children's Savings Accounts program, in a total amount not to exceed \$150,000.00, for a term of 12 months retroactive to October 1, 2025, and ending September 30, 2026; and to authorize The Children's Trust to enter into a five year non-binding Memorandum of Understanding with the Future Bound Miami Consortium. *(Pgs. 23-29)*

Resolution 2026-07: Authorization to negotiate and enter into a funder collaboration agreement with Miami Homes For All, Inc., to support partnerships to end youth homelessness in Miami-Dade County through service linkage, advocacy, and engagement, in an amount not to exceed \$325,000.00 for a term of 12 months, retroactive to October 1, 2025, and ending September 30, 2026. *(Pgs. 30-34)*

Resolution 2026-08: Authorization to negotiate and enter into a funder collaboration agreement with Key Biscayne Community Foundation to support Fab Lab Miami in an amount not to exceed \$200,000.00 for a term of 12 months, retroactive to October 1, 2025, and ending September 30, 2026. *(Pgs. 35-38)*

Resolution 2026-09: Authorization to negotiate and enter into a match contract agreement with Miami Youth Garden, Inc. for the "Well Community Initiative" in a total amount not to exceed \$150,000.00 for a term of twelve months, retroactive to October 1, 2025 and ending September 30, 2026. **(Pgs. 39-43)**

Resolution 2026-10: Authorization for the President/CEO to enter into legal data sharing agreements with other legal entities for the purpose of data analysis related to Children's Trust investments. This authority is delegated by the Board to the President/CEO for future data sharing agreements, provided such agreements comply with organizational policies and applicable legal requirements, with an annual report back to the Board when any such agreement is executed. **(Pgs. 44-45)**

9:55 a.m. **CEO Report**

James R. Haj
President & CEO

- Media Highlights **(Pgs. 46-53)**
- *2025 Spooky Symphony, at the Moss Center's Halloween Event*
Friday, October 24, 7-9 PM
Dennis C. Moss Cultural Arts Center (The Moss Center)
10950 SW 211 St.
Cutler Bay, FL 33189
- Champions for Children Nominations, November 17, 2025
- *Miami Book Fair – November 22-23, 2025*
- *Champions for Children Ceremony, April 16, 2026*
- Quarterly CEO Report **(Pg. 54-55)**

10:00 a.m. **Adjourn**

Reminder:

Next Executive Committee Meeting: *Monday, January 26, 2026



**Executive Committee Meeting Summary
Summary of Actions Taken
May 19, 2025
9:16 a.m.– 9:20 a.m.**

The Executive Committee Meeting on May 19, 2025, was held with a quorum of members physically present:

Committee members in attendance: Kenneth C. Hoffman, Pamela Hollingsworth, Matthew Arsenault, Dr. Daniel Bagner, and Lourdes Gimenez.

Legal Counsel in attendance: Leigh C. Kobrinski

Staff in attendance: Imran Ali, James Haj, Jack Bentolila, Lori Hanson, Natalia Zea, William Kirtland, Rachel Spector, Bevone Ritchie, Bryan Pomares, Juana Leon, Lisete, Yero, Yuliet Alfonso, Victoria Gandul, Jennifer Ulysse, Nandy Smith, Sebastian Del Marmol, Patricia Leal, Amanda Gorski, Felix Becerra, Lindsay Francois, Alejandro Aguirre, Ximena Nunez, Michele Mordica, Danielle Barreras, Grettel Suarez, Garnet Esters, Wanda Sanchez, Wendy Duncombe, Ximena Nunez.

Meeting was called to order at 9:16 a.m. by Kenneth Hoffman, Chair of the Executive Committee.

The following actions were taken at the May 19, 2025, Executive Committee meeting:

Resolution 2025-42: Motion to approve the resolution was made by Dr. Daniel Bagner and seconded by Matthew Arsenault Authorization to negotiate and execute contract renewals with 22 providers, identified herein, for Family and Neighborhood Support Partnerships, in an amount not to exceed \$13,669,562.00, and for The Children's Trust to encumber a purchase order in the amount of \$600,000.00 for pooled family stabilization funding, for a total amount not to exceed \$14,269,562.00, for a term of 12 months, commencing October 1, 2025, and ending September 30, 2026, with one **remaining** contract renewal. **Motion passed, 5-0. Motion passed unanimously. Pamela Hollingsworth initially advised of a conflict and potential recusal for this item at the at the May 19 Board meeting, but upon closer review of the item, she determined she had no conflict.**

Resolution 2025-47: Motion to approve the resolution was made by Matthew Arsenault and seconded by Lourdes P. Gimenez Authorization to negotiate and execute contracts with 44 providers, identified herein, to deliver evidence-based parenting and family strengthening services, in a total amount not to exceed \$23,230,563.00, each for a term of 12 months, commencing October 1, 2025, and ending September 30, 2026, each with two remaining annual renewals, subject to annual funding appropriations. **Motion passed, 3-0. Recusal by Dr. Daniel Bagner and Pamela Hollingsworth.**

The Children's Trust Board Meeting

Date: October 20, 2025

Resolution: 2026-01 (AMENDED)¹

Strategic Framework Priority Investment Area: Administrative/Operations

Strategic Framework Headline Community Results: This investment supports the advisory investment services of The Children's Trust.

Recommended Action: Authorization to negotiate and execute an agreement with U.S. Bancorp Asset Management Inc. to provide investment advisory services, commencing retroactively on October 1, 2025 and ending October 1, 2030.

Budget Impact: Fees are estimated at 0.05% to 0.07% of managed assets, not to exceed \$25,000.00 annually. Funding for this resolution is available for the FY 2025-2026.

Description of Services: This resolution authorizes The Children's Trust to negotiate and execute an agreement for investment advisory services that will result in The Children's Trust achieving its investment objectives of safety of principal, maintenance of liquidity, and return on investment for funds that are invested in accordance with the parameters of its investment policy (Policy 4037. Investment Policy) and section 218.415, Florida Statutes. Services are estimated to cost the Trust between 0.05% to 0.07% of managed assets, not to exceed \$25,000.00 annually. Rates are determined upon the final design of the investment plan and cash flow needs of the Trust, considering total managed assets and balances held throughout the fiscal year.

The selected investment advisor will:

- Perform the scope of services using the prudent expert standard of care as the investment advisor will have discretion in managing the portfolio of The Children's Trust in accordance with the laws of the State of Florida, The Children's Trust investment policy, and as otherwise provided in the contract, whose terms and conditions shall not conflict with the foregoing, and which may include voting proxies in the portfolio, acting on corporate actions, and various other portfolio management responsibilities;
- Not less than once annually, provide comprehensive reports for the staff of The Children's Trust and The Children's Trust's Finance and Operations Committee members;
- Review and recommend revisions to The Children's Trust investment policy, at least on an annual basis;

¹ This version of the resolution differs from the version presented at the Finance Committee meeting to include additional information relating to the cost for services.

- Provide as-needed financial advice regarding market conditions and trends, financial products, credit and credit analysis, and various other security-related issues to The Children's Trust;
- Assist The Children's Trust staff with cash flow/maturity analysis to ensure that the investment strategy is consistent with The Children's Trust cash requirements;
- Serve as a general resource to The Children's Trust staff and Finance and Operations Committee for information, advice, and training regarding fixed income securities, investments, and Treasury operations;
- Meet with the Finance and Operations Committee and staff on a periodic basis to review strategies and performance; and
- Investment advisers will not provide custodial services or security safekeeping.

Background: Historically, investment decisions for The Children's Trust's assets have been managed internally by the CFO and Finance staff. While this approach has served the organization to date, it does not provide the depth of expertise required to optimize performance and ensure alignment with evolving market conditions. To strengthen our investment strategy and better serve the long-term financial interests of The Children's Trust, we are pursuing the engagement of a qualified investment advisor. This advisor will bring specialized knowledge in market trends, portfolio management, and investment strategies tailored to the governmental sector, ensuring our assets are managed with the highest standard of care and insight.

On May 19, 2025, The Children's Trust Board approved a revised investment policy, which, as one of its terms, authorized the release of a request for proposal (RFP) for an investment advisor.

On July 11, 2025, The Children's Trust released an RFP, and applicants were invited to apply for consideration. Four applications were submitted in response to the Investment Advisory Services RFP:

- Boreal Capital Management, LLC
- JP Morgan Chase & Co.
- NewEdge Wealth, LLC
- U.S. Bancorp Asset Management Inc. (recommended)

A review committee comprised of The Children's Trust staff members conducted independent reviews of the four submitted proposals using a standard scoring matrix to analyze applicants' ability to deliver the scope of services sought. The scores from the final reviews resulted in the recommendation for U.S. Bancorp Asset Management Inc., based on the proposed scope of services that will provide the best value for the services sought.

This recommendation is based on a comprehensive review process, which included:

- Proposal review: A team of reviewers conducted independent evaluations of each application, assessing them across four key categories: company overview, qualifications and experience, product and service offerings, and fees and pricing.
- Review team debriefing: Following each reviewer's individual rating, the review team met in a publicly noticed debriefing meeting to discuss each proposal and assigned a consensus team score, including explanatory comments.

- Staff recommendations: Taking into consideration the above review process results, consideration is also given to factors such as alignment with The Children’s Trust’s priority investment areas.

Procurement Policy: Per the procurement policy, Section 2001, and The Children’s Trust Investment Policy, section 4037, purchase of operational goods and services greater than \$50,000.00 requires a formal competitive procurement process.

Geographic Area: Countywide

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **20th day of October 2025.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: October 20, 2025

Resolution: 2026-02

Strategic Framework Priority Investment Area: Community Engagement, Awareness and Advocacy: Public Awareness, Outreach and Program Promotion.

Strategic Framework Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to negotiate and execute contracts with two vendors, identified herein, for event planning services related to the 2026 Children's Trust Signature Events, in a total amount not to exceed \$655,000.00 for a term of 12 months, retroactively commencing on October 1, 2025, and ending on September 30, 2026, with four annual renewal options at the sole discretion of The Children's Trust and to waive the formal competitive procurement process **[2/3 vote]**.

Budget Impact: Funding in the amount of \$655,000.00 is available in FY 2025-2026. \$200,000.00 of which is reimbursed to The Trust from sponsorships and ticket sales.

Description of Services: This resolution authorizes The Children's Trust to negotiate and execute agreements for event planning services for its annual Champions for Children Awards Ceremony and Family Expo signature events. This resolution authorizes The Children's Trust to contract with the vendors identified below.

Signature Event	Recommended Event Planning Vendor	Funding Not to Exceed
Champions for Children	305 Communications and Events, LLC	\$200,000.00*
Family Expo	Armstrong Creative Consulting, Inc.	\$455,000.00

**Funds reimbursed to The Children's Trust from sponsorships and ticket sales*

Event Planning for Champions for Children Awards Ceremony – This awards luncheon celebrates inspiring honorees through videos and youth performances fostering a collective commitment to improving children's lives. Notably, The Children's Trust is reimbursed 100 percent of its expenditures for this event through ticket sales and annual sponsorships, ensuring that no taxpayer dollars or core program funds are used to support the luncheon. All revenues generated are specifically allocated to cover costs such as venue rental, catering, audio-visual production, and event staffing. This cost-neutral approach reflects the Trust's commitment to fiscal responsibility while maintaining a high-quality event that advances its mission and public engagement. The event has experienced significant growth, with nearly 900 attendees in 2025.

The selected vendor will be responsible for securing key services in accordance with best business practices in event planning procurement, collaborating with The Trust to develop the event's vision and theme, managing all logistics and vendor communications, and coordinating meal selections and audiovisual needs. Additional responsibilities include procuring, paying for, and overseeing the production of the honorees' videos, managing RSVPs, developing seating charts, and handling on-site parking logistics. The vendor will also facilitate online ticket sales and ensure smooth registration on the day of the event, as well as supervise setup, production, and breakdown. The vendor will reconcile event expenses and ensure the overall execution aligns with The Trust's mission and vision for the Champions for Children Awards Ceremony.

The vendor's scope of work will include scouting, procuring, and paying for the venue- covered within the total event budget of \$200,000.00-following current best business practices in procurement that align with The Trust's procurement policies, and event planning to the extent of securing at least three quotes within the limits set by The Trust's procurement policy. Trust staff will review the quotes and make the final determination on any procurement over \$50,000.00. Trust staff will also make the final determination on the event date, meals, and venue location. In the event the procurement is over \$50,000.00, the authority under this resolution will allow Trust staff to authorize such bids that are in the best interest of The Trust.

