Executive Committee Meeting

Monday, March 16, 2026
3250 S.W. 3rd Avenue (Coral Way)
United Way – Ryder Room
8:40 a.m. – 10:00 a.m.

THE CHILDREN'S TRUST

AGENDA

8:40 a.m. **Welcome and Opening Remarks**

- *Welcome Alina Garcia*
  Miami-Dade County Supervisor of Elections

Kenneth C. Hoffman
Chair

8:45 a.m. **Public Comments**

Kenneth C. Hoffman
Chair

8:50 a.m. **Approval of November 17, 2025, Executive Committee Meeting minutes summaries**
(Additional Items Packet) (Pgs. 4)

Kenneth C. Hoffman
Chair

8:55 a.m. **Nominating Committee Report**

- *Approval of the slate of the four board officers' positions*

Gilda Ferradaz
Committee Vice-Chair

9:10 a.m. **Finance & Operations Committee Report**

Matthew Arsenault
Committee Chair

- *Presentation and approval of ACFR 2024-2025*

Matthew Arsenault
Committee Chair

Eddy Castañeda, CPA
Director
Forvis Mazars, LLP

Consent Agenda Resolutions 2026-24 through 2026-26

Resolution 2026-24: Authorization to negotiate and execute contract renewals with five vendors, identified herein, for advertising creative, public relations, media buying, and community outreach, in an amount not to exceed $2,216,000.00, for a term of 12 months, commencing October 1, 2026, and ending on September 30, 2027, with two annual renewal options at the sole discretion of The Children's Trust. ***(Pgs. 5-7)***

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

Resolution 2026-25 Authorization to pay SIJ Holdings, LLC d/b/a The McClatchy Company, LLC, parent company of the Miami Herald, for services rendered by the Miami Herald to advertise The Children's Trust's Truth in Millage rate, board vacancies, and other advertisements related to funding announcements, activities, initiatives, events, and programs, and to waive the formal competitive procurement process **[2/3 vote]**. In addition, authorization to enter into agreements with SIJ Holdings, LLC d/b/a The McClatchy Company, LLC, parent company of the Miami Herald, for Silver Knight and Spelling Bee sponsorships. In a total amount not to exceed $70,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. ***(Pgs. 8-9)***

Resolution 2026-26: Authorization to release competitive solicitations for program evaluation and community research services, in an amount not to exceed $1,600,000.00, to externally evaluate Trust-funded initiatives and community impact, for a term of 16 months, commencing June 1, 2026, and ending September 30, 2027, with up to four annual 12-month contract renewals, subject to annual funding appropriations. Authorization to secure additional funding for these services from other sources through partnership agreements, grant applications, and other mechanisms of fund development. ***(Pgs. 10-12)***

9:40 a.m. **Program Services Committee Report**

Pamela Hollingsworth
Committee Chair

Consent Agenda Resolutions 2026-27 through 2026-34

Resolution 2026-27: Authorization to negotiate and execute a contract with Miami Lighthouse for the Blind and Visually Impaired, Inc., for a comprehensive vision program, for a term of 12 months, commencing July 1, 2026, and ending June 30, 2027, in a total amount not to exceed $500,000.00. ***(Pgs. 13-14)***

Resolution 2026-28: Authorization to negotiate and execute contracts with three providers, identified herein, to deliver oral health preventive services, in a total amount not to exceed $548,014.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. ***(Pgs. 15-16)***

Resolution 2026-29 AMENDED: Authorization to negotiate and execute contracts with six providers, identified herein, to deliver comprehensive school-based health services, in a total amount not to exceed $25,824,500.00, for a term of 12 months, commencing July 1, 2026, and ending June 30, 2027, with three possible contract renewals; authorization to apply for and accept grant funding for this initiative, and to execute agreements necessary to receive and expend such grant funds; and also, to request authorization to use funds from this initiative to leverage federal funding through the Low-Income Pool program (LIP). ***(Pgs. 17-19)***

Resolution 2026-30: Authorization to negotiate and execute a contract renewal with Florida Introduces Physical Activity and Nutrition to Youth (FLIPANY) for after-school snacks and meals and to waive the formal competitive procurement process **[2/3 vote]**, in a total amount not to exceed $600,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. ***(Pgs. 20-21)***

Resolution 2026-31: Authorization to amend resolution #2025-38 and to execute contract modifications with 16 youth development providers identified therein to provide an increase in funding, in a total amount not to exceed $1,579,600.00, to add additional slots and service days due to programs with waitlists for services for a term of 12 months, commencing August 15, 2025, and ending August 14, 2026. Additionally, authorization to amend the FY 2025-2026 Trust budget to increase the allocation to Youth Development by $1,579,000.00. ***(Pgs. 22-24)***

Resolution 2026-32: Authorization to negotiate and execute a contract renewal with Florida International University Board of Trustees for reading enhancement services, in a total amount not to exceed $1,500,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, with two remaining possible contract renewals. ***(Pgs. 25-27)***

Resolution 2026-33: Authorization to negotiate and execute a contract with Miami-Dade County for the H.E.R.O. truancy prevention program, a component of the Case Management Referral Program, in a total amount not to exceed $880,000.00, for a term of 12 months, commencing August 1, 2026, and ending July 31, 2027. ***(Pgs. 28-31)***

Resolution 2026-34: Authorization to negotiate and enter into a match contract agreement with Miami-Dade County for the Summer Youth Internship Program (SYIP), in a total amount not to exceed $3,000,000.00, of which $500,000.00 is from The Frederick A. DeLuca Foundation, for a term of 12 months, commencing retroactive to March 1, 2026, and ending on February 28, 2027. ***(Pgs. 32-36)***

Non-Consent Agenda Resolution 2026-35

Resolution 2026-35: Authorization to negotiate and execute renewal contracts with 116 providers, identified herein, to deliver high-quality (i) after-school programming for 16,289 elementary, middle, high school-aged children and youth, and (ii) summer programming for 16,986 elementary, middle, and high school-aged children and youth, in a total amount not to exceed $72,745,076.00. In addition, authorization for the President/CEO to reallocate funds during the course of the year based on performance and community needs as necessary, among the different providers identified within this resolution, for a contract term of 12 months, commencing August 15, 2026, and ending August 14, 2027, with one remaining annual renewal, subject to annual funding appropriations. ***(Pgs. 37-46)***

9:55 a.m. **CEO Report**

James R. Haj
President & CEO

- Media Highlights **(Pgs. 47-50)**
- Champions for Children Ceremony, April 16, 2026

10:00 a.m. **Adjourn**

Reminder:
Next Executive Committee Meeting: *May 18, 2026

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

Executive Committee Meeting Summary
Summary of Actions Taken
November 17, 2025
8:30 a.m.– 9:30 a.m.

The Executive Committee Meeting on November 17, 2025, was held with a quorum of members physically present:

Committee members in attendance: Kenneth C. Hoffman, Pamela Hollingsworth, Matthew Arsenault, Laurie Weiss Nuell, Dr. Daniel Bagner, Gilda Ferradaz, Dr. Malou C. Harrison and Lourdes Gimenez.

Legal Counsel in attendance: Leigh C. Kobrinski

Staff in attendance: Imran Ali, James Haj, Jack Bentolila, Lori Hanson, Natalia Zea, Juliette Fabien, William Kirtland, Lisanne Gage, Juana Leon, Lisete, Yero, Yuliet Alfonso, Victoria Gandul, and Felix Becerra,

Meeting was called to order at 8:32 a.m. by Kenneth Hoffman, Chair of the Executive Committee.

No Public Comment

The following actions were taken at the November 17, 2025, Executive Committee meeting:

Motion to approve May 19, 2025, Executive Committee meeting minutes was made by Matthew Arsenault and seconded by Dr. Daniel Bagner. Motion passed unanimously, 7-0.

Resolution 2026-11: Motion to approve the resolution was made by Pamela Hollingsworth and seconded by Dr. Daniel Bagner. Authorization to fund an unsolicited request for funds from United Way Miami with the full amount supporting food distribution organizations, in an amount not to exceed $150,000.00 for a term of 12 months, beginning November 18, 2025, and ending September 30, 2026. **Motion passed, 7-0. Motion passed unanimously.**

Motion to approve the amendment to resolution 2026-11 was made by Pamela Hollingsworth and seconded by Dr. Daniel Bagner. Motion passed unanimously, 8-0.

Meeting adjourned at 9:02 a.m.

The Children’s Trust Board Meeting

Date: March 16, 2026

Resolution: 2026-24

Strategic Framework Priority Investment Area: Community Engagement, Awareness, and Advocacy: Public Awareness, Outreach, and Program Promotion.

Strategic Framework Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to negotiate and execute contract renewals with five vendors, identified herein, for advertising creative, public relations, media buying, and community outreach, in an amount not to exceed $2,216,000.00, for a term of 12 months, commencing October 1, 2026, and ending on September 30, 2027, with two annual renewal options at the sole discretion of The Children’s Trust.

Budget Impact: Funding in the amount of $2,216,000.00 is projected to be available in FY 2026-2027.

Description of Services: This resolution authorizes The Children’s Trust to negotiate and execute contract renewals with multiple vendors across the communications and community outreach services listed in the table below for the third year of a five-year funding cycle, with two annual renewal options remaining at The Children’s Trust sole discretion.

These combined efforts enhance The Children’s Trust's digital presence, improve community engagement, and effectively promote its mission and services. Communications and community outreach efforts include general and strategic campaigns and initiatives that reach various community stakeholders, service providers, families, youth, and the public. Communications services to be funded include:

- Advertising creative, which involves the development and execution of effective advertising campaigns in multiple languages, and the creation of various communications assets for multimedia public awareness and marketing campaigns.
- Specialized media buying and community outreach efforts focusing on African American and Haitian American communities, utilizing specific media expertise and community connections to develop multilayered outreach strategies and targeted media buys.
- General media buying, a critical component, encompasses comprehensive media plans, negotiation for the best rates, and analysis of media buys to ensure goals are met and added value is achieved.
- Public relations services are vital for securing earned media placements, managing The Trust's community reputation, and increasing awareness of Trust-funded programs and initiatives.