Two applications were submitted in response to the event planning services for the Champions for Children Awards Ceremony:

- 305 Communications and Events, LLC
- CIM Consulting LLC

A review committee comprised of Trust staff members conducted independent reviews of the two submitted proposals using a standard scoring matrix to analyze applicants' ability to deliver the scope of services sought. The scores from the final reviews resulted in the recommendation for 305 Communications and Events, LLC, in an amount not to exceed \$200,000.00, based on the proposed scope of services that will provide the best value for the services sought.

Event Planning for Family Expo - The Children's Trust Family Expo serves as a vital community resource gathering in Miami-Dade County, drawing thousands of families and children each year. The selected vendor will manage the planning and execution of The Trust's annual Family Expo event and Pop-Up series, with oversight from The Trust's Communications Department.

The Trust also secures corporate and community sponsorships for the Family Expo to partially offset the cost of the event. By leveraging external partnerships, The Trust enhances the scope and quality of the Expo while ensuring the efficient use of public funds and broadening its outreach to families across Miami-Dade County.

The selected vendor will be responsible for securing key services in accordance with current best business practices in event planning procurement, collaborating with The Trust to develop the event's vision and theme, and managing all logistics and vendor communications. Trust staff will make the final determination on the event dates and venue location. In the event

the procurement is over \$50,000.00, the authority under this resolution will allow staff to authorize such bids that are in the best interests of The Trust.

The selected vendor will provide comprehensive event planning services, including managing and tracking exhibitor registration, coordinating all event sponsors, securing venues and all necessary permits and inspections. Additional responsibilities will include hiring security, managing audiovisual services, entertainment, food vendors, and producing on-site signage, overseeing all event staff, and coordinating up to 100 volunteers.

Furthermore, the vendor will be responsible for all logistical components of the event, including venue coordination, acquisition of insurance documentation from exhibitors, and resolution of any operational challenges that may occur.

The Children's Trust secures sponsorships for the Family Expo to provide additional resources, entertainment, and activities that enhance the events at no cost to The Trust. The vendor will also reconcile event expenses and ensure the overall execution aligns with The Trust's mission and vision for the Family Expo and Pop-Up Series.

Four applications were submitted in response to the event planning services for the Family Expo:

- 305 Communications and Events, LLC
- Armstrong Creative Consulting, Inc.
- CIM Consulting LLC
- Early Childhood Solutions Inc.

A review committee comprised of Trust staff members conducted independent reviews of four submitted proposals using a standard scoring matrix to analyze applicants' ability to deliver the scope of services sought. The scores from the final reviews resulted in the recommendation for Armstrong Creative Consulting, Inc., in an amount not to exceed \$455,000.00, based on the proposed scope of services that will provide the best value for the services sought.

Background: In The Children's Trust's more than 20-year history, community outreach has been a key component to ensure public awareness of the programming and resources available from The Trust. The ability to highlight The Trust's mission and role in the community, to honor those who exemplify this mission, and to bring essential resources and information to the public is critical to the success of the organization. Community outreach efforts connect funded services, programs, and resources with the children and families of Miami-Dade in an accessible manner.

As The Children's Trust's available funded services continue to grow, so must communication and outreach efforts to inform the public of the impact and how it affects their lives. In recent years, there has been a marked increase in overall community brand awareness, along with attendance at the Champions for Children Awards Ceremonies and Family Expo events.

The total funding between the two events is the same as budgeted for the prior fiscal year 2024-2025.

Procurement Policy: Policy: Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present): Per the procurement policy, Section 2001, purchase of operational goods and services greater than \$50,000.00 requires a formal

competitive procurement process. On November 18, 2024, The Children's Trust Board approved resolution #2025-16 to release a request for proposals (RFP) for event planning services related to The Children's Trust Signature Events. On February 27, 2025, The Children's Trust released the RFP, and applicants were invited to apply for one or both events. However, because this resolution is presented to the Board well in advance of the events' dates, and given the fact that some individual costs may fluctuate above the \$50,000.00 threshold due to market conditions or attendance numbers, a procurement waiver is requested to grant staff the authority to select and award bids that best serve the interest of The Children's Trust, should any of the individual costs exceed \$50,000.00.

Geographic Area: Countywide

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **20th day of October 2025.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency

The Children’s Trust Board Meeting

Date: October 20, 2025

Resolution: 2026-03

Strategic Framework Priority Investment Area: Health & Wellness: School-based health: nursing and mental health.

Strategic Framework Headline Community Results: Regular use of medical, dental, and behavioral health care services.

Recommended Action: Authorization to accept a contribution of up to \$191,327.56 from Miami Beach Education Chamber Foundation, Inc., the fiscal agent for the City of Miami Beach and neighboring municipalities, and to negotiate and execute a contract with Jessie Trice Community Health System, Inc., a funded school-based health provider, to provide behavioral health enhancements in eight Miami-Dade County Public School system schools in Miami Beach, at a cost equal to the same dollar amount, for a term of nine months, commencing retroactively on October 1, 2025, and ending June 30, 2026.

Budget Impact: This item is cost neutral. Funding in the amount of \$191,327.56 is allocated in the FY 2025-2026 budget, expenditure of which is contingent upon receipt of external funding in the same amount from Miami Beach Chamber Education Foundation, Inc. and the City of Miami Beach.

Description of Services: The City of Miami Beach has long prioritized student behavioral health. It has raised funds to staff all eight Miami-Dade County Public School system (M-DCPS) schools in the city with two licensed mental health professionals who:

- promote a school-wide wellness initiative;
- implement protocols that ensure behavioral screenings are administered efficiently and respectfully;
- support identified students and their families by linking them with appropriate clinical intervention and supportive services;
- collaborate with various clinical teams at participating schools and in the community; and
- deliver culturally competent services and support systems.

These services will continue to be implemented through this funding during the 2025-26 school year.

In agreement with The Miami Beach Chamber Education Foundation, Inc., Jessie Trice Community Health System, Inc. will provide mental health services on a 15-day rotating schedule, visiting each of the schools below two days in every 15-day period, except for Treasure Island Elementary, which will be visited once every 15-day period. As with all public schools in Miami-Dade County, services on all school days include access to mental health services via telehealth.

- Biscayne Elementary School
- Feinberg-Fisher K-8 Center
- Miami Beach Senior High School
- Nautilus Middle School
- North Beach Elementary School
- South Pointe Elementary School
- Ruth K. Broad/Bay Harbor K-8 Center
- Treasure Island Elementary School

Background: In 2013, the City of Miami Beach and the Miami Beach Chamber Education Foundation, Inc. spearheaded a health taskforce with several community stakeholders. The city sought guidance from The Children’s Trust, the Florida Department of Health in Miami-Dade County, M-DCPS, and other school health stakeholders to plan for the healthcare needs of students attending the eight public schools in Miami Beach as listed above.

Once funds were realized to support student behavioral health, The Children’s Trust offered to manage and monitor the services within its currently funded school-based health contract to serve the Miami Beach schools.

The Miami Beach Chamber Education Foundation, Inc. serves as the fiscal agent responsible for collecting funds from all participating municipalities in Miami Beach and dispersing these funds to The Children’s Trust to provide behavioral health services at the eight schools.

Procurement Policy: Jessie Trice Community Health System, Inc. was awarded the Miami Beach M-DCPS feeder pattern through a competitive solicitation approved on March 17, 2025, under Resolution #2025-33. Previously, Borinquen Health Care Center, Inc. served as the provider for the Miami Beach feeder pattern.

Geographic Area: City of Miami Beach, North Bay Village, Town of Bay Harbor Islands, Town of Surfside, and Bal Harbor Village.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **20th day of October 2025.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY

SECRETARY

Approved by County Attorney for form and legal sufficiency

The Children's Trust Board Meeting

Date: October 20, 2025

Resolution: 2026-04

Strategic Framework Priority Investment Area: Community Engagement, Awareness and Advocacy: Public policy priorities, advocacy and youth civic engagement.

Strategic Framework Headline Community Results: This investment supports all community results.

Recommended Action: Authorization for the payment of membership dues to the Florida Alliance of Children's Councils and Trusts (FACCT) in an amount not to exceed \$85,000.00, inclusive of training and analytics tools to support public policy initiatives, for a term of 12 months, commencing retroactively October 1, 2025, and ending September 30, 2026. Authorizing The Children's Trust staff to advocate in accordance with FACCT policy priorities, and other related policy priorities that benefit children and families served by The Trust.

Budget Impact: Funding in the amount of \$85,000.00 for this resolution allocated for FY 2025-2026.

Description of Services: The Florida Alliance of Children's Councils and Trusts (FACCT) is a statewide non-profit organization whose members consist of ten Children's Services Councils (CSCs) and Trusts:

- Children's Board of Hillsborough County
- Children's Trust of Alachua County
- CSC of Broward County
- CSC of Leon County
- CSC of Martin County
- CSC of Palm Beach County
- CSC of St. Lucie County
- Kids Hope Alliance (Jacksonville)
- The Children's Trust (Miami-Dade)
- The Children's Trust of Escambia County

FACCT serves as the unified messenger for all member CSCs and the interests of the hundreds of thousands of children and families they collectively represent. FACCT develops a unified legislative strategy for effective public policies benefiting children, youth, and families including the following priorities: Two-generational strategies for children and families, out of school time programs, healthy development, children with disabilities, child protection, juvenile justice, and early learning.

The Children's Trust staff plays a vital and active role in statewide advocacy, which includes, advocating directly or in conjunction with FACCT. Additionally, success comes from collaborating with other CSCs to pursue a common legislative agenda on issues such as early childhood education and care, children's safety, health, the child welfare system, and juvenile

justice. FACCT is instrumental in facilitating cooperative endeavors among member CSCs. It has made substantial investments and achieved success by allocating resources to evidence-based services. This positions the CSCs to exert meaningful influence on state policies affecting children and families through statewide advocacy and sharing evidence-based literature. Collaborative efforts with state leaders are key in developing a long-term policy plan to strengthen crucial supports and resources for children and families. In this work, FACCT maintains active relationships with leaders in the executive and legislative branches that further the collective work.

FACCT aims to make a difference in children's lives by strengthening and expanding the work and mission of CSCs. Below, is a snapshot of FACCT's annual work along with other ongoing efforts

- FACCT hosts weekly meetings with Executive Directors, including key staff members from the CSCs, to provide opportunities to engage in cross-community sharing on essential work areas.
- FACCT hosts multiple affinity groups as part of its membership that include Research, IT, Finance, Policy, Programs, Communications, and HR. This cross-section collaboration allows staff to participate in sessions that support problem-solving, innovation, and information sharing to maximize sharing of best practices.
- FACCT serves as a resource for counties to collect information from other CSCs, conduct presentations on the outcomes and impact of CSCs, provide information and advice on procedural items, and more.
- FACCT continues to work with community and state partners and the National Grade-Level Reading Campaign to create a statewide movement to ensure all children read on grade-level by the end of third grade through promoting school readiness and quality instruction, tackling chronic absenteeism, improving summer learning, and engaging parents as their children's first teachers.
- FACCT serves as the technical expert and leader to research and identify opportunities for more effective public policy supporting children's issues.
- During the 2025 legislative session, FACCT was successful on several fronts, including advocating for issues affecting children such as legislation that supported reducing regulatory burdens for the child care industry and aligning the state's School Readiness program eligibility to State Median Income allowing Florida families to continue working. Additionally, FACCT advocated for key priorities in the approved state budget (General Appropriations Act FY 25-26/SB 2500) which secured funding for early childhood education, K-12 school safety, child welfare, mental health, and substance abuse, as well as family services.

Background: By engaging in and enhancing the collective strengths of the CSCs, FACCT promotes policies that build effective prevention and early intervention systems of support for Florida's children and families. Among other things, FACCT:

1. Provides an umbrella for leadership, coordination, and centralized management.
2. Promotes and supports the needs of children and their families.
3. Advocates at the state level for policy decisions to help those children, their families, and their communities.

In its mission to promote policies that build effective prevention and early intervention systems, FACCT focuses on four key areas:

- Advocacy – Advance a prevention and early intervention agenda for children at state and national levels.

- Awareness – Educate local communities, policymakers, businesses, community leaders, and other organizations about the work and worth of CSCs.
- Relationships – Build productive partnerships with individuals and organizations interested in making smart, strategic investments in Florida’s children and their families.
- Expansion – Help communities maximize their return on investment through peer learning, resource maximization, and the establishment of CSCs in additional counties.

FACCT is based in Tallahassee, Florida. Each CSC membership is assessed dues to support FACCT's operating expenses, including FACCT staff salaries and a small proportional share for lobbying services. The Children’s Trust has been a member of FACCT since 2004. The membership fee structure is tiered and calculated based on the total ad valorem revenues collected by each CSC member. The fee structure is as follows:

- Tier 1: Up \$20,000,000.00, fee = \$20,000.00 per year
- Tier 2: \$20,000,001.00 to \$50,000,000.00, fee = \$40,000.00 per year
- Tier 3: \$50,000,001.00 and up fee = \$80,000.00 per year

The 2025-2026 membership dues for The Children’s Trust are \$80,000.00. The additional \$5,000.00 is to join a shared membership for a bill tracking and analysis database and FACCT staff leadership training.

Procurement Policy: Per the procurement policy, Section 2000 – H-8, Exemptions to Formal Competitive Procurement Process, this expenditure for membership dues is exempt from the competitive solicitation process.

Geographic Area: Statewide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **20th day of October, 2025.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency

The Children's Trust Board Meeting

DATE: October 20, 2025

Resolution: 2026-05

Strategic Framework Priority Investment Areas: Community engagement, awareness and advocacy: Funder collaboration initiatives; and Youth development.

Strategic Framework Headline Community Results: Academic success; Good choices for prosocial behaviors in schools, homes and communities; and Successful transition to adulthood.

Recommended Action: Authorization to enter into a match service agreement with Miami-Dade County to support Miami-Dade Public Library System's STEAM-based programming and academic tutoring, in an amount not to exceed \$225,000.00 for a term of 12 months, retroactive to October 1, 2025, and ending September 30, 2026.

Budget Impact: Funding in the amount of \$225,000.00 is allocated for FY 2025-2026.

Description of Services: The Children's Trust partners with Miami-Dade County Public Library System (MDPLS) through a match project to:

- (1) increase access to the STEAM (Science, Technology, Engineering, Arts, and Math) program utilizing the Technobus by providing stops at various high-need communities, and
- (2) increase access to academic tutoring provided by 105 certified teachers across the county.

The Technobus brings instruction and digital services directly to at least 60 locations in high-need communities, providing access to high-tech programming, tools, and projects in a nurturing environment. The 37-foot bus, which accommodates 11 students and two instructors at one time, is being replaced with a new vehicle. This new vehicle will continue to offer a rich learning environment with internet access providing its users with popular software applications, as well as basic and advanced coding and programming activities. Program experiences include digital photography, music production, filmmaking, graphic design, digital pianos, and high-tech drones. Between October 1, 2024, and June 30, 2025, the MDPLS Technobus visited 226 sites, including 58 The Children's Trust- supported sites, and served over 1,474 children and teens at The Children's Trust-supported sites.

This match project also increases access to homework help and tutoring for children and youth. MDPLS pairs certified teachers with small groups of students in person or through one-on-one virtual sessions for students in grades K through 12 promoting literacy and learning with free tutoring in reading, math, and science. Tutoring sessions are currently offered in one-hour in-person group sessions on Saturdays from 10:00 a.m. to 1:00 p.m. for the entire year, and in 30-minute one-on-one online sessions on Wednesdays and Thursdays from 5:00 p.m. to 8:00 p.m. during the school year. Since its inception, the program has increased in demand every year. The program is implemented by 105 part-time tutors (certified teachers) who provided 48,627 tutoring sessions during the period of October 1, 2024, through June 30, 2025. The program offers tutoring in various subject areas at multiple branch locations, as noted in the tables below.

Library Branch Locations (28 physical + virtual)	
Allapattah	Model City
Arcola Lakes	Naranja
California Club	North Central
Coral Gables	North Dade Regional
Coral Reef	Northeast Dade - Aventura
Country Walk	Palm Springs North
Hialeah Gardens	Shenandoah
International Mall	Sunny Isles
Kendale Lakes	Sunset
Kendall	West Flagler
Little River	Westchester Regional
Main Library	West Kendall Regional
Miami Beach Regional	Virrick Park
Miami Lakes	Zoom Virtual
Miami Springs	

Available Subjects (10)
Reading for Any Grade
Elementary Mathematics
Middle School Mathematics
Pre-Algebra
Algebra 1
Algebra 2
Geometry
Elementary Sciences
Middle School Sciences
Biology

The estimated total cost of the project is \$1,703,556.00. The Children's Trust contributes \$225,000.00, and MDPLS funds the balance. For every dollar The Trust invests in this match program, there is a \$6.57 return on investment.

Background: MDPLS provides services to fulfill Miami-Dade's informational, educational, technological, and recreational needs. The 2.49 million residents of the Miami-Dade Library District service area enjoy access to a collection of over 3.9 million items including physical books, downloadable or streaming eAudio, video and eBooks content, and recurring titles of downloadable digital magazines, music, and music videos, all in a wide variety of formats and languages. MDPLS also maintains a technology infrastructure that provides public access to high-speed Wi-Fi and internet for personal devices, public computer workstations, tablet/laptop devices, virtual reality, gaming platforms, 3D printers, and a variety of software and hardware that ensure the latest technology is available to the public. MDPLS operates a Main Library, five regional branches, 44 neighborhood branches, two YOUmake Miami locations, two bookmobiles, and the Technobus mobile computer learning center.

STEAM learning encourages creativity and critical thinking, providing opportunities to support the skills needed to thrive in today's classrooms and workplaces, such as problem-solving, analytical thinking, and working independently. The Technobus stimulates children's natural curiosity, allowing them a way to explore and learn concepts that will serve them for the rest of their lives. The program is particularly valuable for the children in high-need communities for whom access to state-of-the-art technology is, at best, limited.

Academic support services and tutoring help strengthen subject comprehension, boost confidence, and build essential learning skills through individualized attention. As academic coursework grows more rigorous, parents often seek tutoring services to support their children's achievement aspirations. Often, tutoring services are costly. In response to the need, MDPLS provides tutoring at locations throughout the county at no cost to participants.

Procurement Policy: Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match contract is exempt from the competitive solicitation process as per section 2000 H-6. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **20th day of October 2025.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Technobus Impact Report

Oct. 1, 2024 – August 31, 2025



PROGRAM SUMMARY

The Technobus provides access to computers, digital media and emerging technology by offering equipment, instructors and workshops to Miami-Dade County residents in a safe and supportive environment. The 37-foot bus is equipped to accommodate 11 students and two instructors and in addition to offering free high-speed Wi-Fi, the instructors present a variety of activities to children and teens. These activities include digital photography, audio recording, digital drawing using iPads, 3D modeling, 3D printing, Intro to Artificial Intelligence, typing, resume writing, interviewing skills, drone flying, and video gaming. The equipment on the Technobus is a blend of basic and advanced hardware and software including Apple MacBook Pro laptops, iPads, digital pianos, microphones, DSLR cameras, Microsoft (PowerPoint, Word and Excel), Procreate for iPad, Adobe Creative Cloud (Premiere Pro, Photoshop and Illustrator), GarageBand, and Logic Pro. Young people also have the chance to explore science and engineering using Merge Cubes VR, CrunchLabs engineering kits, Sam Labs, Goobi's, Snap Circuits, and Cool Circuits. During Technobus visits, participants also learn how the many free Library programs, databases, events, and services can enhance their lives. These programs and services include eBooks, audiobooks, the Mobile Device Lending Program, the Homework Help and Tutoring Program, Learning & Training databases, and more.

Outcomes

October 2024 – August 2025

The total number of overall Technobus stops for the period of October 2024 - August 2025 was 272, and the total overall attendance for this period was 5,193, with 522 total overall operating hours. The Children's Trust funded service stops helped the library reach additional children whose ages ranged from 5-12 years old and teenagers from 13-19 years old. The youth at The Children's Trust locations participated in activities that exposed them to important skills and concepts which included basic engineering and coding, design thinking, teamwork and learning Apple Mac computer skills. Instructors utilized high-end hardware and software, STEAM kits (Science, Technology, Engineering, Art & Mathematics), and emerging technology to encourage learning and to help prepare the youth for the technology and concepts they will encounter in the future. During this period, the Technobus completed 71 stops, served 1,551 children, and 165 teens at The Children's Trust locations.

Overall Technobus Totals October 2024 – August 2025

- Total overall Technobus stops: 272
- Total overall attendance: 5,193
- Total overall operating hours: 522
- Total overall children served: 3,471
- Total overall teens served: 547

The Children's Trust-funded Visits & The Children's Trust-funded Children & Teens Served

- Total number of CT stops: 71
- Total hours of access to CT programs: 140 hours
- Total CT Children served: 1,551
- Total CT Teens served: 165
- Percent who learned basic & advanced coding/STEAM: 47%

Providing Tools to Build Foundational Skillsets

During this period, the Library Technobus has continued to serve children and teens throughout Miami-Dade County, offering interactive activities utilizing the latest technology while introducing the youth to technology and concepts that helped prepare them for college, careers and entrepreneurship. These workshops helped them learn to use high-end technology such as Apple Mac computers and peripherals, drones, iPads, gaming equipment, video and audio equipment, and software such as Microsoft Office Suite and Adobe Creative Cloud. Other skillsets such as mock interviewing, typing, and using Artificial Intelligence to write resumes and do job searching and using Microsoft Excel and Word, was presented to the youth at locations such as His House Children's Home and Miami Bridge Youth Shelters, among others; helping prepare the youth to enter the professional workforce. This year the Technobus served 1,716 children & teens and completed 71 visits to Children's Trust locations. Additional information may be found below.

Key Numbers for Children's Trust Locations

Total Operational Months of Service: 11 months

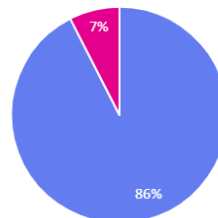
Youth Who Learned Basic & Advanced Coding:

699 Children 114 Teens

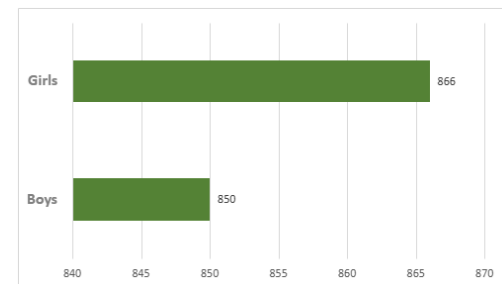
Youth Who Learned Computers, Media & Emerging

Technologies:

1,551 Children and 165 Teens



Technobus stops provided access to technology for 86% of **children** and 7% of **teenagers** who did not have access to computers, media and high-end technology at Children's Trust locations.



**TOTAL SERVED BY
GENDER**

Homework Help and Tutoring Program

Impact Report Oct. 1, 2024- August 30, 2025



PROGRAM SUMMARY

The Miami-Dade Public Library System’s Homework Help and Tutoring program embodies the vision “enrich and inspire our community through knowledge, creativity and innovation” and exemplifies its mission to “provide extraordinary services, spaces and experiences that promote literacy and learning, personal growth and limitless opportunities.” The program promotes literacy and learning by providing certified teachers who meet with students in grades K-12 to provide free homework help and tutoring in reading and math. The Children’s Trust enhances the tutoring program through funding which supports increased access to tutoring services. In addition to providing an exemplary benefit to the community, the program inspires all children to a lifelong love of learning and supports student achievement in a safe and nurturing learning environment.