Most of the services outlined above are also provided under separate contract agreements to support communications and community outreach services specifically for The Children's Trust's Book Club through the Parenting budget, as noted in the table below.

Contract	Vendor	From Communications Budget	From Parenting/ Book Club Budget	Funding Amount Not to Exceed
Advertising Creative	Agencia Central, LLC	$390,000.00	$60,000.00	$450,000.00
African American and Haitian Creole Media Buy and Community Outreach	Armstrong Creative Consulting, Inc. and	$261,000.00	$100,000.00	$361,000.00
	The Creative Esquire, LLC	$115,000.00	$65,000.00	$180,000.00
General Media Buying	WOW Factor Marketing Group, Inc.	$1,125,000.00	$50,000.00	$1,175,000.00
Public Relations Services	Alfredo J. Balsera, P.A. d/b/a Balsera Communications	$50,000.00	n/a	$50,000.00
			Total Funding Amount Not to Exceed:	**$2,216,000.00**

Background: In the Children's Trust's 23-year history, trilingual communications in English, Spanish, and Haitian Creole and community outreach have been key components in making the public aware of the programming and resources available from The Children's Trust. The ability to spread awareness of The Children's Trust's mission and role in the community is critical to the organization's success and essential to bring the services, programs, and resources it funds to the children and families of Miami-Dade County.

As The Children's Trust's positive impact grows, so must its communication efforts. In recent years, communications and community outreach have increased positive brand awareness, with record attendance at community events, record numbers of attendees to Trust solicitation information sessions, and other significant increases in exposure and recognition.

Funds proposed for each contract are at the same levels as FY 2025-2026.

Procurement Policy: Per the procurement policy, Section 2001, purchase of operational goods and services greater than $50,000.00, requires a formal competitive procurement process. On November 3, 2023, The Children's Trust released multiple competitive requests for proposals (RFPs) to secure vendors for various essential communications and community outreach services. On March 18, 2024, The Children's Trust board approved the funding recommendations from the competitive requests for proposals, RFPs #2024-05, 2024-06, 2024-08, and 2024-09, for a five-year funding cycle. After a comprehensive review process, staff recommended the five vendors identified herein for funding. This request for approval represents the third contract year in the current funding cycle. Recommendations for renewal are based on successful performance in the first and second contract years.

Geographic Area: Countywide

The foregoing recommendation was offered by _______________ who moved its approval. The motion was seconded by _________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of March, 2026.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ___________________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency ______________________

The Children's Trust Board Meeting

Date: March 16, 2026

Resolution: 2026-25

Strategic Plan Priority Investment Area: Community Engagement, Awareness, and Advocacy: Public Awareness, Outreach, and Program Promotion

Strategic Plan Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to pay SIJ Holdings, LLC d/b/a The McClatchy Company, LLC, parent company of the Miami Herald, for services rendered by the Miami Herald to advertise The Children's Trust's Truth in Millage rate, board vacancies, and other advertisements related to funding announcements, activities, initiatives, events, and programs, and to waive the formal competitive procurement process **[2/3 vote]**. In addition, authorization to enter into agreements with SIJ Holdings, LLC d/b/a The McClatchy Company, LLC, parent company of the Miami Herald, for Silver Knight and Spelling Bee sponsorships. In a total amount not to exceed $70,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027.

Budget Impact: Funding in the amount of $70,000.00 for this resolution is projected to be available in FY 2026-2027.

Description of Services: The Children's Trust publishes advertisements across various printed media outlets to effectively reach a broad audience throughout the year about key Trust-related activities. The Children's Trust is also required by statute to advertise in a newspaper of general circulation in the county. As part of The Trust's overall approach, the Miami Herald and El Nuevo Herald are among the publications utilized to disseminate essential announcements, including those related to the Truth in Millage (TRIM) rate, board vacancies, funding opportunities, and community activities, initiatives, events, and programs. The Miami Herald extends its nonprofit advertising rate to The Children's Trust:

The Miami Herald Silver Knight Awards Ceremony is among the nation's most highly regarded student awards programs. It recognizes outstanding high school students who have unselfishly applied their knowledge and talents to contribute significant service to their communities.

The Miami Herald Spelling Bee offers South Florida schools the opportunity to participate in the Scripps National Spelling Bee program. The champion represents their county in the annual Scripps National Spelling Bee near Washington, D.C.

The costs associated with the services and sponsorships outlined above are noted in the table below.

Service/Sponsorship	Budget Not to Exceed
Various Media Advertisements (as needed) in The Miami Herald and El Nuevo Herald	$32,500.00
The Miami Herald Silver Knight Awards sponsorship	$30,000.00
The Miami Herald Spelling Bee sponsorship	$7,500.00

Background: The Miami Herald has published print and online advertisements for The Children's Trust since 2003. The Trust has also sponsored the Silver Knight and Spelling Bee events for nine and 14 years, respectively. The Trust's relationship with the Miami Herald as a valuable and helpful advertising partner offers a beneficial return on its investment.

Request for Procurement Waiver (requires approval of a 2/3 vote of board members present): Per the procurement policy, Section 2000, purchase of operational goods and services greater than $10,000.00 requires a formal competitive procurement process. This resolution seeks to waive that requirement for services rendered by the Miami Herald to advertise The Children's Trust's Truth in Millage rate, board vacancies, and other advertisements related to funding announcements, activities, initiatives, events, and programs, as outlined in Section 2000-I, which requires approval of a 2/3 vote of board members present. A waiver is being sought because the competitive procurement process is impractical as The Trust must adhere to certain statutory requirements, and the Miami Herald is the only major newspaper company in Miami-Dade County that publishes daily and in two languages. Additionally, the Miami Herald extends its nonprofit rate to The Children's Trust.

Geographic Area: Countywide

The foregoing recommendation was offered by ________________ who moved its approval. The motion was seconded by _________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of March, 2026.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ________________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency ___________________________

The Children's Trust Board Meeting

Date: March 16, 2026

Resolution: 2026-26

Strategic Framework Priority Investment Area:	Learning & Quality Improvement: Program Evaluation & Community Research; Thrive by 5 Early Childhood Development; and Health & Wellness.
Strategic Framework Headline Community Results:	This investment supports all headline community results.
Recommended Action:	Authorization to release competitive solicitations for program evaluation and community research services, in an amount not to exceed $1,600,000.00, to externally evaluate Trust-funded initiatives and community impact, for a term of 16 months, commencing June 1, 2026, and ending September 30, 2027, with up to four annual 12-month contract renewals, subject to annual funding appropriations. Authorization to secure additional funding for these services from other sources through partnership agreements, grant applications, and other mechanisms of fund development.
Budget Impact:	Funding for this resolution is allocated for FY 2025-2026 and is projected to be available in FY 2026-2027.

Description of Services: This resolution authorizes The Children's Trust to release competitive solicitations for program evaluation and community research services. These requests for proposals (RFPs) relate directly to evaluating the implementation and impact of Trust investments in multiple service areas, including but not limited to:

- Thrive by 5's Quality Improvement System (QIS), which is currently funded for $47.5 million annually, with 361 participating providers and more than 2,500 teachers, serving up to 32,376 young children.
- HealthConnect in Our Schools (HCiOS), which is currently funded at $26 million annually to serve 267 Miami-Dade County Public Schools (M-DCPS) and 15 charter schools attended by more than 200,000 students.
- Overall program participants' input through surveys, observations, and focus groups.
- Collection and integration of community-level data about the well-being of children in Miami-Dade County.
- The overall economic impact and return on investment of having an organization like The Children's Trust in Miami-Dade County.

Each major initiative of The Children's Trust has an evaluation framework that specifies the theory of change, a program logic model, and key evaluation questions. The program evaluation and community research services to be procured will be used to answer those key questions. Data may include information on staffing, participants, services received, program implementation, impact on participants, costs, and the community. Expert services to be procured include, but are not limited to:

- Primary data collection through observations, surveys, focus groups, interviews, and other methods.
- Data preparation, cleaning, and modeling to prepare for analysis.

- Quantitative and qualitative analysis of newly collected and existing Trust and other community datasets, such as from Miami-Dade County Public Schools, the Early Learning Coalition, the US Census, and the like.
- Results sharing through development of compelling learning products, including engaging and clear data visualizations, dashboards, reports, and presentations tailored to specific audiences and purposes. Some potential audiences may include The Trust Board of Directors, service providers, federal and state policymakers, other philanthropic organizations, property taxpayers, current and future program participants, and the like.

In addition, staff seeks authorization to secure additional funding for program evaluation and community research services from other sources through partnership agreements, grant applications, and other mechanisms of fund development.

All funding recommendations will be returned to the board for approval following the application review process.

Background: The Children's Trust is a learning organization that values data-informed discussion and decisions. This resolution aligns with The Children's Trust's strategic framework and board guidance across multiple areas. The investments proposed in this resolution represent repurposed efforts from current annual investments of $2,239,358.00 in early childhood and in research/evaluation budget lines.

The Thrive by 5 QIS is one of The Trust's largest investments and has been recognized nationally as an innovative, multifaceted strategy to improve the quality of early learning for young children since its inception in 2018. It is a well-developed integrated system of supports that tracks data at the child care provider, teacher, and child levels, that has a high readiness for program evaluation and complex data analyses that can tell us more about what combination of components contribute meaningfully to different outcomes. Previously funded early childhood community research was not specifically designed to evaluate a major Trust investment, as will be sought in this work. The five-year funding cycle for the current early childhood community research initiative is ending in September 2026, so these funds can be redirected to support the evaluation of Thrive by 5 QIS.

HCIOS began a new five-year funding cycle in July 2025, to implement a tiered model of care that offers various levels of support based on the needs of students at different schools, rather than a one-size-fits all model. The strategic planning process for HCIOS involved collaboration with the Florida Department of Health in Miami-Dade, M-DCPS, numerous health experts, and community stakeholders. The goals were to expand the reach to more schools and students, explore more efficient delivery methods, and identify the necessary funding from The Trust and other sources to achieve these goals. One of the major recommendations was to incorporate a formal external evaluation of program implementation and impact to assess the effectiveness of new service model and ensure the best deployment of services across schools.

With The Trust's 25-year anniversary on the horizon, program evaluation and community research related to program participants' input, community data about child well-being, and the overall economic benefits The Trust brings to the community can all contribute meaningfully to conveying our impact within Miami-Dade County.

Procurement Policy: This request for release of competitive solicitations for program evaluation and community research falls under Section 2001, Formal Competitive Procurement Process for Operational Goods and Services.

Geographic Area: Countywide.

The foregoing recommendation was offered by _______________ who moved its approval. The motion was seconded by _______________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of March 2026**.

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _________________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency _____________________

The Children's Trust Board Meeting

March 16, 2026

Resolution 2026-27

Strategic Framework Priority Investment Area: Health and Wellness: Comprehensive Vision Follow-Up.

Strategic Framework Headline Community Results: Regular use of medical, dental and behavioral health care services; kindergarten readiness; and academic success.

Recommended Action: Authorization to negotiate and execute a contract with Miami Lighthouse for the Blind and Visually Impaired, Inc., for a comprehensive vision program, for a term of 12 months, commencing July 1, 2026, and ending June 30, 2027, in a total amount not to exceed $500,000.00.

Budget Impact: Funding in the amount of $500,000.00 for this resolution is allocated for FY 2025-2026 and projected to be available in FY 2026-2027.

Description of Services: The comprehensive vision program, implemented by Miami Lighthouse for the Blind and Visually Impaired, Inc. (MLB), provides free eye examinations and prescription eyeglasses for preschool and school-age children who are financially disadvantaged. The primary goals are:

- Early detection of vision impairments.
- Facilitating access to vision care.
- Promoting optimal visual functioning to ensure students succeed academically and socially.

Services are delivered through the instant vision program (IVP) and the in-office voucher program. Four mobile vision clinics visit various schools to provide IVP services to students referred by Miami-Dade County Public Schools, Trust-funded school-based health staff, and parents/guardians. The in-office voucher program provides services through vouchers dispensed by MLB that local participating optometrists accept.

This contract is paid on a unit cost basis of $92.00 per exam, which leverages the resources needed to provide free eyeglasses when indicated. This unit cost is a reduction from the actual $155.00 per exam, since MLB leverages $342,425,000.00 from other sources, including Dr. John T. MacDonald, The Batchelor Foundation, Baptist Health, and Board Designated Reserves.

In contract year 2024-2025, MLB exceeded the contracted number of children to be served, with an additional 955 served at no cost from this funding. In the first six months of the contract year 2025-2026, MLB conducted 3,239 eye examinations for children in Miami-Dade County.

Contract Year	Vision Services	Number of Children
2024-2025	Eye examinations completed	6,390
	Eyeglasses provided	3,834
2025-2026 (first 6 months)	Eye examinations completed	3,239
	Eyeglasses provided	1,740

Background: Vision impacts a child's physical, cognitive, and social development, and good vision predicts better academic achievement for school-age children. Early identification of vision problems is critical to a child's health and school outcomes. School-based health programming includes regular vision screenings to identify potential deficits, which are conducted in accordance with the Florida Department of Health requirements for vision screening of students in kindergarten and grades 1, 3, and 6. The Children's Trust has funded MLB to provide vision follow-up services since 2006.

Procurement Policy: Per The Children's Trust's procurement policy section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (H-3), health services involving examination, diagnosis, and treatment are exempt from a formal competitive procurement process and therefore do not require a formal solicitation.

Geographic Area: Countywide.

The foregoing recommendation was offered by___________ who moved its approval. The motion was seconded by___________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of March 2026**.

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ______________________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency _____________________

The Children's Trust Board Meeting

Date: March 16, 2026

Resolution: 2026-28

Strategic Framework Priority Investment Area: Health and Wellness: Oral health preventive services.

Strategic Framework Headline Community Results: Regular use of medical, dental, and behavioral health care services; kindergarten readiness; and academic success.

Recommended Action: Authorization to negotiate and execute contracts with three providers, identified herein, to deliver oral health preventive services, in a total amount not to exceed $548,014.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027.

Budget Impact: Funding in the amount of $548,014.00 for this resolution is projected to be available in FY 2026-2027.

Description of Services: The Children's Trust community-based oral health preventive services complement the oral health screenings conducted by school nurses contracted through The Trust-funded HealthConnect in Our Schools initiative. The agencies listed below provide oral health education and prevention services for uninsured and underinsured preschool and elementary-aged children attending The Children's Trust-affiliated early child care centers, after-school and summer programs, and Women, Infant and Children (WIC) offices. Services are provided on-site at program locations where children attend. Parental consent and engagement are obtained through the agencies operating direct service programs for children. Required service components are listed below. All children receive the first two components; the remaining three services are offered if needed and desired by parents.

1. Oral health education and counseling
2. Screening for oral diseases
3. Fluoride varnish application
4. Dental sealants
5. Referrals for connection to a dental home for comprehensive continuity of care and any needed restorative services

Results from October 1, 2024, through September 30, 2025, indicate that 4,756 children were served (exceeding the number contracted), and 423 of them received 892 sealants. More details by provider are included in the table below. Similar performance metrics are being tracked for the services in progress for the fiscal year 2025-2026.

Agency	Recommended Amount Not to Exceed	2024-2025 Contracted # Children	2024-2025 Actual # Children
Community Health of South Florida	$190,000.00	1,361	1,322
Florida Department of Health in Miami-Dade	$190,787.00	1,800	2,482
Jessie Trice Community Health System, Inc.	$167,227.00	800	952
Total:	**$548,014.00**	**3,961**	**4,756**

The overall number of children served increased from the previous year as child care center staff and parents became more comfortable welcoming the services following closures and illnesses over the last few years. Staffing shortages continue in the southern areas of the county, impacting child care center availability and reducing the number of children served by Community Health of South Florida. Effective strategies for outreach and education will continue.

Background: Tooth decay is one of the most common chronic diseases of childhood. If left untreated, it can lead to severe infection and complex treatments with negative implications for routine behaviors like eating, speaking, and school performance. According to the Centers for Disease Control and Prevention's (CDC) 2024 Oral Health Surveillance report, about half of children aged 6 to 9 years had one or more decayed, filled, or missing primary or permanent teeth. One study found children with poor oral health status are nearly three times more likely to miss school because of dental pain, and absences caused by pain negatively impact school performance.

On January 22, 2019, The Children's Trust Board of Directors approved the funding recommendations for the request for proposals, RFP #2018-15, for oral health education and preventive services for a five-year funding cycle. Following the conclusion of that funding cycle, the contracts were renewed for FY 2024-2025 and for FY 2025-2026 under the procurement policy's health exemption. All three agencies are recommended for continued services for FY 2026-2027.

Procurement Policy: Per the procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (H-3), these health-related prevention services provided by the three agencies noted above are exempt from The Children's Trust competitive solicitation process.

Geographic Area: Countywide with a focus on high-need neighborhoods and settings to reach the intended populations.

The foregoing recommendation was offered by ________________ who moved its approval. The motion was seconded by ________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of March 2026**.

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ______________________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency _____________________

The Children's Trust Board Meeting

Date: March 16, 2026[1]

Resolution: 2026-29 (AMENDED)

Strategic Framework Priority Investment Area: Health and Wellness: School-Based Health: Nursing and Mental Health.

Strategic Framework Headline Community Results: Regular use of medical, dental, and behavioral health care services; academic success; healthy lifestyle habits for eating, sleeping, physical activity, and mental wellness; good choices for prosocial behaviors in schools, homes, and communities; and successful transition to adulthood.

Recommended Action: Authorization to negotiate and execute contracts with six providers, identified herein, to deliver comprehensive school-based health services, in a total amount not to exceed $25,824,500.00, for a term of 12 months, commencing July 1, 2026, and ending June 30, 2027, with three possible contract renewals; authorization to apply for and accept grant funding for this initiative, and to execute agreements necessary to receive and expend such grant funds; and also, to request authorization to use funds from this initiative to leverage federal funding through the Low-Income Pool program (LIP).

Budget Impact: Funding in the amount of $25,824,500.00 is allocated for FY 2025-2026 and is projected to be available in FY 2026-2027. There is no budget impact for use of these funds to leverage LIP funding.

Description of Services: The HealthConnect in Our Schools (HCiOS) program is designed to comprehensively address the holistic health needs of students, incorporating physical and mental health. The overarching goals of this initiative are to increase access to preventive services, provide robust health education, effectively manage chronic disease, and connect students with essential community care and resources. These services promote a healthy school environment that identifies, prevents, and remedies student health problems.

The Children's Trust collaborates with the Florida Department of Health in Miami-Dade County (FDOH-MD) and Miami-Dade County Public Schools (M-DCPS) to maximize the impact of this initiative. This funding has introduced school-based health services within some charter schools that demonstrated student health care needs and expanded services to more public schools across the county. The program focuses on ensuring equitable access to health services for schools serving students with the greatest service needs.

HCiOS implements a tiered model of care offering various levels of support based on the needs of each school, rather than a one-size-fits-all model. The tiered model includes foundational school health services that promote overall health and wellness, as well as enhanced and expanded health interventions at schools where more students have specific health risks, and complex or severe health needs. Last year's resolution listed 282 schools, however due to school closures and physical clinic space issues, in 2025-2026, 277 schools are being served. There

[1] This resolution was approved by the Program Services Committee on March 3, 2026. A scrivener's error was identified in which the funding amounts for Variety Children's Hospital and the University of Miami were inadvertently reversed. The corrected amounts are being approved herein by the Board on March 16, 2026.

are now approximately 198,296 students served in 139 elementary schools, 51 K-8 schools, 41 middle schools, and 46 high schools. The level of tiered service assigned for each school is determined in partnership with FDOH-MD and M-DCPS based on review of relevant data.

School health teams include:

- 5 advanced practice providers (APP).
- 78 registered nurses (RN).
- 77 licensed practical nurses (LPN).
- 36 health aides/medical assistants.
- 40 mental health professionals.
- 17 social workers.