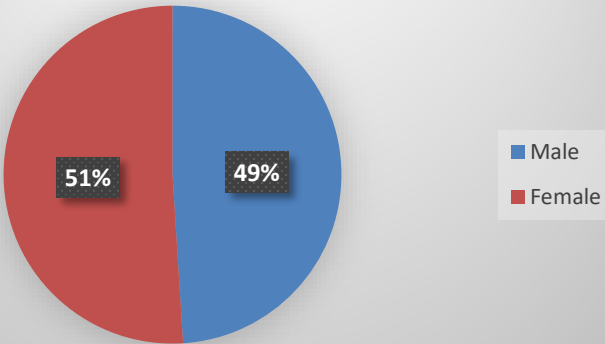
OUTCOMES

October 1, 2024 – August 30, 2025

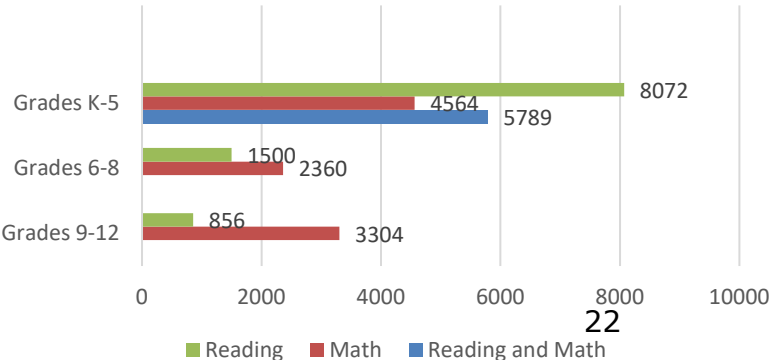
During its seventh year of operation, the Homework Help and Tutoring Program offered a hybrid model while school was in session to include virtual tutoring services on Wednesday and Thursday evenings and in-person tutoring on Saturdays. In this capacity, the Homework Help and Tutoring Program gave parents different options for tutoring including one-on-one tutoring in reading and math using the Zoom platform and in-library group tutoring. Parents were able to request virtual tutoring appointments for weeknights in 30-minute sessions through an online system. During the summer, in-person group tutoring was offered in 29 participating libraries. During the reported timeframe, the Homework Help and Tutoring Program successfully completed a total of 51,859 tutoring sessions. The breakdown is shown below.

School Year Wednesdays and Thursdays online; Saturdays in-person	•Total Weeks: 30 weeks (October 1 – August 28, 2025) •In-Person Sessions: 21,015 •Online Sessions: 27,040 • Total Sessions: 48,055 completed sessions
Summer Saturdays in-person	•Total Weeks: 10 weeks (June 14, 2025- August 30, 2025) •Total Sessions: 3,804 completed sessions

Online Sessions Completed
by Gender for SY 24-25
10/1/24-5/29/25



Online Sessions Completed by Subject &
Grade for SY 24-25
10/1/24-5/29/25



The Children's Trust Board Meeting

Date: October 20, 2025

Resolution: 2026-06

Strategic Framework Priority Investment Areas: Community engagement, awareness and advocacy; Funder collaboration initiatives; and youth development.

Strategic Framework Headline Community Results: Academic success; good choices for prosocial behaviors in schools, homes and communities; and successful transition to adulthood.

Recommended Action: Authorization to negotiate and enter into a funder collaboration contract agreement with Catalyst Miami, Inc. for Future Bound Miami, a Children's Savings Accounts program, in a total amount not to exceed \$150,000.00, for a term of 12 months retroactive to October 1, 2025, and ending September 30, 2026; and to authorize The Children's Trust to enter into a five year non-binding Memorandum of Understanding with the Future Bound Miami Consortium.

Budget Impact: Funding in the amount of \$150,000.00 for this resolution is allocated in FY 2025-2026.

Description of Services: Future Bound Miami, the Children's Savings Accounts (CSA) is a program that is operated by Catalyst Miami, Inc. and, as of the summer of 2025, co-operated by the Miami-Dade County Public Schools Foundation (M-DCPS Foundation), formerly known as the Foundation for New Education Initiatives (FNEI), a direct support organization to Miami-Dade County Public Schools. The program is overseen and managed by the Future Bound Miami Consortium (the Consortium), a non-legal entity comprised of the organizations that invest in the initiative, as outlined in the funding table below. Operation of the initiative is currently undergoing a permanent transition from Catalyst Miami, Inc. to M-DCPS Foundation.

Future Bound Miami was established to address the economic challenges described in the background and provides an essential tool to support post-secondary attainment with two program goals:

1. Educational Achievement – Increase post-secondary readiness among students by fostering a post-secondary-bound identity that will help reduce the achievement gap.
2. Financial Capability – Help low and moderately socio-economically disadvantaged families lead healthier financial lives through financial education and sound savings habits.

For FY 2025-2026, the Consortium will continue to focus on enhancements to deepen engagement across eligible grade levels. The Consortium's focus in this stage will include expanding parent education and increasing participation. This aims to make the program easier for families to engage and participate in throughout the community.

Future Bound Miami's long-term goal is to consistently achieve a 50 percent account activation rate each school year. Account activation means approval of the parent/guardian to participate in the program and open the CSA. Districtwide, account activation rates have consistently been above 30 percent each year and increasing annually. Schools in the City of Miami, which have participated in the program for over five years, have achieved a 50 percent account activation rate since 2023-2024.

The Children's Trust's proposed investment to support the program's infrastructure for FY 2025-2026 is \$150,000.00, a 47 percent reduction from the previous FY 2024-2025 due to daily operations being transitioned to the Miami-Dade County Public Schools Foundation (M-DCPS Foundation). Catalyst Miami, Inc. will continue to be an intermediary to ensure continuity, partner alignment, and accountability but will phase out of operating the program by the end of FY 2025-2026.

The funding being provided by The Trust is being used to support the facilitation of the Future Bound Miami Consortium, family engagement efforts, and the transition of program operations from Catalyst Miami, Inc. to M-DCPS Foundation over the 2025-2026 fiscal year. In particular, the Trust's funds will support:

- A portion of Catalyst Miami's Senior Director of Economic Justice salary (20 percent) to provide the following:
 - In coordination with a program consultant, facilitate monthly Consortium meetings to ensure partner coordination, operational alignment, and decision-making.
 - Provide ongoing technical assistance to M-DCPS and Consortium partners focused on implementation, communications, sustainability, and data tracking.
 - Fiscal management and reconciliation of accounts.
 - Program sustainability transition planning.
 - Fund fringe benefits associated with one staff position.
- A portion of a dedicated program consultant, LM Genuine Solutions, LLC. (50 percent) hired by the Consortium to:
 - Lead coordination with M-DCPS at the district level, including transition planning.
 - Facilitate and support Consortium operations. Manage approvals and partner coordination for Year 4 and beyond, with a focus on fund development.
 - Support general fundraising efforts and outreach to new donors.
- Support and maintain access to the VistaShare Outcome Tracker portal for all users and Consortium partners.
- Fund 15 percent towards Catalyst Miami's indirect costs directly related to Future Bound Miami; allowable items include accounting, auditing, office management, executive direction, administrative support, administrative office space, website costs, insurance, and payroll administration costs.
- Other budgeted costs across various expense accounts in the budget include program supplies, program specific audit, program evaluation, and advertising.

The Children's Trust is on schedule to phase out its investment in Future Bound Miami, with funding planned to conclude prior to FY 2027-2028. The Trust has supported the initiative's infrastructure since 2019, following its initial launch in 2017 through a Children's Trust-funded Innovation Fund grant. Below are three tables noting in-kind, cash, and endowment funders supporting the initiative.

Funder	Investment Type	Funds Purpose	Amount (FY 25-26)
EdFed-Educational Federal Credit Union	In Kind	Deposit and account holder for parent deposits	\$100,000.00
Junior Achievement of Greater Miami	In Kind	Financial literacy	\$360,000.00
Miami-Dade County Public Schools	In Kind	Administrative and support staff at school and district level	\$1,250,000.00
Sant La Haitian Neighborhood Center	In Kind	Focus groups and outreach in Haitian community	\$25,000.00
IN-KIND TOTAL			\$1,735,000.00

Funder	Investment Type	Funds Purpose	Amount (FY 25-26)
City of Miami	Cash	Financial incentives for City of Miami resident deposits into the accounts, renewed annually	\$120,000.00
EdFed-Educational Federal Credit Union	Cash	Funds to support program operations	\$28,500.00
The Miami Foundation	Cash	Funds to support program operations	\$20,000.00
United Way Miami	Cash	Funds to support program operations	\$116,000.00
CASH TOTAL			\$284,500.00

Funder	Investment Type	Fiscal Year	Amount
Miami-Dade County	Endowment	2020-21	\$500,000.00
Miami-Dade County	Endowment	2021-22	\$1,000,000.00
Miami-Dade County	Endowment	2022-23	\$1,000,000.00
Miami-Dade County	Endowment	2023-24	\$250,000.00
The Miami Foundation	Endowment Return	2024-25	\$704,333.15
ENDOWMENT TOTAL			\$3,454,333.15

The endowment funds, held at The Miami Foundation, exclude funding from The Children's Trust. Future Bound Miami must spend the funds allocated by Miami-Dade County through 2028.

Future Bound Miami leverages \$2,019,500.00 in total in kind and cash contributions from its funders. For every dollar The Children's Trust invests in this initiative, \$13.46 in funding is leveraged in return, not including the endowment.

Background: Miami-Dade County's low- and moderate-income families face barriers to economic mobility, with post-secondary education offering a key path to higher earning

potential. Even modest savings of \$500 or less make children from disadvantaged households three times more likely to enroll in college and four times more likely to graduate. Launched in 2017, Future Bound Miami addresses these challenges by providing every eligible kindergarten student in Miami-Dade County Public Schools (M-DCPS) with a no-fee savings account, seeded with up to \$50 based on lunch program eligibility, that grows through family contributions and incentives until high school graduation.

Accounts are opened through the M-DCPS student portal and held at EdFed, the district's credit union. Funds can be used for college or technical training, while financial literacy is embedded into classrooms through "Launch Lessons" and quarterly teacher trainings to build a culture of saving and planning.

Since its pilot in 2019 at 30 schools with 278 accounts, the program has expanded to be available to all 220 elementary and K-8 centers, reaching over 16,000 kindergartners annually. In 2023–2024, it activated 5,055 accounts and saw record family deposits of \$10,769.69. Activation rates have reached 50 percent in the City of Miami and more than 30 percent districtwide, with continued growth each year.

The 2024-2025 school year saw several notable milestones, as listed below.

- Participation -Third consecutive year of engaging and trying to onboard all M-DCPS public elementary and K–8 schools.
- Increased school Engagement – Reduced non-participating schools from 19 to 8.
- Strong Activations – 4,169 accounts opened, more than 30 percent of the target audience and the second-highest total in program history.
- Record Family Deposits – \$11,517.51 deposited in 2024–2025, surpassing last year's record of \$10,769.69.
- Program Reach – More than 5,000 enrollees reached, which is more than one-third of eligible kindergartners in the nation's third-largest school district.
- Targeted Impact – Higher participation among free/reduced lunch students, Black students, Creole-speaking families, and Title I schools.
- High Satisfaction – Parents praised the easy enrollment process and strong school staff support.

The growth of the CSAs has been significant over the past several years, as indicated in the table below.

School Year	# of Schools Participating	Total # of Accounts Opened with Initial Deposit
2019-20	30*	278
2020-21	30*	1,185
2021-22	78	1,480
2022-23	220	4,991
2023-24	220	5,055
2024-25	218**	4,169

*Located in the City of Miami

**M-DCPS closed two elementary schools in the 2024-25 school year.

Procurement Policy: Per the procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (H-6), Match

Funding and Funder Collaboration Policy No. 2006 from The Children's Trust competitive solicitation process. The negotiation and execution of a match/funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval.

The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **20th day of October 2025**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

2024-2025 Impact Report

Future Bound Miami is Florida's first universal Children's Savings Account (CSA) program in Miami-Dade County providing families with a free, long-term savings account for their child's postsecondary education. Now, in its 5th academic year, families are eligible to activate a Future Bound Miami account during a child's kindergarten year. When a child's account is activated, the child will receive an initial deposit of up to \$50.

Future Bound Miami addresses the economic challenges facing Miami-Dade County and is a key strategy for achieving a vision of postsecondary attainment. The design team settled on two program goals:

- *Educational Achievement* - Increase postsecondary readiness among students in Miami-Dade County by fostering a postsecondary-bound identity that will help reduce the achievement gap among racial and socioeconomic groups.
- *Financial Capability* - Help low- and moderate- wealth families lead healthier financial lives through financial education and sound savings habits among children and parents.

Program Highlights

Future Bound Miami launched as a pilot in the City of Miami in November 2019 at 30 schools. In November of 2022, we expanded to all public elementary schools and K-8 centers in Miami Dade County. In 2024-2025 school year, Future Bound has achieved the 2nd highest number of activations since the launch of the program. Program successes include:

- Activated over 16,000 accounts in 6 years
- Provided Financial Education to just over 40,000 students and parents in 6 years
- 2024-2025 deposits reached new high with more deposits into accounts this past school year than the first 4 years combined.