In addition to onsite health services provided by school health professionals, the tiered model integrates telehealth technologies to expand the reach and accessibility of physical and mental health care. The program funds 66 schools that receive a telehealth-only model of services, extending the HCiOS reach to all M-DCPS public schools in the county. Telehealth enables real-time consultations, follow-ups, and health assessments, allowing students to connect with healthcare providers without needing to leave the school environment. In September 2025, M-DCPS initiated a temporarily paused to telehealth services while agreements and HIPAA-related clarifications were under review. When this is resolved, telehealth services will resume. The telehealth-only provider has until January 31, 2026, to fully resolve all outstanding issues with M-DCPS. If the issues are not resolved by that date, the provider will be placed on a Renewal Action Plan effective February 1, 2026.

Leveraging additional funds through partner funding organizations provides an optimal way to expand the funding pool and increase community commitment to this initiative. United Way Miami and the Health Foundation of South Florida each authorized a grant of $150,000.00 per year for five years to support operations of pediatric mobile units as part of this initiative. This expected total of $1.5 million over the five-year funding cycle, provided directly to The Children's Trust, has expanded mobile unit services to M-DCPS public schools, select charter schools, and other underserved areas of our community as part of the multi-tiered model of care. Resolution 2025-04, approved by the board on March 17, 2025, authorized the acceptance of these funds.

The Low-Income Pool program (LIP) comprises a broad allotment of state and federal funding primarily through intergovernmental transfers from local governments, matched by federal funds through the Agency for Healthcare Administration (AHCA). The LIP aims to ensure continued government support for health care services for uninsured and underinsured populations. Based on state appropriations of LIP, a percentage of the contracted amount from the Federal Qualified Health Centers (FQHCs) in Miami-Dade may be used to draw down LIP funding, through agreements between The Children's Trust and AHCA on behalf of these FQHCs. These contracts will be used as leverage to draw down the LIP funding to Miami-Dade County's most vulnerable populations. This funding will be used exclusively to provide health services for children in Miami-Dade County. All funded FQHCs are community-based health care providers designated to deliver primary care services in underserved areas; therefore, they are eligible to participate in the LIP initiative. In FY 2024-2025, this arrangement drew down more than $4.4 million.

In addition, school health providers must bring at least a 10 percent match to The Children's Trust funding.

The following table shows the agencies recommended for renewal, and the number of schools and students served for the first six (6) months of the current contract term.

Agency	Amount Not to Exceed	# of Schools	School Enrollment[1]	2025-2026 (first 6 mos) # of Visits[1]	2025-2026 Unduplicated Students
Citrus Health Network	$3,632,655.00	32	27,595	25,004	12,005
Community Health of South Florida[2]	$6,628,676.00	57	45,280	21,714	12,694
Hazel Health[3]	$503,576.00	63	34,691	287	233
Jessie Trice Community Health System[2]	$7,349,654.00	58	35,145	43,981	19,200
University of Miami[2]	$4,321,579.00	36	24,619	29,122	13,452
Variety Children's Hospital d/b/a Nicklaus Children's Hospital	$3,388,360.00	30	22,607	29,345	12,133
TOTAL:	**$25,824,500.00**	**276**	**189,937**	**149,499**	**69,692**

[1] The total number of unduplicated students is not an exact total of the students by agency, since some students transfer between schools during the school year.

[2] These agencies include pediatric mobile units.

[3] This organization implements a telehealth-only model at schools with staffing support from M-DCPS. This service was temporarily paused by M-DCPS in September.

Background: A child's physical and emotional health and wellness significantly impact learning, behavior, and overall quality of life. Most risk factors for chronic adult diseases, mental health conditions, and social challenges arise in childhood. The Trust's strategies consider the powerful influence of social determinants on health, and thus, Trust investments aim to increase access to services for children who lack health resources and are underinsured or uninsured.

Procurement Policy: On March 17, 2025, The Children's Trust board approved funding recommendations from the request for proposals, RFP #2025-04, for comprehensive school health services for a five-year funding cycle with one-year contract renewals.

Geographic Area: Countywide.

The foregoing recommendation was offered by ___________ who moved its approval.

The motion was seconded by _____________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of March 2026**.

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ________________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency.

The Children's Trust Board Meeting

Date: March 16, 2026

Resolution: 2026-30

Strategic Framework Priority Investment Area: Health and Wellness: Food and Nutrition Services.

Strategic Framework Headline Community Results: Academic success; Healthy lifestyle habits for eating, sleeping, physical activity, and mental wellness.

Recommended Action: Authorization to negotiate and execute a contract renewal with Florida Introduces Physical Activity and Nutrition to Youth (FLIPANY) for after-school snacks and meals and to waive the formal competitive procurement process **[2/3 vote]**, in a total amount not to exceed $600,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027.

Budget Impact: Funding in the amount of $600,000.00 for this resolution is projected to be available for FY 2026-2027.

Description of Services: Through partnerships with the Florida Department of Health (DOH) and the Florida Department of Agriculture (FDA), FLIPANY provides nutritious lunches, snacks, and suppers to 74 Trust-funded after-school sites serving children and youth in grades K-12. In addition to food distribution, FLIPANY provides administrative services to these agencies to help them meet the requirements of the Afterschool Meals Program funded by the FDA and administered by DOH.

The Children's Trust requires all after-school and summer programs to provide participating children with food that meets the United States Department of Agriculture (USDA) nutrition program requirements. FLIPANY is the after-school snack and meal provider for programs not located in a Miami-Dade County public school or a licensed child care center, since those locations are already served through separate food programs. FLIPANY delivers healthy snacks to after-school providers weekly based on the average snacks consumed in the prior week.

Additionally, an increasing number of sites serve evening suppers daily. Children and staff highly rate this service, and suppers are available as hot or cold meals. FLIPANY encourages providers to serve evening suppers to meet basic nutritional needs.

FLIPANY regularly surveys after-school program staff about the food services provided. Last fiscal year, they received positive reviews from site staff indicating that students were satisfied with the food choices. Furthermore, staff reported being delighted with snack delivery and quality. The last fiscal year and current year-to-date performance are noted in the table below.

	School Year 2024-25	**August-October 2025**
Snacks	459,288	61,853
Suppers/Lunches	185,949	23,876
Federal Funding Leveraged	$1,435,617.00	$113,116.50

Background: After-school sites with children who meet free and reduced-price lunch criteria or located within school boundaries that include children who meet the requirements are approved by the DOH for federal reimbursement for after-school snacks and meals. FLIPANY assists sites in getting approved for reimbursement by DOH. During the 2024-2025 contract year, DOH approved two new sites; no new sites have been approved to date during the current 2025-2026 contract year.

New youth development after-school sites are required to become DOH-approved as soon as possible to offset the cost of snacks and meals that are fully covered by The Trust until DOH approval. The Children's Trust uses payment rates established by the DOH Child Care Food Program as a guideline for the cost of meals per participant and will not pay more than the established reimbursement rates, with the exception of supper, which is reimbursed at $4.60 per meal. Through the FLIPANY contract, The Children's Trust pays for snacks, meals, beverages, and food administration at sites that do not meet the DOH requirements.

FLIPANY has provided snacks and meals to Trust-funded providers since June 2015. FLIPANY has demonstrated the established infrastructure and capacity to continue this critical nutrition component, supporting the health and development of participating children and youth.

Procurement Policy: Request for Procurement Waiver (requires a 2/3 board approval): FLIPANY, selected through Request for Qualifications (RFQ) #2021-05 as the sole applicant, has delivered satisfactory service for five years. Awarding the contract to a new vendor would require all sites to be re-approved by DOH under a new Food Sponsor, incurring extra costs for The Children's Trust to cover snacks and meals during the approval period.

Geographic Area: Countywide.

The foregoing recommendation was offered by ________________ who moved its approval. The motion was seconded by ________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of March 2026.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ________________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency

The Children's Trust Board Meeting

Date: March 16, 2026

Resolution: 2026-31

Strategic Framework Priority Investment Area: Youth Development: K-12 After-school programs and summer camps.

Strategic Framework Headline Community Results: Academic success; Healthy lifestyle habits for eating, sleeping, physical activity, and mental wellness; Good choices for prosocial behaviors in schools, homes, and communities; Successful transition to adulthood.

Recommended Action: Authorization to amend resolution #2025-38 and to execute contract modifications with 16 youth development providers identified therein to provide an increase in funding, in a total amount not to exceed $1,579,600.00, to add additional slots and service days due to programs with waitlists for services for a term of 12 months, commencing August 15, 2025, and ending August 14, 2026. Additionally, authorization to amend the FY 2025-2026 Trust budget to increase the allocation to Youth Development by $1,579,000.00.

Budget Impact: Funding in the amount of $1,579,600.00 for this resolution is allocated for FY 2024-2025 and FY 2025-2026. Amends the FY 2025-2026 Trust budget to increase allocation by $1,579,000.00

Approval of this resolution will amend the following previously approved board resolution: Youth Development: After-school programs and summer camps (K-12; SIY) – Resolution # 2025-38, approved on May 19, 2025.

This resolution seeks to approve contract modifications with the providers identified in the table below. All programs are recommended for this additional funding for the current contract year (2025-2026) to increase youth development after-school and/or summer slots where providers turned away students during the previous school year and/or summer and currently have a waitlist for school-year services. All providers recommended below are current with data entry and fiscal reimbursement submissions.

Agency	Population	Current Contract Amount	Additional Amount Not to Exceed	New Contract Amount Not to Exceed
Belafonte Tacolcy Center, Inc.	K-5	$688,000.00	$216,000.00	$904,000.00
Blossom Group Florida, LLC	K-5	$280,000.00	$54,000.00	$334,000.00
Concerned African Women, Inc.	K-5	$1,152,000.00	$132,000.00	$1,284,000.00
Family Action Network Movement, Inc.	K-5	$762,000.00	$108,000.00	$870,000.00
Kidworks USA, Inc.	K-5	$600,000.00	$108,000.00	$708,000.00
Recapturing the Vision International, Inc.	K-5	$1,388,000.00	$54,000.00	$1,442,000.00

Agency	Population	Current Contract Amount	Additional Amount Not to Exceed	New Contract Amount Not to Exceed
Small World Day Care & Preschool, Inc.	K-5	$250,000.00	$54,000.00	$304,000.00
Teen Upward Bound	6-8	$628,800.00	$73,600.00	$702,400.00
The Children's Village DBA The Resource Room	K-5	$700,000.00	$108,000.00	$808,000.00
The Miami Children's Museum, Inc.	K-5	$1,000,000.00	$216,000.00	$1,216,000.00
The New Jerusalem Community Development Corporation *Khaila Montessori Academy, Inc. *Miami Youth Garden, Inc. *Mt. Sinai Baptist Church, Inc. *New Birth Primitive Baptist Church, Inc. *St. Paul A M E Church, Inc. *Sweet Home Missionary Baptist Church, Inc.	6-8	$990,000.00	$28,000.00	$1,018,000.00
The Young Men's Christian Association of South Florida (YMCA)	K-5	$2,900,000.00	$108,000.00	$3,008,000.00
Trinity Church, Inc.	9-12	$1,266,000.00	$46,000.00	$1,312,000.00
Victory for Youth, Inc.	6-8	$300,000.00	$100,000.00	$400,000.00
WCA Private School, Inc.	K-5	$234,000.00	$78,000.00	$312,000.00
Young Musician's Unite	6-8	$129,000.00	$96,000.00	$225,000.00
TOTAL		**$13,267,800.00**	**$1,579,600.00**	**$14,847,400.00**

*Subcontractor agencies included in the contract.

Background: During the 2025-2026 contract negotiations for approved renewals, some providers expressed concerns about their ability to serve additional students as they had waitlists for services. The programs listed above indicated that they can serve additional students at their current sites with additional funding. Trust staff met with the providers to review current slots and budgets and determine if the needs could be met without additional funds. Based upon these negotiations and budget review meetings, the above funding increases are recommended for these contracts. These numbers align with the budget analyses conducted by Trust finance and program staff of providers' historical expenditures and unit costs. The additional funding was taken from current Youth Development budget and the fund balance.

Geographic Area: Countywide.

The foregoing recommendation was offered by ____________________ who moved its approval. The motion was seconded by ___________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of March 2026.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ___________________________________
SECRETARY

Approved by County Attorney for form and legal sufficiency ______________________

The Children's Trust Board Meeting

Date: March 16, 2026

Resolution: 2026-32

Strategic Framework Priority Investment Area: Youth Development: Reading enhancements.

Strategic Framework Headline Community Results: Academic success; nurturing and involved parents.

Recommended Action: Authorization to negotiate and execute a contract renewal with Florida International University Board of Trustees for reading enhancement services, in a total amount not to exceed $1,500,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, with two remaining possible contract renewals.

Budget Impact: Funding in the amount of $1,500,000.00 for this resolution is projected to be available in FY 2026-2027.

Description of Services: Since its inception, The Children's Trust has invested in many strategies to support early literacy development and reading skills. A key strategy of The Trust's reading efforts is to provide engaging reading education and supports in all Trust-funded Youth Development (YD) after-school and summer programs. This is offered directly by funded YD providers and through specialized reading enhancements recommended in this resolution.

These services are intended to increase the number of children in grades K-5 who read at or above grade level. Services include:

1. Year-round Professional Development

Services include coaching, consultation, and professional development for Trust-funded YD and community providers to support high-quality literacy programming and to build understanding of the science of reading and of structured literacy intervention for children with characteristics of dyslexia. Sites and professionals are identified through referral, coordination with Project RISE (another Trust Academy Partner supporting YD programs), and The Children's Trust. Professional development services aim to identify YD provider literacy programming needs using a data-driven, collaborative approach.

During contract year 2024-2025, 43 program staff at 15 YD programs received more than 144 hours of coaching and consultation to improve their delivery of reading interventions. Depending on site needs and mutually developed coaching support plans, coaching hours vary by location. Topics included improving adherence to recommended instructional time, enhancing the reading environment, and providing high-quality teacher modeling and feedback, improving student engagement, incorporating active fluency and comprehension strategies into reading time, and using reading fluency pre-test data for intervention grouping.

2. Year-round Parent Engagement

This service component aims to increase parent engagement in early literacy support and development, reading skills measurement, intervention, dyslexia, and effective in-home support activities to help struggling readers in grades K-5. Sessions take two forms: 1) One-time, 60-minute, interactive family sessions modeling dialogic reading or grade-appropriate reading supports with book giveaways; and 2) One-time, two-hour sessions on dyslexia awareness. This engagement focuses on parents and caregivers of K-5 students and may be offered through online courses, live workshops, and individual communications. Outreach is primarily through Trust-funded YD after-school and summer programs and may also leverage The Children's Trust Parent Club.

During the 2024-2025 contract year, 838 parents attended family literacy events, and 422 literacy-focused referrals were shared with families. Additionally, 42 caregivers attended dyslexia awareness events. Nearly all parents who attended awareness events reported satisfaction with events.

3. Year-round Screening for Characteristics of Dyslexia and Intensive Literacy Intervention (ILI)

Services include direct screening and intervention for children with characteristics of dyslexia. Children in grades K-5 are identified through a research-informed screening process. Intervention services are delivered by Orton Gillingham-certified learning specialists with one to two children at a time, two to three days per week, for 50 to 60 minutes per session. The program aims to deliver at least 24 intervention sessions per child and to serve approximately 108 children within three YD agencies.

During contract year 2024-2025, the first year of a new 5-year funding cycle, 249 participants were screened with an additional literacy tool to identify dyslexia. 175 eligible participants received an average of 26 intensive dyslexia literacy intervention sessions. 59% of participants improved significantly by 12 to 24 points, exceeding the contractual expectation of 50%.

To date, during the 2025-2026 contract year, dyslexia services have been provided for 41 participants at four sites.

4. Summer Differentiated Literacy Instruction (DLI)

This service component aims to reduce summer learning loss by offering Response to Intervention (RtI) services within 70 YD summer camps and Trust-affiliated early childhood programs. In summer of 2025, reading assessments for 2,148 rising kindergarten, 1st, and 2nd graders were used to identify those in need of intervention. Small-group tutoring services led by certified teachers using age-appropriate evidence-based curricula were delivered for 1,387 identified children. This involved small groups of five or fewer children, who meet four days per week, for 30 to 45 minutes per session, over six weeks. The program aims to deliver at least 20 intervention sessions per child. Three quarters of tested participants improved significantly on pre/post literacy scores, which exceeded the contractual expectation of 50 percent.

5. Personalized Parent Feedback

Parents and caregivers receive individualized feedback on their child's progress across intervention services.

In addition, as noted above, they receive resource connections to appropriate school-year reading and academic support if children do not demonstrate expected progress.

6. Collaborating with the Trust Academy Collective

FIU ensures alignment and coordination of efforts in developing and delivering high-quality, capacity building supports that meet provider and Trust needs. This includes ongoing data and policy analysis informed by content area expertise to support planning and policies related to reading and literacy. Community awareness and outreach occur year-round, including expertly curated content for YD providers shared through quarterly newsletters and varied-format resources.

The Florida International University Board of Trustees, along with their paid partners at Nova Southeastern University, Inc. and The Lucy Project, Inc., are recommended for contract renewal for these reading enhancement services not to exceed $1,500,000.00.

Background: As part of The Children's Trust efforts to reduce summer learning loss, reading enhancement services have been funded by The Children's Trust since 2013. The 5-year funding cycle that started in October 2024 incorporated new components related to provider and parent education about reading and direct dyslexia screening and intervention within YD programs. These were identified as essential needs in Miami-Dade by the Miami-Dade County Grade-Level Reading Campaign, which The Children's Trust hosts.

Procurement Policy: Per the procurement policy, Section 2002 requires formal competitive procurement for direct community services. Resolution 2024-25 approved funding for Reading Enhancement Services following the release of Invitation to Negotiate (ITN) 2024-11.

Geographic Area: Countywide.

The foregoing recommendation was offered by ____________ who moved its approval. The motion was seconded by _______________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of March 2026.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ________________________________
SECRETARY

Approved by County Attorney for form and legal sufficiency _____________________

The Children's Trust Board Meeting

Date: March 16, 2026

Resolution: 2026-33

Strategic Framework Priority Investment Area: Family and neighborhood Supports: Family and Neighborhood Support Partnerships.

Strategic Framework Headline Community Results: Regular use of medical, dental, and behavioral health care services; Nurturing and involved parents; Academic success; Good choices for prosocial behaviors in schools, homes, and communities; and Successful transition to adulthood.

Recommended Action: Authorization to negotiate and execute a contract with Miami-Dade County for the H.E.R.O. truancy prevention program, a component of the Case Management Referral Program, in a total amount not to exceed $880,000.00, for a term of 12 months, commencing August 1, 2026, and ending July 31, 2027.

Budget Impact: Funding in the amount of $880,000.00 for this resolution is allocated for FY 2025-2026 and is projected to be available in FY 2026-2027.

Description of Services: The H.E.R.O. (Here Everyday Ready On-time) truancy prevention program, a component of the Case Management Referral Program, is a district-wide systemic approach to reducing youth violence in partnership with Miami-Dade County Public Schools (M-DCPS) and Miami-Dade County. It identifies the most at-risk children and provides them with the necessary prevention and intervention services to increase school attendance. H.E.R.O. provides services in 39 M-DCPS schools, serving a total of 17,838 elementary and K-8 school children. Recognizing that inconsistent school attendance is often a symptom of more serious challenges, the H.E.R.O. program uses M-DCPS student attendance data to identify at-risk children and address factors that negatively affect their healthy development and success.

During the 2024-2025 school year, 9,345 students and their families were engaged in the H.E.R.O. truancy prevention program resulting in 37,488 points of contact with students and/or families. These efforts included 2,461 home visits and 2,181 service coordination referrals. As a result, 84 percent of students enrolled in the H.E.R.O. Truancy Prevention Program passed their core academic courses.