By the Numbers

As of June 2024, Future Bound Miami has achieved the following:

- **Activated and seeded 16,771** Future Bound Miami Children's Savings Accounts since 2019 (4,169 in 2024-2025).
- Held four **teacher training sessions** with 230 attendees total.
- **Educated 14,499 students** with Junior Achievement's financial education curriculum
- Increased participation of parents for our **parent financial education workshops** to over 400 parents participating in at least 1 session.
- **Raised over \$2.9 million** in initial deposit funds in order to expand District wide.



Program Evolution

In the first five years of Future Bound, our primary focus was on proof of concept and scaling. Having successfully accomplished this, we are now shifting our attention to ensuring program sustainability. Initially, in 2019, Catalyst Miami was chosen as the operating home for the program, with the intention of eventually institutionalizing Future Bound Miami within a government entity. Now, we have identified a potential permanent home for Future Bound Miami with Miami-Dade County Public Schools & the Foundation for New Education Initiatives. A transition plan is in place and will finalize during the 2025-2026 academic year.

Regional Consortium

A Regional Consortium leads the implementation of Future Bound Miami. This consortium acts as a formal advisory board responsible for overseeing and approving the decisions guiding the program, ensuring that each decision is directed by a community-wide vision for all of Miami-Dade's children. Currently, Consortium members include:



The Children's Trust Board Meeting

October 20, 2025

Resolution 2026-07

Strategic Framework Priority Investment Area: Community engagement, awareness and advocacy: Funder collaboration initiatives.

Strategic Framework Headline Community Results: Academic success; good choices for prosocial behaviors in schools, homes and communities; and successful transition to adulthood.

Recommended Action: Authorization to negotiate and enter into a funder collaboration agreement with Miami Homes For All, Inc., to support partnerships to end youth homelessness in Miami-Dade County through service linkage, advocacy, and engagement, in an amount not to exceed \$325,000.00 for a term of 12 months, retroactive to October 1, 2025, and ending September 30, 2026.

Budget Impact: Funding in the amount of \$325,000.00 is available in FY 2025-2026.

Description of Services: This funder collaboration continues to build upon the foundations of the Helping Our Miami-Dade Youth (HOMY) Collective which provides a direct service component for homeless youth. It has also established Padmission, a web-based platform developed in partnership with the Miami-Dade County Homeless Trust to manage property engagement efforts and assist individuals and families in their housing searches. The Miami-Dade County Homeless Trust invests in this platform to centralize relationships with landlords, property owners, and managers. The goal is to reduce housing search times and expand housing opportunities for youth and families experiencing housing instability.

For FY 2025-2026, Miami Homes for All Inc. (MHFA) will continue to focus on advocacy, prevention, and informational services to enhance existing community efforts while addressing identifiable gaps in support. MHFA collaborates with multi-sector organizations to establish a comprehensive system of care. Specifically, this collaboration seeks to:

- Improve outreach, identification, and assessment of the needs of homeless youth and families;
- Ensure disconnected and vulnerable youth develop healthy, permanent relationships;
- Support the social, emotional, and physical well-being of youth;
- Expand homelessness prevention efforts; and
- Improve collaboration between systems.

These efforts will be expanded and accomplished through the following:

- 1) **Housing Navigation and Preparedness Services:** MHFA will expand utilization of Padmission by matching youth and families to available units using the centralized system. MHFA will hire a full-time Housing Navigator and Peer Specialist to support its current Housing Recruitment Manager in placing youth and families in permanent housing, coordinating housing and service providers, and supporting landlords or property managers.

- 2) **Service Linkage:** MHFA will facilitate referrals of homeless youth for housing placements and services, partnering with Trust-funded Family Neighborhood Support Partnerships (FNSP) providers for care coordination and an established network of community partners. This area of expansion for MHFA has seen an uptick in the number of youths relying on MHFA for direct support. MHFA aims to continue to break down silos by creating agreements between providers related to housing placements, referral processes, and other issues to serve homeless youth.
- 3) **Youth Leadership Development and Advocacy:** Central to MHFA's work is the leadership and professional development of youth and young adults with lived experience of homelessness. MHFA provides personal and professional development to young leaders so that they can provide insights into systemic issues, co-develop strategies and solutions addressing youth homelessness, and lead initiatives to improve youth outcomes.
- 4) **Coalition Building and Engagement of Youth and Greater Miami Stakeholders:** MHFA will coordinate and improve policies and interventions to prevent homelessness. This structure enables communication and collaboration to create a coordinated community response. Advocacy goals are to facilitate better local collaboration between stakeholders working with youth and families, including local child welfare, education, law enforcement agencies, runaway and homeless youth providers, LGBTQ+ organizations, and other local stakeholders. Youth who have personally experienced homelessness are at the forefront of this advocacy work.

MHFA will continue to manage Padmission, with youth and families prioritized for housing placement, and cultivate cross-sector partnerships. Padmission was officially launched in December 2023; since January 2024, MHFA has housed 291 youth and families exiting the homeless crisis response system (January 2024 to July 2025). This is a notable achievement considering the documentation requirements (background screening, bank statements, employer verification) that landlords and property managers/owners typically require. Additionally, more than 400 tenant-ready properties have been listed in Padmission.

As summarized in the table below, MHFA is committed to providing a match of \$3,725,500.00 from additional funders. The Homeless Trust has also pledged to fund the necessary technology platform and enhancements for Padmission. For every dollar The Children's Trust invests in this initiative, it leverages a return of at least \$11.46.

Funder	Use Of Funds	Amount
Citi Foundation	Advocacy, service linkage, and engagement	\$500,000.00
Educate Tomorrow	Homeless Youth Help Line	\$150,000.00
Florida Simply Health	Service linkage and engagement	\$200,000.00
Miami-Dade County Homeless Trust	Padmission and RentConnect (engagement)	\$124,000.00
Olive Tree Foundation	Materials for youth and family participants	\$1,500.00
United Way Miami	General operating, service linkage, and engagement	\$100,000.00
U.S. Department of Housing and Urban Development	This Youth Homelessness Demonstration Project provides service linkage and engagement between Citrus Family Care Network, Educate Tomorrow, and Health Council of South Florida	\$2,650,000.00
Total		\$3,725,500.00

The initiative will utilize The Trust's Family Neighborhood Supports (FNSP) providers for care coordination, work with community partners to coordinate and improve policies and interventions to prevent homelessness, and enhance access to mainstream services for homeless families.

Background: Youth and family homelessness is a concerning reality in South Florida. In 2024, the Miami-Dade County Homeless Trust served 129 unaccompanied homeless youth (youth and young adults without a parent or legal guardian), 67 parenting youth (young adults with minor children), and 409 families experiencing homelessness. In the 2024 to 2025 school year, Miami-Dade County Public Schools identified 7,605 students experiencing housing instability. Additionally, many youths do not know how to navigate the multiple systems where they can receive support. Rates of homelessness are higher among youth of color and lesbian, gay, bisexual, and transgender (LGBT+) youth. The challenge of youth homelessness, and homelessness in general, has been exacerbated by the current affordable housing crisis in Miami-Dade County and a lack of housing placements for homeless youth, families, and single adults.

The Helping Our Miami-Dade Youth Collective (HOMY), facilitated by MHFA, was created to promote community efforts to help prevent and end homelessness in South Florida by establishing alliances with agencies and organizations. Since its inception, and thanks in part to longtime financial support from The Children's Trust in this initiative, MHFA has sought to develop formal partnerships to break down silos and support all individuals who experience homelessness at any point in their lives. MHFA is the backbone agency for HOMY, which has developed into a multi-sector effort to create a locally designed, comprehensive system of care to prevent and address youth homelessness in Miami-Dade County.

In the fall of 2023, the United States Department of Housing and Urban Development (HUD) selected Miami-Dade County's Continuum of Care (CoC) to participate in the Youth Homelessness Demonstration Program (YHDP) with an award of \$8.4 million. This successful application was based directly on the work and infrastructure that arose through the HOMY Collective, and it was co-authored by the MHFA Youth Voice Action Collective (YVAC), their youth leadership cohort. Since then, the YVAC and MHFA authored and published the 2024 Coordinated Community Plan to End Youth Homelessness, the Miami-Dade County Homeless Trust and US HUD-approved plan to implement the YHDP. MHFA was selected by the Miami-Dade County Homeless Trust to lead the implementation of the plan and the YHDP.

Procurement Policy: Per the procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (H-6), Match Funding and Funder Collaboration Policy No. 2006 from The Children's Trust competitive solicitation process. The negotiation and execution of a match/funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding and an ability to maintain the underlying primary funding source(s). The Trust has funded this match contract since fiscal year 2022-2023.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **20th day of October 2025.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

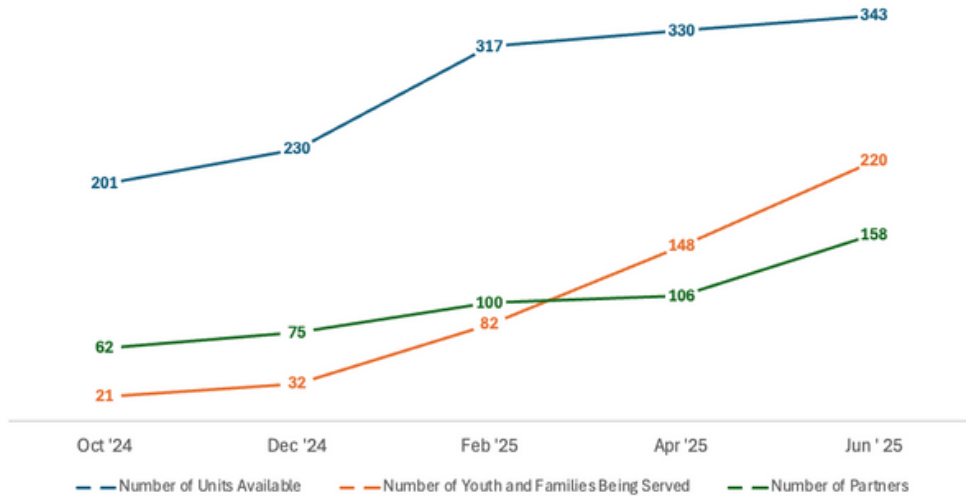
Approved by County Attorney for form and legal sufficiency _____

Helping Our Miami-Dade Youth 2.0

Since 2023, The Children's Trust has partnered in a funders collaborative to end youth homelessness in Miami-Dade by supporting innovative housing solutions: (1) an affordable housing database, (2) a streamlined housing navigation and coordination program, (3) a coalition to coordinate youth and family homelessness services, and (4) a leadership development program for youth currently or with lived experience of homelessness.

THE HOUSING 305 PROJECT

MIAMI HOMES FOR ALL'S HOUSING DATABASE & HOUSING 305
PROGRAM IMPACT 2024-25



From October 2024 to June 2025, MHFA has served **220 youth and family households or 529 individuals**:

- 114 households were placed in permanent housing
- 106 households were placed in temporary housing (i.e., shelter, transitional, etc.), connected to employment services or financial services, or connected to other care coordination services

Additionally, MHFA has expedited the exiting process from shelter to permanent housing for youth and families from **90 days to 45 days**.

343

Units available for youth and families exiting homelessness

Units are meant for households earning below 50% of the area median income, but most of our households earn less than 30% (sometimes having 0 income).

158

Landlords, Property Managers, Housing Providers, & Service Providers collaborating

MHFA has signed memorandums of understanding with 29 housing providers, established HOMY membership agreements with 43 service providers, and 86 active landlords or property managers.

220

Households served in total from October 2024 to June 2025. We served a total of 529 individuals! Of these 220 households, 114 are permanently housed.

These are youth and families experiencing housing instability or households exiting the homeless crisis response system. We provide the following services:

1. Care coordination services or housing services to households experiencing housing instability.
2. Housing placement and navigation services to households exiting the homeless crisis response system.

HOMY & The Youth Voice Action Collective

In the funders collaborative, The Children's Trust partners with the Miami-Dade County Homeless Trust (HT). Not only do they partner in implementing The Housing 305 Project (the HT invests in the online database itself), the HT matched The Children's Trust's investment by supporting several of MHFA's team to implement the US HUD Youth Homelessness Demonstration Project (YHDP). In late 2023, the HT was selected as a YHDP community and was awarded \$8.4 M after a successful application co-authored by the YVAC.

From October 2024 to June 2025, MHFA accomplished the following youth outcomes:

- Mapped out the youth coordinated entry system for housing referrals.
- Authored the Miami-Dade County Coordinated Community Plan to End Youth Homelessness.
- Engaged 25 youth towards addressing housing issues (focus groups, youth events, etc.)
- Developed the leadership and advocacy skills of 10 youth
- Led 8 events, including conference sessions or best practices training workshops.
- Expanded YVAC to partner with statewide youth boards.