As part of the program, any child identified as at-risk due to excessive school absences is provided H.E.R.O. intervention services that are tailored to the child's specific needs to help the family address identified challenges before the child becomes chronically absent. After further evaluation, if needed, referrals are made to The Children's Trust Family and Neighborhood Support Partnerships (FNSP) service providers. The H.E.R.O. program utilizes a Response to Intervention strategy and timeline as follows:

- **Beginning of school year:** Identify students with a prior school history of excessive absences; contact parents/guardians; provide mentoring.
- **Students accruing one to four unexcused absences:** Contact parent/guardian; provide in-school mentor; implement interventions based on need.
- **Students accruing five or more unexcused absences:** Services escalate based on need and continued absences, as follows:
    - **Truancy Child Study Team Level 1 Meeting:** Conduct assessment to identify causes of truancy; prescribe meaningful and comprehensive interventions based on the assessment and specific to the needs of the student and family.
    - **Truancy Child Study Team Level 2 Meeting:** Review assessment conducted in Level 1 meeting to identify additional root causes of truancy; coordinate with agencies working with the family and invite them to attend; prescribe meaningful and comprehensive interventions based on the assessment and specific to the needs of the student and family.
    - **Truancy Child Study Team Level 3 Meeting:** Truancy case is referred to the District Truancy Court Multi-Agency Case Review Committee; school administrator and counselor participate in the meeting; team prescribes and/or modifies prior interventions to meet the needs of the student and family.
    - **Truancy Court:** A Truancy Court petition is filed with the Clerk of Courts; hold an initial hearing.
    - **Family Decision-Making Conference:** Hold pre-conference; coordinate with agencies working with the family to attend; coordinate wraparound services for student and family; collaboratively create an Achievement Plan establishing the framework upon which the family will achieve their goals.
    - **Second Hearing:** Judge orders the Achievement Plan.
    - **Monitoring:** Judge monitors student's progress on the Achievement Plan.
    - **Successful Truancy Court Case:** Case is closed successfully.
    - **Unsuccessful Truancy Court Case:** Case is closed unsuccessfully; Child in Need of Services/Family in Need of Services (CINS/FINS) is filed with the Department of Juvenile Justice for the student.

H.E.R.O. is a component of the Case Management Referral Program, a coordinated suite of services and support for children and youth. In total, the program expenditures are more than $2.1 million. The Children's Trust invests $880,000.00 in this match contract. Miami-Dade County contributes $167,898.00 and in-kind services through the Juvenile Services Department, and M-DCPS provides in-kind services valued at $1,056,153.00. With the current funders, The Children's Trust leverages $1.40 for every dollar invested.

Background: The Case Management Referral Program is an innovative countywide collaboration that identifies and assists youth and families with the highest risk of being victims or perpetrators of violence. The program works to align services for youth and their families, supports neighborhood programs and providers, and measures the progress of students served. This program was launched as part of Together for Children efforts, a neighborhood-driven community coalition working to address the root causes of youth violence by strengthening families and empowering and protecting youth with necessary prevention and intervention services. These coalitions identify and refer youth to the H.E.R.O. truancy prevention program for services. The H.E.R.O. truancy prevention program serves children across Miami-Dade County, spanning 20 ZIP codes.

The Children's Trust, Miami-Dade County, and M-DCPS have supported the implementation of this program since September 2016, serving students with chronic absenteeism across Miami-Dade County.

Procurement Policy: Per the procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (H-6), Match Funding and Funder Collaboration Policy No. 2006, the negotiation and execution of match/funder collaboration contracts are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide

The foregoing recommendation was offered by______________ who moved its approval. The motion was seconded by ______________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this

16th day of March, 2026.

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ________________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency _____________________

Here Every day Ready and On-time
H.E.R.O. Truancy Prevention Program 2024-2025

Subject	% of H.E.R.O. Students with Passing Grades 8/2024-01/2025	% of H.E.R.O. Students with Passing Grades 01/2025-06/2025	% of H.E.R.O. Students with Passing Grades 2024-2025 School Year
Mathematics	74%	84%	79%
Reading	75%	83%	79%
Language Arts	82%	83%	83%
Science	86%	91%	89%
Social Studies	87%	91%	89%
Overall	81%	86%	84%

Service Rendered to H.E.R.O. Students	Total 8/1/2024-6/5/2025
Student Count	37,488
Student Count Unduplicated	9,345
Parent Conferences (In Person)	2,525
Parent Conferences (Virtual)	102
Parent Conferences (ARC Meeting) Note: A parent conference that H.E.R.O. staff are invited to attend and participate in.	
Student Conferences (In Person)	1,707
Parent and Student Conferences (In Person)	152
Parent and Student Conferences (Virtual)	18
Phone Conferences	22,318
Attendance Success Meetings (In Person) Note: For those under age 6 or those with fewer than 5 unexcused absences	298
Attendance Success Meetings (Virtual)	18
Attendance Success Meetings (No Shows)	45
Home Visits	2.461
Service Coordination/Referrals Note: Based on the needs of the students and/or families, they are referred to community-based, faith-based, and/or school-based organizations for services.	2,181
Stabilization Received	280
TCST Level 1 (In Person) Note: TCST Level 1 begins at 5 or more absences, Level 2 at 10 or more absences, and Level 3 at 15 or more absences.	967
TCST Level 1 (Virtual)	109
TCST Level 2 (In Person)	30
TCST Level 2 (Virtual)	0
TCST Level 3 (In Person)	0
TCST Level 1 (No Shows)	267
TCST Level 2 (No Shows)	6
TCST Level 3 (No Shows)	0
Program Parent Letters Note: every single child that enrolled in all H.E.R.O. schools	17,887
Truancy Parent Letters Note: Letters that are successfully hand delivered	406
Number of Students Coded for Truancy (T-Code) 15 Unexcused Absences in a 90-Day Period	302

H.E.R.O.- Here Every day Ready and On-Time

The Children's Trust Board Meeting

Date: March 16, 2026

Resolution: 2026-34

Strategic Framework Priority Investment Area: Youth development: Summer youth internship program; and Community engagement, awareness, and advocacy: Funder collaboration initiatives.

Strategic Framework Headline Community Results: Academic success; Good choices for prosocial behaviors in schools, homes, and communities; and Successful transition to adulthood.

Recommended Action: Authorization to negotiate and enter into a match contract agreement with Miami-Dade County for the Summer Youth Internship Program (SYIP), in a total amount not to exceed $3,000,000.00, of which $500,000.00 is from The Frederick A. DeLuca Foundation, for a term of 12 months, commencing retroactive to March 1, 2026, and ending on February 28, 2027.

Budget Impact: Funding in the amount of $3,000,000.00 for this resolution is allocated for FY 2025-2026 and projected to be available in FY 2026-2027.

Description of Services: This resolution funds the 11th year of the Summer Youth Internship Program (SYIP). This collaboration includes the South Florida Workforce Investment Board (SFWIB), Miami-Dade County, Miami-Dade County Public Schools (M-DCPS), Miami-Dade County Public Schools Foundation (formerly known as The Foundation for New Education Initiatives), and EdFed, the Educational Federal Credit Union. The Children's Trust will contract with Miami-Dade County to pool funding for the program. Miami-Dade County will contract with M-DCPS Foundation and M-DCPS, which will implement and operate the program. SFWIB contracts directly with M-DCPS to support the SYIP.

SYIP recruits and connects rising 10th to rising 12th grade students who live in Miami-Dade County and attend either a M-DCPS school or a charter school with paid summer internships. The program emphasizes engaging high-need youth, and must enroll at least 15 percent of youth with disabilities.

The program intends to employ at least 3,100 youth interns in the summer of 2026. The youth interns each set up a credit union account with collaborating partner EdFed, earn a stipend of at least $1,500.00, and work 30 hours per week for 5 weeks. In addition to receiving a stipend for summer work experience, youth interns earn high school honors course credit and may earn college credit through dual enrollment.

The summer internship program structure includes:
- Parent/guardian orientations.
- Student and employer orientations.
- Online pre-internship training for interns.
- An online interface to match interns with employers.

- Instructional supervisors for interns.
- An ongoing training curriculum with weekly assignments.

Program recruitment starts in early spring for youth to begin their paid internships in the summer. Early work experiences are linked to positive short- and long-term outcomes for teens, such as increased school-year attendance, higher graduation rates, decreased incidences of youth-involved violence, improved future employment prospects, and increased earnings later in life.

The $3,000,000.00 funding from The Children's Trust includes a $500,000.00 investment from The Frederick A. DeLuca Foundation and is leveraged by SFWIB's funding of $2,500,000.00 and Miami-Dade County's funding of $1,000,000.00.

The vital in-kind services and supports that M-DCPS and EdFed provide offer a combined value of approximately $231,347.00. These resources include program and administrative staff to manage the credit union accounts and to process student stipends. These elements are essential to strengthening the program's recruitment and operational processes. With the current funders, The Children's Trust leverages $1.69 for every dollar invested.

In 2025, the SYIP collaborative partners celebrated the program's tenth anniversary and made the following notable achievements:

- M-DCPS Foundation secured a one-time additional $500,000.00 from a private funder for the summer of 2025.
- The Children's Trust staff secured a $1.5 million commitment from the Frederick A. DeLuca Foundation over a three-year period commencing summer of 2025 through summer of 2027.
- Record-breaking internship placement of 3,661 youth, the highest in the program's history, with 924 participating internship providers.
- Students opened 2,861 bank accounts with EdFed; some participating students had opened their accounts in a prior summer.
- 267 students from 29 charter schools participated in the program, an increase of more than 60 percent from summer 2024.
- Continued collaboration with the Miami-Dade County Juvenile Services Department (JSD) providing additional training and support to establish a direct linkage to SYIP.
- Over the past decade, more than 18,500 unique students have participated, with 36 percent participating for multiple summers.

Background: In the summer of 2016, Miami-Dade County, The Children's Trust, Miami-Dade County Public Schools, the Miami-Dade Public Schools Foundation (formerly known as Foundation for New Education Initiatives, Inc.), and EdFed, the Educational Federal Credit Union collaborated providing paid summer internships for youth across the county. This collaborative summer internship program provides valuable work and life experiences for high school youth in Miami-Dade County. The program encourages the development of positive work habits, offers hands-on professional experience in varied career fields, and motivates youth to further their education and improve their ability to pursue a wide range of career options.

By offering both practical work experience and developmental opportunities, SYIP aims to enable participants to contribute to the county's workforce as they develop critical skills. The collaboration sets the stage for continued partnership, developing a more robust and proficient future workforce by offering meaningful employment for Miami-Dade County's youth.

Procurement Policy: Per the procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (H-6), Match Funding and Funder Collaboration Policy No. 2006, the negotiation and execution of match/funder collaboration contracts are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide.

The foregoing recommendation was offered by _____________ who moved its approval. The motion was seconded by_____________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of March, 2026.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY ________________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency _____________________

SUMMER YOUTH INTERNSHIP PROGRAM 2025 IMPACT REPORT

PROGRAM SUMMARY

Now in its 10th year, the Summer Youth Internship Program (SYIP) remains a cornerstone initiative for youth development throughout Miami-Dade County. This year, 3,661 high school students participated in paid internships across a wide range of career pathways, supported by a powerful collaboration among The Children's Trust, Miami-Dade County, Miami-Dade County Public Schools (M-DCPS), CareerSource South Florida, EdFed – The Educational Federal Credit Union, Deluca Foundation, Griffin Catalyst, and the Foundation for New Education Initiatives.

In its 10th year, the Summer Youth Internship Program (SYIP) continued to deliver a comprehensive and impactful experience for students across Miami-Dade County. The program offered virtual orientations for parents, students, and employers, as well as online pre-internship training, and featured certified M-DCPS teachers serving as Internship Teacher Supervisors. Interns engaged in weekly assignments and used the centralized platform, **www.miamiinterns.org**, for enrollment and matching with host employers. A key enhancement that continues to strengthen the program is the integration of the Florida Ready to Work Soft Skills Training modules, which focus on essential workplace competencies such as communication, teamwork, and professionalism. These skills are consistently identified by employers as critical for success. Additionally, students now have the opportunity to complete the Digital Skills training, further preparing them for success in today's technology-driven workplace. This structure ensures that students are well-prepared for their internships and supported throughout the experience.

NUMBERS AT A GLANCE

5,219 youth applied for the Summer Youth Internship Program

3,663 youth were placed with **924** participating internship providers

1198 or 32.7% of students placed in Internships were ESE students
- 70.8% of which were gifted
- 29.8% of which were varying exceptionalities

99% completed the program working a total of **575,831** hours

572 youth earned dual enrollment college credit from Miami-Dade College

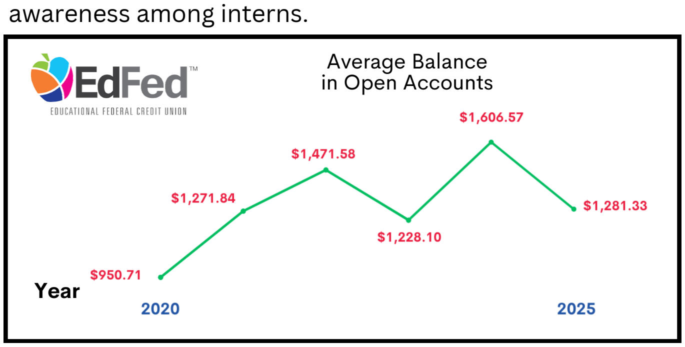
51.8% of youth that qualified as economically disadvantaged for free/reduced lunch

PROGRAM HIGHLIGHT

The Summer Youth Internship Program (SYIP) continues to empower students by offering both practical work experience and personal development opportunities. Through SYIP, participants gain critical workplace skills and cultivate a sense of fiscal responsibility, contributing meaningfully to the county's future workforce.

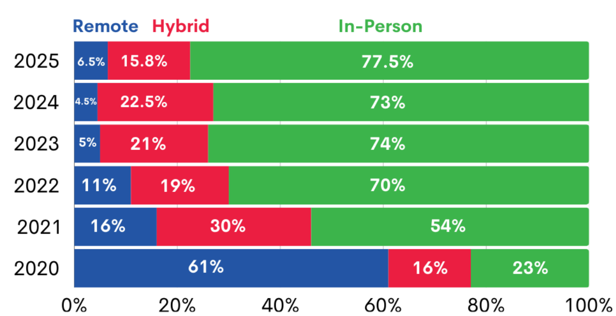
Participating companies and organizations play a vital role in shaping the talent pipeline while benefiting from the fresh perspectives and contributions of student interns.

As part of the program's financial literacy initiative, all students are required to open a bank account with The Educational Federal Credit Union (EdFed). Notably, the average balance in these accounts at the conclusion of the 2025 summer showed a significant increase compared to 2020, reflecting improved financial habits and awareness among interns.



INTERNSHIP SETTING

The SYIP was structured over the last five years as a three-tiered modality format of **remote, in-person, or hybrid.**



OUTCOMES

Three satisfaction surveys were distributed at the conclusion of the SYIP to evaluate program quality from the perspectives of student interns, worksite supervisors, and school site staff.

Nearly all participants surveyed were satisfied with the 2025 Summer Youth Internship Program.

Student Interns.. **99%**

Internship Providers.................................... **98%**

Instructional Supervisors............................ **86%**

"As a Teacher Supervisor in SYIP, I supported interns while collaborating with site and program staff. ***The program stood out for its real-world experience, strong mentorship, community partnerships, leadership growth, and opportunities for reflection and professional networking.*** *I witnessed firsthand how SYIP empowers students to grow both personally and professionally through meaningful, real-world experiences."*

Nicole Major, Instructional Internship Supervisor

"The Summer Youth Internship Program (SYIP) provides students with ***hands-on career exploration, skill-building in communication and professionalism, mentorship, financial literacy, and paid work experience.*** *SYIP not only prepares students for the workforce but also fosters confidence, independence, and a strong sense of purpose through meaningful, real-world experiences."*

***Rudy* Perez, Instructional Internship Supervisor**

"Our interns were dedicated and brought real value to the team, from helping with parts and materials to sharing fresh perspectives." They were all so dedicated and hardworking. sharing their own insights, **our interns brought real value to the team - and we learned just as much from them as they did from us.** They supported inventory control, logistics, and recordkeeping while learning about technical manuals and schematics. **Their efforts kept our hangar and equipment organized and ready**. We hope they enjoyed the experience and look forward to seeing them again - and starting interviews earlier next year!

Michael Keating, Internship Provider
Customer Support - Infinity Aircraft Services

"It has truly been a pleasure participating over the past couple of years, and we're looking forward to joining again in 2026."

Maria Salomon, Internship Provider
Nicklaus Health

"We loved partnering with the SYIP program this year, and I am proud that Get Your Roll On could help contribute to such a successful 10th year."

Tameka Smilth, Internship Provider
Get Your Roll on Ice Cream Shop

"This internship taught me not just technical skills but also the importance of structure, communication, and professionalism." I'm grateful for this opportunity and hope to carry these lessons forward in my academic and career journey. Thank you.

Max Djahjah, Student
Coral Gables Senior High School - Marriott Miami Dadeland

"This summer, my daughter Olivia had the opportunity to serve as an intern through the SYIP program, and it was such a meaningful experience for her. ***"She gained valuable workplace skills, built confidence, and learned the importance of professionalism; skills that will help her in the future."*** This is actually my second child to participate in the program. My son, Louis, was also part of SYIP, and the skills and experiences he received have been instrumental in his success. **Today, as a junior at FIU, he continues to use those skills he first developed as a SYIP intern.** As a parent, I am truly grateful for the impact SYIP has had on both of my children. ***"Programs like this don't just give our youth summer opportunities; they prepare them for lifelong success."***

Olive Cooper, Parent

The Children's Trust Board Meeting

Date: March 16, 2026

Resolution: 2026-35

Strategic Framework Priority Investment Area: Youth Development: K-12 After-school programs and summer camps.

Strategic Framework Headline Community Results: Academic Success; Healthy lifestyle habits for eating, sleeping, physical activity and mental wellness; Good choices for prosocial behaviors in schools, homes and communities; Successful transition to adulthood.

Recommended Action: Authorization to negotiate and execute renewal contracts with 116 providers, identified herein, to deliver high-quality (i) after-school programming for 16,289 elementary, middle, high school-aged children and youth, and (ii) summer programming for 16,986 elementary, middle, and high school-aged children and youth, in a total amount not to exceed $72,745,076.00. In addition, authorization for the President/CEO to reallocate funds during the course of the year based on performance and community needs as necessary, among the different providers identified within this resolution, for a contract term of 12 months, commencing August 15, 2026, and ending August 14, 2027, with one remaining annual renewal, subject to annual funding appropriations.

Budget Impact: Funding in the amount of $72,745,076.00 for this resolution is allocated for FY 2025-2026 and is projected to be available in FY 2026-2027.

Description of Services: After-school and summer services are funded throughout Miami-Dade County, with a concentration of programs in under-served communities with higher proportions of children and youth experiencing poverty. All after-school and summer programs are enriching, accessible, affordable, inclusive, and fully accommodate children and youth with disabilities. Programs are encouraged to support other vulnerable and hard-to-reach populations who may be negatively impacted by poverty, lack of opportunity, and related neighborhood social factors.

Programs offer academic support, facilitate social and emotional wellness, support physical and mental health, complement school and family supports, and provide safe and supervised environments. In addition to specific activities in support of reading, homework completion, and social and emotional wellness, programs offer children and youth various enrichment opportunities related to at least two of the following areas: STEM (science, technology, engineering, and mathematics), arts, cultural programming, civic engagement, fitness/sports, and/or post-secondary supports related to jobs, careers, entrepreneurship, life skills, and/or college readiness. Program metrics track participation and quality service delivery. Participant outcomes relate to each program's specific activities and include measures of success in school, health, and social and emotional wellness.

The amount of funding being recommended reflects the unit cost of the program per child. The unit cost of these youth development programs averages $20 per day per child for after-school programs and $40 per day per child for summer camps. These costs double for programs specializing in serving children with disabilities. The actual cost per program varies based on the hours of operations; timeframes (school year, summer, or year-round); the number of full days offered during teacher planning days and holidays; the number of service days offered during summer; youth-staff ratios and age groups served; the number of children with disabilities served; the number of children in need of differentiated literacy instruction; the number of enrichment activities offered; and types of facilities.

Midcycle Adjustments: The Children's Trust recognizes the importance of maintaining high-quality program performance and strong administrative practices throughout the five-year funding cycle. To reinforce accountability and promote effectiveness, a four percent performance-based adjustment is included for qualifying programs. Eligibility for this midcycle adjustment is based on program performance and administrative compliance, as assessed through regular monitoring and Comprehensive Program Reviews (CPR) of all contracts.