The Children's Trust Board Meeting

Date: October 20, 2025

Resolution: 2026-08

Strategic Framework Priority Investment Area: Community engagement, awareness and advocacy; Funder collaboration initiatives; and Youth development.

Strategic Framework Headline Community Results: Academic success; Good choices for prosocial behaviors in schools, homes and communities; and Successful transition to adulthood.

Recommended Action: Authorization to negotiate and enter into a funder collaboration agreement with Key Biscayne Community Foundation to support Fab Lab Miami in an amount not to exceed \$200,000.00 for a term of 12 months, retroactive to October 1, 2025, and ending September 30, 2026.

Budget Impact: Funding in the amount of \$200,000.00 is allocated for FY 2025-2026.

Description of Services: Fab Lab Miami offers engaging programming in underserved neighborhoods allowing youth to play, create, learn, mentor, and invent at innovation lab locations they call "makerspaces". Students work in the following areas: 3D printing, vinyl cutting, laser cutting, coding, robotics, electronics, science experiments, and design software. In these classes, participants find solutions to challenges and bring their ideas to life. The program utilizes local professionals to help youth connect activities relevant to STEAM academic courses and future careers.

Fab Lab Miami, originally launched as a mobile program, now operates two permanent makerspaces at the Belafonte TACOLCY Center in Liberty City and the Phichol Williams Community Center in South Dade. The program operated with Partnerships with Trust-funded organizations, Belafonte TACOLCY Center, and Gang Alternative, Inc. Access to these full-time makerspaces is offered free of charge to youth participating in host programs and to those from programs in the surrounding communities.

Fab Lab Miami serves as a technical and curriculum partner to Overtown Youth Center, training staff on their lab management and digital fabrication tools and repairing makerspace equipment as needed. In addition to site-based programming, Fab Lab Miami partners with a range of after-school and summer programs and schools to deliver its signature six- to nine-week curriculum through on- and off-site workshops. As demand grows, the program is expanding its mobile STEAM offerings to reach cohorts unable to access the permanent sites.

To maintain the Fab Lab Miami ecosystem, the program implements its Fab Lab Miami Network which includes: 1) identifying and onboarding nonprofit partners who will host digital fabrication labs open to their youth participants and those from outside programs and schools; 2) training and supporting the *nonprofit partners* to manage a fabrication lab; 3) developing and implementing STEAM curricula and certification(s) with *educational partners*; and 4) creating a pipeline of digital fabrication professionals by mentoring students from participants to professionals.

Fab Lab Miami will continue to collaborate with Florida International University (FIU) and will include Miami Dade College in future years. FIU serves as the educational service provider for the Fab Lab Miami Network, providing lab staff training, lab design consultation, and micro-credential certification opportunities to students. They also address staffing needs in the Fab

Lab Miami Network. Another educational partner is Minds of Tomorrow, a nonprofit organization that focuses on creative technology programming. In this new role, Minds of Tomorrow will support the network by providing programming quality control and instructional coaching across sites.

This year, the Fab Lab Miami Network will expand by opening a new innovation lab at one of the four churches serving as community hubs through the Miami Youth Garden's Well Community Initiative. While The Children's Trust funds the Well Community Initiative separately as part of a collaborative effort, all funding dedicated to the Miami Youth Garden Fab Lab will come from the Frederick A. DeLuca Foundation. The Fab Lab Miami Network also provides ongoing support to each site, offering technical assistance, training, administrative resources, and financial guidance, to ensure that the makerspaces are well-managed and sustainable.

This year's proposed funding amount remains the same as last fiscal year to sustain FabLab operations at both the Belafonte TACOLCY Center, Phichol Williams Community Center, and the Fab Lab Miami Network.

In addition to The Children's Trust, the funders in the table listed below have committed support to Fab Labs in Liberty City, Overtown, Homestead, and the Fab Lab Network for FY 2025-2026. For every dollar The Children's Trust invests in this funder collaboration, there is a \$2.20 return on investment.

Funder	Use of Funds	Amount
Fa Bene Foundation	• Liberty City Fab Lab - general operations	\$20,000.00
Frederick A. DeLuca Foundation	• South Dade Fab Lab – general operations • Fab Lab Network – operations • Miami Youth Garden Fab Lab Expansion	\$295,000.000
Himan Brown Charitable Trust	• Fab Lab Miami Network	\$50,000.00
Key Biscayne Community Foundation Donor Advised Funds	• Liberty City Fab Lab - general operations • Fab Lab Miami Network	\$50,000.00
Kirk Foundation	• Fab Lab Miami Network	\$25,000.00
Total		\$440,000.00

Background: Fab Lab Miami is an effort led by the Key Biscayne Community Foundation to expand access to STEAM for children in Miami-Dade's underserved neighborhoods. The Children's Trust has funded this project and its expansion for the past six years, totaling approximately \$900,000.00. It is anticipated that new Fab Labs will come on board as new sites are identified in future years.

Procurement Policy: Per the procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (H-6), Match Funding and Funder Collaboration Policy No. 2006 from The Children's Trust competitive solicitation process. The negotiation and execution of a match/funder collaboration contract are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide

The foregoing recommendation was offered by _____who moved its approval. The motion was seconded by _____and upon being put to a vote, the vote was as follows:

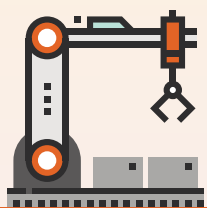
The Chairperson thereupon declared the resolution duly passed and adopted this **20th day of October 2025.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

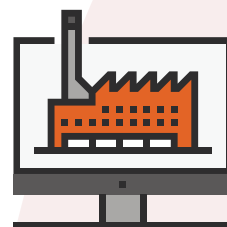
SECRETARY

Approved by County Attorney for form and legal sufficiency _____



FAB LAB MIAMI

IMPACT REPORT 2024-2025



277

STUDENTS SERVED
IN LIBERTY CITY

100+

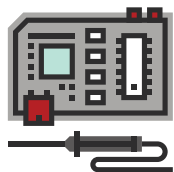
STUDENTS SERVED DURING
THE SUMMER IN LIBERTY CITY

85%

INCREASE IN STUDENT'S
CONFIDENCE IN USING
MAKERSPACE TOOLS

FAB LAB MIAMI **LIBERTY CITY**

- **277 students served** October 2024 through August 2025 with 100 students served during summer 2025. Total participation included **44% female and 56% male** participation.
- **Served 13 cohorts from 8 organizations:** Primer (3rd–5th Grade & Middle); David Lawrence K–8 Center; Belafonte TACOLCY Center; Edison Park K–8 Center / Miami PAL; Thomas Jefferson Middle; Barry University STEM Event; Hialeah Gardens High School; Miami-Dade College's Curious Minds' STEM Academy.
- Fab Lab Miami's curriculum offered a broad spectrum of design and **STEAM topics tailored to student interests**, such as Digital Fabrication, Coding, Architecture and Poetry, AI integration, Robotics, and Environmental Sustainability.
- **Fab Lab Director, Angel Johnson, visited Richmond, CA's fab lab** as part of the Chevron Fab Foundation Fellowship—a knowledge exchange and lesson design collaboration focused on adapting STEM to K-12 learners.
- **Hosted 11 Summer Youth Internship Program (SYIP) participants.**
- **SYIP students participated in a visit to the Florida State University campus**, where they met STEM professors, interacted with current STEM-focused students, visited the FSU makerspace, and explored the various STEM majors available at the university.
- **SYIP students worked on website development** and incorporating AI into web platforms.
- SYIP students also took part in Cornelius Tulloch's Porch Passages Creole Collage workshop series, **an innovative youth arts program celebrating Miami's porch architecture as a living archive of Black and Caribbean diasporic design**, inviting youth to explore their neighborhoods and their history, which was then translated into collages made up of personal items.



FAB LAB MIAMI **SOUTH DADE**

- **161 students served** October 2024 through June 2025 with **48% female and 52% male** participation.
- **Served 15 cohorts from 6 organizations:** Touching Miami with Love, Gang Alternative, Branches, Genesis Hopeful Haven, MAST Academy, and Minds of Tomorrow.
- Students engaged in **project-based STEAM curricula focused on environmental awareness, design thinking, and digital literacy**, including lessons on Environmental Science, Technology/Coding, and Agro-Technology. Activities involved Hydroponics and digital sensors, fabricating recycled coffee leather, video game design, SpheroBall robotics, drone navigation, 3D-printed lamps, laser-cut puzzles, and mold-making.
- **South Dade Fab Lab staff and students participated in 8 community events**, expanding outreach, demonstrating youth innovation, and connecting with families and local stakeholders.
- **8 Interns/Volunteers from Miami Dade College's iCED program and SYIP** who contributed to instruction, technical support, and mentorship across cohorts

161

STUDENTS SERVED
IN SOUTH DADE

15

COHORTS FROM SIX
COMMUNITY PARTNERS

61%

INCREASE IN STUDENTS
SERVED IN SOUTH DADE



The Children's Trust Board Meeting

October 20, 2025

Resolution 2026-09

Strategic Framework Priority Investment Area: Community engagement, awareness and advocacy: Funder collaboration initiatives.

Strategic Framework Headline Community Results: Academic success; good choices for prosocial behaviors in schools, homes and communities; and successful transition to adulthood.

Recommended Action: Authorization to negotiate and enter into a match contract agreement with Miami Youth Garden, Inc. for the "Well Community Initiative" in a total amount not to exceed \$150,000.00 for a term of twelve months, retroactive to October 1, 2025 and ending September 30, 2026.

Budget Impact: Funding in the amount of \$150,000.00 is available in FY 2025-2026.

Description of Services: This match contract partially funds the multi-faceted support and resources onsite at faith-based centers in high-poverty neighborhoods. The "Well Community Initiative," facilitated by Miami Youth Garden, Inc., works to transform neighborhoods by empowering every aspect of the lives of children and families in marginalized communities in Miami-Dade County. This collaborative initiative, in partnership with several community organizations, establishes and operates hubs at churches and other faith-based sites for non-religious programming. The program addresses the essential needs of neighborhood families, including affordable housing, access to organic fruits and vegetables, urban food gardening, health, nutrition, safety resources, employment and education support, and after-school and summer programming for children and youth. For fiscal year 2025-2026, the initiative will continue to provide an array of services at hubs located at churches in some of Miami-Dade's most economically challenged ZIP codes. Through each hub, the initiative offers a comprehensive array of services to address the fundamental needs of families in these neighborhoods. Services offered include afterschool and summer programming focusing on science, technology, reading, engineering, agriculture, art, and math, integrating an urban gardening curriculum, culinary courses, technology, tutoring, and reading support. Qualified and certified educators lead academic components of the program. The initiative also focuses on family empowerment, supporting families through job training, access to early childhood programs for parents enrolled in courses, financial management training, affordable housing opportunities, and first-time homebuyer programs to promote long-term stability and independence. Health and safety are also a priority, with the hubs focusing on student and family well-being through health screenings, mental health counseling, vaccinations, food distribution, vegetable-based culinary classes, monthly farmer's markets, and access to health services.

Additional services from existing Trust-funded initiatives such as Family and Neighborhood Support Partnerships, Pediatric Mobile Services, and Parenting Programs will continue to be leveraged to support these hubs.

Funding partners for the FY 2025-26 in this endeavor include Collective Empowerment Group, Enterprise Community Partners, The Carrie Meek Foundation, and Key Biscayne Community Foundation, as noted in the table below.

Funder	Use Of Funds	Amount
Collective Empowerment Group	General operations	\$5,000.00
Community Contributions	Empowerment, Health & Safety coordination	\$30,000.00
Enterprise Community Partners	Housing and church site pre-development	\$100,000.00
Key Biscayne Community Foundation	Programming	\$45,000.00
The Carrie Meek Foundation	After-school programming & operations	\$30,000.00
Girl Scouts of America	After-school programming & troupe expansion support	\$15,000.00
Total		\$225,000.00

Background: The “Well Community Initiative” facilitated by Miami Youth Garden, Inc. is founded on the principle that unless a community’s health, education, housing, food, and ethical developmental needs are addressed, generational poverty deepens. The neighborhoods selected for the initiative have among the highest number of people living at or below the federal poverty level in Miami-Dade. Most of the residents in these neighborhoods reside in rental properties, and the majority have an educational attainment of a high school diploma. As the housing and affordability crisis in Miami-Dade increases, families face unprecedented challenges with accessing the resources necessary to transform their lives. This has been exacerbated by the housing crisis in Miami-Dade County.

Since its inception, and thanks in part to previous support from The Children’s Trust through the Capacity Building/Small CBO initiative and Community Engagement grant funding, the Miami Youth Garden, Inc. mission began in 2012, by providing summer and after-school academic programming for children ages 5 to 18.

Miami Youth Garden, Inc. also operates 11 community gardens, providing students with hands-on experience in urban gardening. The program maintains a 15:1 student-to-teacher ratio, employs qualified teachers, and provides tutoring, homework assistance, and specialized programming.

During the 2024-25 fiscal year, Miami Youth Garden facilitated an afterschool program that served 50 youth achieving a 92 percent attendance rate. Ninety-six percent of the participants showed improvement in reading proficiency. With funding from The Children’s Trust, they also provided summer programming for more than 145 students and approximately 30 teen interns.

With community engagement support from The Children’s Trust, the Well Community Initiative also expanded its network of service providers to the residents of these neighborhoods to ensure the needs of each community are being met. Some of the additional providers partnering with WCI include Empowering Youth, Inc., Belafonte TACOLCY Center, Dr. John A McKinney Christian Academy, The Light Preparatory Academy, New Shiloh Missionary Baptist Church, Thunder and Lightning Bikers Club, Jessie Trice Community Health System, and Key Biscayne Community Foundation. This expansion also includes executed Memorandum of Understanding (MOU) agreements with Empowering Youth and Belafonte TACOLCY Center to provide care coordination for families who visit the hubs. Approximately

1,000 individuals have interacted with these expanded services between March and September 2025. The expanded partnership with New Shiloh Missionary Baptist Church and Thunder and Lightning Bikers Club included an August Back-to-School event that reached 500 youth and their families.

Procurement Policy: Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match contract is exempt from the competitive solicitation process as per section 2000 H-6. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **20th day of October 2025.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

MIAMI YOUTH GARDEN, INC.
Wellness Community Initiative
IMPACT REPORT: MARCH 1, 2025 – AUGUST 31, 2025



PROGRAM SUMMARY

Miami Youth Garden, Inc.'s (MyG) Wellness Community Initiative (WCI) is a community organization collaborative designed to transform neighborhoods through the empowerment of children and families living in Miami-Dade County's most marginalized communities. WCI's approach is to leverage our relationships with community organizations and funders to create WCI Hubs at local churches. WCI Hubs provide high quality education in tandem with leadership development for youth while addressing the health, housing, food, and economic needs of the whole family. Through these collaborative partnerships MyG fulfills the WCI mission of breaking the cycles of poverty through its five-pronged model: STREAAM Education, Leadership Development, Health & Safety, and Family Empowerment

OUTCOMES

STREAAM Education

WCI afterschool and summer camps provided STREAAM education, integrating subjects like reading, math, science, and art alongside gardening and health education. We cultivated additional community gardens in Miami-Dade neighborhoods challenged by poverty and divestment.

Total Students Served: 190
Attendance Rate: 93.5%
Total Community Gardens Cultivated: 11
Total Staff Orientation & Trainings: 3
Reading Proficiency Improvement: 83.5%
Total WCI Sites: 5

Leadership Development

The *Seed to Harvest* (STH) leadership development workshops were facilitated by staff for the benefit of our high school interns. Instruction reinforced healthy communities by developing students' independence, interdependence, servant leadership, and stewardship.

Total STH Trainers Trained: 2
Total Camp Interns Served: 35
Improvement in Leadership Development Skills: 89%
Grades Served: 9-12

Total number of youth and adults introduced to Trust Services: 400
Total number of families given access to free dental services: 200

Health & Safety

WCI leveraged relationships with community organizations to increase residents' access to health and support services. WCI now consists of 18 community organizations.

Total number of adults introduced to emergency financial assistance programs: 180
Total number of adults introduced to financial literacy programs: 180

Family Empowerment

To increase access to economic resources, WCI introduced families to programs providing opportunities to purchase affordable housing, participate in first time homebuyer workshops, and workforce training programs.

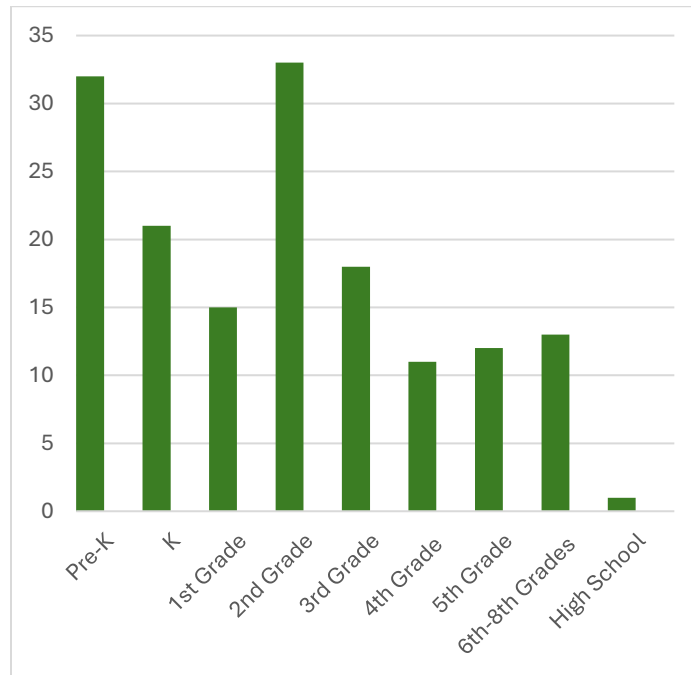
Collaboration Partner Meetings

WCI continues to forge relationships with current and future funders and community organizations who are committed to collaborative neighborhood revitalization.

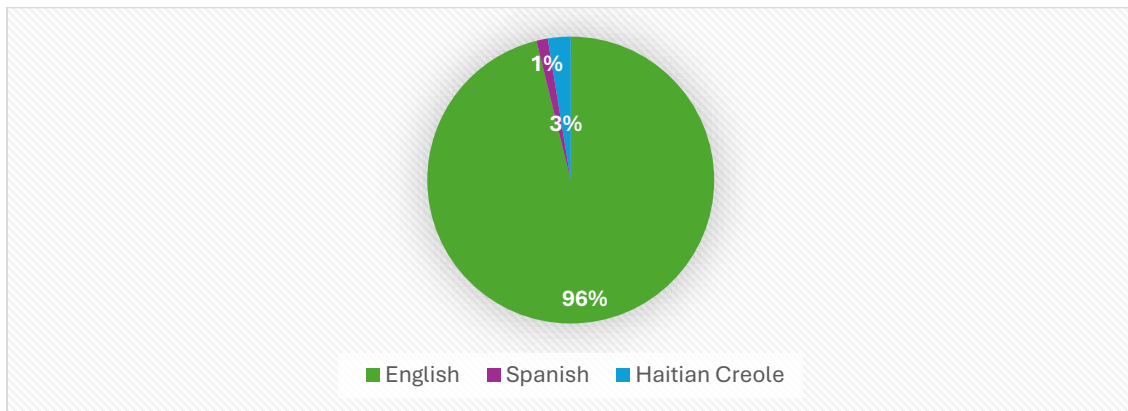
Number of Funder Meetings: 5
New Funders who Joined WCI: 1
New WCI Partners: 10
MOUs Signed for Direct Services: 3
New Initiatives Forthcoming: MOSAIC Miami Partnership, FAB Lab construction & FAB Lab Staff training, Give Miami Day Staff Training

DEMOGRAPHICS

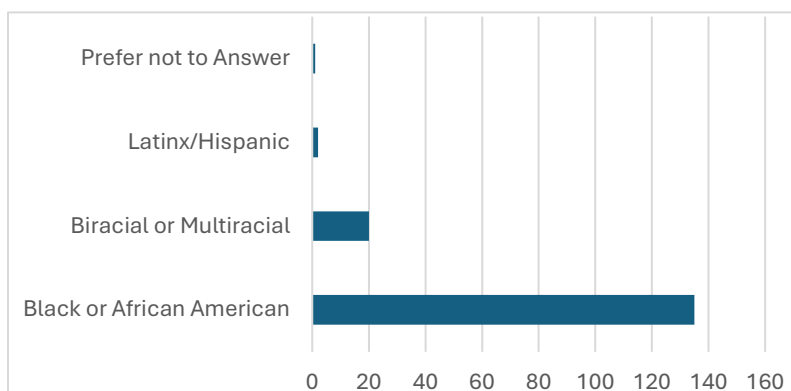
Summer Students by Grades



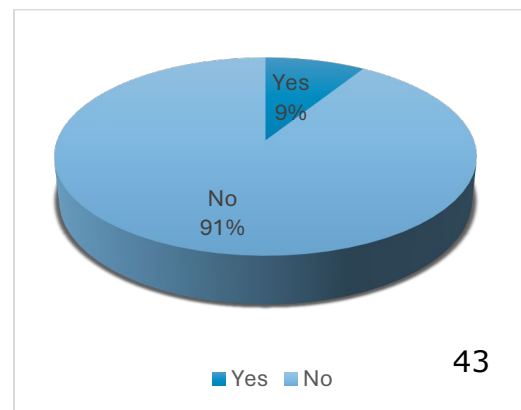
Summer Students' Preferred Language



Summer Students by Race & Ethnicity



Summer Students with Disability



The Children's Trust Board Meeting

Date: October 20, 2025

Resolution: 2026-10

Strategic Framework Priority Investment Areas: Learning & Quality Improvement:
Program Evaluation & Community Research

Strategic Framework Headline Community Results: This resolution supports all headline community results.

Recommended Action: Authorization for the President/CEO to enter into legal data sharing agreements with other legal entities for the purpose of data analysis related to Children's Trust investments. This authority is delegated by the Board to the President/CEO for future data sharing agreements, provided such agreements comply with organizational policies and applicable legal requirements, with an annual report back to the Board when any such agreement is executed.

Budget Impact: There is no budget impact for this resolution.

Description of Services: This resolution authorizes the President/CEO to enter into legal data sharing agreements with other legal entities operating for the benefit of children or providing children's services for the purpose of data exchange and analysis related to Children's Trust investments, and as permitted by the law.

Data sharing agreements are an essential tool for any organization to safely exchange data with another party. Such agreements provide a legal and ethical framework that protects all parties, ensures compliance, and supports effective and responsible data use.

Background: The Children's Trust currently has one data sharing agreement in place approved through board resolution, Resolution 2025-50, approved on June 16, 2025. This resolution authorized the Data Collaboration and Sharing Agreement in support of the Miami Integrating Data for Effectiveness Across Systems (IDEAS) Consortium for Children. The mission of the IDEAS Consortium is to improve outcomes for all children, from birth through age eight, by aligning information from multiple Miami-Dade programs that support young children and their families. Members include The Children's Trust, Miami-Dade County Community Action Agency and Human Services Department, Miami-Dade County Public Schools, Early Learning Coalition of Miami-Dade/Monroe and University of Miami. Through this agreement the Trust shares and receives de-identified data to identify and address children's school readiness needs; improve services and resources needed to meet the needs of children; achieve continuous improvement across programs; and make informed public policy decisions in Miami Dade County.

Delegation of Authority: To ensure the timely execution of agreements that advance the organization's mission, the Board delegates authority to the President/CEO to review, approve, and execute future data sharing agreements, provided such agreements comply with the organization's policies and applicable legal requirements. The CEO shall provide an

annual report to the Board at the time any such agreement is executed. Any agreement with financial costs exceeding \$50,000 shall remain subject to Board approval.

Geographic Area: Countywide

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **20th day of October 2025.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency. _____



Media Highlights
Mid-May – August 2025

EDUCATION

The Children's Trust: Program allows parents to get a pass for summer

By **Bevone Ritchie** *The Children's Trust*

July 22, 2025 4:12 PM



While our children often experience summer with wide-eyed excitement - picturing endless playdates, pool days, and screen time - parents often brace themselves for the real summer marathon. Gone are the structured school hours that gave parents precious windows to work, run errands or simply breathe. With school out, routines can easily fly out the window as well and, for many, stress can fly in. Summer may feel like a season of leisure for kids, but for parents, it's often a three-month juggling act with no intermission.

Summer can be filled with long, unscheduled days without meaningful activities if parents and caregivers don't prepare. Plus, fewer than half of American families will take a summer vacation this year, according to recent studies. For many, the classic summer getaway is more a fantasy than a plan.

It's enough to make parents yearn for a break - a pass, even. And now, they just might get one.

The Children's Trust is offering a refreshing new initiative as part of its already popular Parent Club aimed at supporting parents exactly when they need it most. It's called the

Parent Club Pass, and while it won't give you a literal time-out, it offers something even better: family rewards and recognition for parents who take an active role in growing their parenting skills and connecting with others.

Here's how it works: By attending three different Parent Club workshops, parents qualify to receive a Parent Club Pass. This pass unlocks free access to local family-friendly outings like theater or sports events, movie nights, or admission to popular attractions like museums and parks. It's a small gesture with big impact — a way of saying, “We see you, parents, and we appreciate what you do.”

These aren't dry lectures either. Parent Club workshops are offered in English, Spanish and Haitian Creole, and they're designed to be welcoming and practical. The sessions cover topics for parents and caregivers of children at every developmental stage, into the teen years. Parents who attend in-person workshops at some locations benefit from free child care for kids ages 3 to 12, snacks and a chance to win raffle prizes. For those who prefer the comfort of home, virtual workshops are available too.

The program not only equips parents with real-life tools for handling everyday challenges — from tantrums to teen troubles — but also fosters a sense of community. That's crucial in a time when parenting can feel incredibly isolating. For many, the Parent Club is as much about connection as it is about education.

Credits toward the Parent Club Pass are earned by attending different workshops and completing a short survey. Once you've racked up three credits, The Children's Trust will send you a notification to redeem your pass. It's that simple. For more information and to sign up for a workshop, visit TheChildrensTrust.org/ParentClub.

And the support doesn't stop there. Parents can also take advantage of The Children's Trust's upcoming 2025 Family Expo, happening August 2 at the Miami-Dade County Fairgrounds. This free, family-centered event offers everything from school supplies to games, entertainment and connections to helpful local child and family programs. It's a great one-stop-shop to prepare for back-to-school season while also having some fun. Learn more at TheChildrensTrust.org/FamilyExpo.

Meanwhile, Miami-Dade County Public Schools is also offering its Parent Summer Academy, a series of webinars and watch parties in July designed to build community and share valuable resources. It's another way to plug into learning, support, and shared experiences—without leaving your house. Visit parentacademymiami.com/summer.

Parenting in the summer may not always be easy, but with programs like the Parent Club Pass and other family-friendly initiatives, this season can be a time for connection, growth, and a bit of joy. So here's to making the most of the sunshine months — not just for our

children but for ourselves, too. Let's turn this summer into a time where we all get a little something back.

Director of Programs Bevone Ritchie, M.S., oversees a wide range of parenting and family development programs across the county for The Children's Trust. For more information, visit TheChildrensTrust.org.

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[Home](#) > [Biscayne Bay Tribune](#) > [Family Expo, Parent Club Pass Help Round Out Summer; Ready Kids for...](#)

[Biscayne Bay Tribune](#)

[Community Press Releases](#)

[Coral Gables Community News](#)

[Cutler Bay Community News](#)

[Kendall Community News](#)

[Miami Beach Community News](#)

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Family Expo, Parent Club Pass Help Round Out Summer; Ready Kids for School

By **James R. Haj**, President & CEO of The Children's Trust - July 29, 2025



Summer in Miami-Dade is in full swing, and The Children's Trust is working hard to make it memorable. From the return of the Family Expo to the launch of a program that rewards parents and caregivers for learning parenting skills and techniques, The Trust is helping make the most of these final weeks of summer by filling them with fun, learning, and support for all children and families in our community.

The Children's Trust Family Expo, the community's largest free family resource event, is making its highly anticipated return to the Miami-Dade Fair & Exposition—where it was held for over a decade—on Saturday, August 2, with a full day of fun, resources, and school-year preparation.

Held in the Fuchs Pavilion on the fairgrounds, the Family Expo gives families a chance to pick up free school supplies for elementary, middle, and high school students. Children and youth can get backpacks, pencils, pens, folders, notebooks, and more while supplies last, and The Trust's provider and partner network will have even more supplies and surprises to give away.

While the supplies are great, since the kids are still in summer mode, they'll probably be more interested in the games, activities, and entertainment the Family Expo offers. There will be face painters, balloon artists, temporary airbrush tattoo artists, a Kid Zone, arts and crafts, and character appearances and shows. There will also be a photo booth and food trucks. An indoor stage will host performances throughout the day-long event.

The Mobile Units will offer vaccinations and physicals for families and students who need them before the school year begins and provide on-site dental care services.

As kids stock up on their new backpacks and enjoy games inside and outside the building, their parents and caregivers can learn about the valuable resources and services available to families through The Trust and its extensive network of service providers and partners. Parents can connect with community organizations offering programs for after-school care, children with special needs, health services, and more. This is the core reason we host the Family Expo—there are many incredible low-cost and free services for children and families, and we don't want you to miss out.

Even getting there has been taken care of as The Children's Trust once again partnered with Uber to offer \$15 vouchers to and from the Expo. Learn more at TheChildrensTrust.org/FamilyExpo.

Family Expo

Fuchs Pavilion, Miami-Dade County Fair & Exposition

10901 SW 24th Street, Miami, FL 33165

10 a.m. – 3 p.m., Saturday, August 2

More Learning and Fun with Parent Club Pass

The Children's Trust is also supporting parents all summer with the launch of the **Parent Club Pass**. Designed for busy moms, dads, and caregivers, this initiative rewards those who take time to learn, grow, and connect through free parenting workshops throughout the county.

The Parent Club Pass is earned by attending three Parent Club workshops, which are free, welcoming sessions offered in English, Spanish, and Haitian Creole. These workshops cover real-life parenting topics for every age and stage – from toddlers to teenagers. Many in-person sessions include **free child care**, snacks, and raffle prizes. Virtual workshops are also available for added convenience.

Once you attend three different workshops and complete short feedback surveys, you'll receive a Parent Club Pass – your ticket to free, family-friendly experiences like movie nights, theater and sports events, or visits to local museums and parks.

This is a great perk for recognizing that parenting is the most important job in the world and gives additional opportunities to spend quality family time together.

Sign up for a workshop and learn more: TheChildrensTrust.org/ParentClub

Between the return of the Family Expo, the launch of the Parent Club Pass, and so much more, The Children's Trust is helping families across Miami-Dade make the most of summer at no cost and with maximum fun. These initiatives give parents the tools, time, and resources to enjoy the season.



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From Haiti to Yale — Esther Saintil's Remarkable Journey of Perseverance and Purpose

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As thousands of college freshmen prepare to start their academic journeys this fall, one story rising out of Miami-Dade County stands out — a testament to determination, community, and the life-changing power of education.

Esther Saintil, a proud Haitian immigrant, has officially moved into **Yale University**, one of the world's most prestigious Ivy League institutions. Her path to Yale began over a decade

ago, in 2012, when she and her family arrived in Florida from Haiti. At the time, Saintil didn't speak a word of English.

Her early years in the U.S. were filled with challenges. Her father, working long hours to support the family, would drop off Esther and her sister Monique at **Florida City Elementary** as early as 5 a.m. With hours before school started, the school librarian took them in — not just into the library, but into a safe space that became a launchpad for their learning. There, the sisters were introduced to English through books chosen with care and read aloud with patience.

Esther's love for learning deepened when she joined **Branches**, a nonprofit youth program in Miami-Dade supported by **The Children's Trust**. Despite initially being turned away due to limited space, Esther and her sister poured their hopes into a heartfelt, polka-dot-decorated letter that won the hearts of the staff and secured them spots in the program.

Throughout high school, Esther endured a **90-minute daily commute** from Homestead to **Coral Reef Senior High School**, where she thrived both academically and socially.

She became active in the **Book Club**, **National Honor Society**, and **Black Student Union**. On some days, her commute was eased by a family friend, **McNeil**, whose daughter — also a Coral Reef graduate — had once walked the same path to Yale. Her story planted the seed for Esther's Ivy League dreams.

During the summer before senior year, Esther immersed herself in the college experience with programs at **Princeton** and **Yale**. Ultimately, Yale's sense of community and belonging won her over.

Now, with a **full-ride scholarship**, Esther Saintil begins her freshman year at Yale with plans to **double major in political science and psychology**, all while keeping her sights set on **law school** and a future as a **criminal defense attorney**.

Her journey — from a 5 a.m. library sanctuary in Florida City to the historic halls of Yale — is a celebration of Haitian resilience, family, and the impact of those who choose to believe in a child's potential.

THE CHILDREN'S TRUST President/CEO Agreements - </= \$50,000 April 1, 2025 through September 30, 2025				
Qty	Organization	# Served	Final Agreement Amount	Description
Public Awareness and Program Promotion				
1	Behind The Leaf	300	\$5,000.00	Family financial literacy event
2	Best of the Bess Inc	700	\$5,000.00	Family awareness event
3	CAPS INTERNATIONAL INC	200	\$5,000.00	Family awareness event
4	Community Learning Coalition Inc	200	\$5,000.00	Family awareness event
5	Kristi House Inc	500	\$5,000.00	Family awareness event
6	Miami Dade County	300	\$5,000.00	Disability resource fair
7	Overtown Optimist Club, Inc.	275	\$5,000.00	Family awareness event
8	The Murray Dranoff Foundation, Inc.	1,000	\$5,000.00	Child talent showcase event
9	Visionaries of the Future	50	\$5,000.00	Child STEAM showcase event
		Subtotal	\$45,000	
Promote Citizen Engagement and Leadership				
1	93rd St Community Development Corporation Inc	44	\$15,000.00	Summer program
2	AGAPE 4 ORPHANS INTERNATIONAL, INC.	100	\$10,000.00	Summer program
3	Amplify Community Resources	300	\$5,000.00	Family health and resource initiative
4	Autism Speaks Inc	190	\$5,000.00	Family resource initiative
5	Brighter Days Foundation International Inc	150	\$15,000.00	Summer program
6	CENTER FOR FAMILY AND CHILD ENRICHMENT, INC.	30	\$10,000.00	Summer program
7	Change Charity Inc	28	\$7,500.00	Summer program
8	City of West Miami	40	\$15,000.00	Summer program
9	Corenthia Willis Campbell dba Shakevias Sickle Cell Anemia Found	500	\$5,000.00	Family health and resource initiative
10	Esther Johnson LLC dba Young Excellent Scholar Academy LLC	35	\$7,500.00	Year-round program
11	Friends of the North Miami Public Library	60	\$10,000.00	Year-round program
12	Greater St Matthews Holiness Church Inc	30	\$15,000.00	Summer program
13	Hard Knocks Foundation Inc	25	\$7,500.00	Summer program
14	Informed Families The Florida Family Partnership, Inc.	600	\$5,000.00	Family health and resource initiative
15	Khaila Montessori Academy	25	\$10,000.00	Summer program
16	Leisure City Modello Optimist Club of Florida Inc	31	\$10,000.00	Summer program
17	Macedonia Community Outreach Ministries Inc	57	\$15,000.00	Summer program
18	MCCJ Inc dba Mosaic Miami	50	\$10,000.00	Summer program
19	One ROYAL Effect Foundation	20	\$10,000.00	Summer program
20	PFA Charities Inc	500	\$20,000.00	Summer program
21	PhilanthropyMiami Inc	350	\$5,000.00	Capacity-building advocacy initiative
22	Radical Partners LLC DBA Radical Partners	7,000	\$5,000.00	Countywide partnership initiative
23	Rise Up 4 Change Inc	30	\$15,000.00	Summer program
24	Sweet Dream Makers, Inc.	40	\$10,000.00	Countywide partnership initiative

25	The Florida City Foundation Inc	30	\$10,000.00	Summer program
26	The Full Deliverance Ministries	30	\$10,000.00	Summer program
27	The Home Team - Miami, Inc.	80	\$10,000.00	Year-round program
28	The Right Fit Educational and Consulting Services	34	\$15,000.00	Summer program
29	The START Program Inc	20	\$7,500.00	Summer program
30	Thinking Child Educational Programs	25	\$10,000.00	Summer program
31	Wilner Maxy Community Center	30	\$10,000.00	Summer program
		Subtotal	\$315,000.00	
		Total	\$360,000.00	
	Program	Total Funded	# Agreements	
	Public Awareness and Program Promotion	9	\$45,000.00	
	Promote Citizen Engagement and Leadership	31	\$315,000.00	
	TOTAL	40	\$360,000.00	