Programs are recommended for a midcycle adjustment if they demonstrate:

- Strong program performance and service delivery utilization
- Timely and high-quality data entry
- No pending invoices, audits, or other compliance issues
- Effective budget utilization

Conversely, programs exhibiting sustained underutilization are recommended to receive a reduction in slots and corresponding funding. Sustained underutilization is defined as an average daily enrollment of 15 or more slots below the contracted number for elementary programs, or 20 or more slots below the contracted number for middle and high school programs. Programs that are not performing but are unable to be reduced due to the already small program size will instead be placed on a Renewal Action Plan to support performance improvement and accountability.

As a result of these midcycle adjustments, 57 programs received a four percent increase, totaling $1,532,576.00. Fifty-nine (59) programs did not receive an increase due to not meeting the eligibility criteria. Of those 59 programs, 13 are recommended for a reduction in slots and corresponding funding, totaling $2,081,900.00.

The following agencies are recommended for funding for school-year-only programs. Populations are defined as follows: K-5 is elementary school, 6-8 is middle school, and 9-12 is high school. Any changes in funding allocation and/or slots from the prior contract cycles are indicated using superscript with an explanation following the chart.

School-Year Only Programs				
Agency ***(*and subcontractors if applicable)***	**Populations**	**Current Contract Amount**	**Midcycle performance-based adjustment**	**Recommended Amount Not to Exceed**
Be Strong International	6-8	$350,000.00		$350,000.00
Blossom Group Florida, LLC[1] *Los Pinos Nuevo Christian Schools	K-5; 9-12	$334,000.00	$13,360.00	$347,360.00
First Step Champions	K-5	$130,000.00		$130,000.00

School-Year Only Programs				
Agency ***(*and subcontractors if applicable)***	**Populations**	**Current Contract Amount**	**Midcycle performance-based adjustment**	**Recommended Amount Not to Exceed**
Greater Miami Youth for Christ, Inc.	6-8	$220,000.00	($43,200.00)	$176,800.00
Guitars Over Guns, Inc.	6-8; 9-12	$630,000.00		$630,000.00
Haitian Neighborhood Center Sant La, LLC	6-8	$144,000.00	$5,760.00	$149,760.00
Miami-Dade County: Community Services Department[3]	9-12	$148,000.00		$148,000.00
Miami Music Project, Inc.	K-5; 6-8; 9-12	$700,000.00	($115,200.00)	$584,800.00
The Miami Children's Museum, Inc.[1]	K-5	$1,216,000.00	$48,640.00	$1,264,640.00
Young Musicians Unite, Inc.[1]	6-8; 9-12	$225,000.00	$9,000.00	$234,000.00

*Subcontractor agencies providing services under the contract. Per the procurement policy, paid partners are no longer denoted.

The following agencies are recommended for funding for year-round programs. Populations are defined as follows: K-5 is elementary school, 6-8 is middle school, 9-12 is high school, and SIY is systems-involved and/or disconnected youth.

Year-Round Programs (after-school and summer)				
Agency ***(*and subcontractors if applicable)***	**Populations**	**Current Contract Amount**	**Mid-cycle performance-based adjustment**	**Recommended Amount Not to Exceed**
Abundant Living Citi Church, Inc.	K-5; 6-8	$430,000.00	($30,800.00)	$399,200.00
Adults Mankind Organization, Inc.[2]	K-5	$275,000.00	($127,800.00)	$147,200.00
Affirming Youth Foundation, Inc. (previously Jonathan Spikes Foundation, Inc.)	SIY	$256,000.00		$256,000.00
Amigos Together for Kids	K-5; 6-8	$570,000.00	$22,800.00	$592,800.00
Area Performance Gallery, Inc.	K-5; 6-8; 9-12	$430,000.00		$430,000.00
Armour Dance Theater, Inc.	K-5	$1,656,000.00		$1,656,000.00
Arts for Learning/Miami, Inc.	K-5	$714,000.00	$28,560.00	$742,560.00
Ayuda, Inc.	6-8; 9-12	$240,000.00	$9,600.00	$249,600.00
Barry University	6-8; 9-12	$350,000.00		$350,000.00

Year-Round Programs (after-school and summer)				
Agency ***(*and subcontractors if applicable)***	**Populations**	**Current Contract Amount**	**Mid-cycle performance-based adjustment**	**Recommended Amount Not to Exceed**
Belafonte TACOLCY Center, Inc.[1]	K-5; 6-8	$904,000.00	$36,160.00	$940,160.00
Big Ideas Educational Services, Inc.	K-5	$450,000.00	$18,000.00	$468,000.00
Boys and Girls Club of Miami-Dade, Inc.	K-5; 6-8; 9-12	$1,600,000.00	$64,000.00	$1,664,000.00
Branches, Inc.	K-5; 6-8; 9-12	$820,000.00	$32,800.00	$852,800.00
Carlmar, Inc. DBA Town Center Preschool	K-5	$250,000.00		$250,000.00
Casa Valentina, Inc.	SIY	$215,000.00		$215,000.00
Centro Campesino Farmworker Center, Inc.	K-5; 6-8	$720,000.00	($49,200.00)	$670,800.00
Centro Mater Childcare Services, Inc.	K-5	$1,600,000.00	$68,320.00	$1,668,320.00
City of Hialeah	K-5; 6-8; 9-12	$1,192,000.00	($285,600.00)	$906,400.00
City of Miami Beach	K-5; 6-8	$980,000.00	($255,800.00)	$724,200.00
City of Miami Gardens	K-5; 6-8	$650,000.00		$650,000.00
City of North Miami Beach	K-5; 6-8; 9-12	$580,000.00		$580,000.00
Community Coalition	K-5; 9-12	$428,000.00	$17,120.00	$445,120.00
Concerned African Women, Inc.[1]	K-5; 6-8	$1,284,000.00	$51,360.00	$1,335,360.00
Cuban American National Council (CNC)	K-5	$250,000.00		$250,000.00
Dave and Mary Alper Jewish Community Center, Inc.	K-5; 6-8	$400,000.00	($7,400.00)	$392,600.00
Easter Seals South Florida, Inc.	K-5; 6-8; 9-12	$940,000.00		$940,000.00
Educate Tomorrow	6-8; 9-12; FC	$242,000.00	$9,680.00	$251,680.00
Empowering Youth, Inc.	K-5; 9-12	$505,000.00	$20,200.00	$525,200.00
EnFamilia, Inc.	K-5; 6-8	$500,000.00		$500,000.00
Excel Kids Academy, Inc.	K-5	$500,000.00	$20,000.00	$520,000.00
Family and Children Faith Association, Inc. DBA Hope for Miami	K-5; 6-8; 9-12	$2,984,000.00		$2,984,000.00

Year-Round Programs (after-school and summer)				
Agency ***(*and subcontractors if applicable*)**	**Populations**	**Current Contract Amount**	**Mid-cycle performance-based adjustment**	**Recommended Amount Not to Exceed**
Family Christian Association of America, Inc.	K-5	$420,000.00		$420,000.00
Family Action Network Movement, Inc.[1]	K-5	$870,000.00	$34,800.00	$904,800.00
Fantasy Land Academy Corp	K-5	$270,000.00	$91,800.00	$361,800.00
Federation of Families, Miami-Dade Chapter, Inc.[3]	6-8	$320,000.00	($98,400.00)	$221,600.00
Fit Kids of America	K-5; 6-8	$800,000.00	$32,000.00	$832,000.00
Florida International University Board of Trustees: College of Engineering and Computing Sciences *Fit Kids of America *They Yaeger Foundation, Inc.	K-5; 6-8	$580,000.00	($54,000.00)	$526,000.00
Florida International University Board of Trustees: College of Arts, Sciences & Education	6-8; 9-12	$360,000.00		$360,000.00
Florida Film Institute, Inc.	9-12	$190,000.00	$7,600.00	$197,600.00
FLOTA, Inc.	K-5	$284,000.00	$11,360.00	$295,360.00
Foundation of Community Assistance and Leadership, Inc.	K-5; 6-8; 9-12	$670,000.00		$670,000.00
Future Leaders Academy of Kendall, Corp.	K-5	$400,000.00		$400,000.00
Gang Alternative, Inc. *The Motivational Edge, Inc.	K-5; 6-8; 9-12	$1,600,000.00	($273,900.00)	$1,326,100.00
Girl Power Rocks, Inc. *Global Stem Academy, Inc. *Up2Us, Inc.	K-5; 6-8	$380,000.00		$380,000.00
Greater Miami Youth Symphony of Dade County, Florida, Inc.	6-8	$342,000.00		$342,000.00
Hosanna Community Foundation, Inc.	K-5	$165,000.00	$6,600.00	$171,600.00
Judah Christian Center Ministries, Inc.	K-5	$400,000.00		$400,000.00
Just Kids, Inc.	K-5	$370,000.00		$370,000.00

Year-Round Programs (after-school and summer)				
Agency ***(*and subcontractors if applicable)***	**Populations**	**Current Contract Amount**	**Mid-cycle performance-based adjustment**	**Recommended Amount Not to Exceed**
Kayleen's Learning Center Corp	K-5	$850,000.00	$34,000.00	$884,000.00
Kids Learning Center of South Dade, Inc. *Kids Learning Center of South Dade II	K-5	$480,000.00	$19,200.00	$499,200.00
Kids Learning Center of South Dade III, Inc.	K-5; 6-8	$560,000.00	$22,400.00	$582,400.00
Kidworks USA, Inc.[1]	K-5; 6-8	$708,000.00	$28,320.00	$736,320.00
Knowledge Builders of Florida, Inc.	K-5; 6-8; 9-12	$340,000.00		$340,000.00
La Vina del Senor, Inc.	K-5	$200,000.00		$200,000.00
Leadership Learning Center at Saint John Bosco, Inc.	K-5; 6-8; 9-12	$1,200,000.00		$1,200,000.00
Liberty Academy Foundation, Inc.	K-5	$270,000.00	$10,800.00	$280,800.00
Liberty City Optimist Club of Florida, Inc.	K-5; 6-8; 9-12	$600,000.00		$600,000.00
Llirrafo, Inc. DBA O'Farrill Learning Center	K-5	$300,000.00	$12,000.00	$312,000.00
Melania Holdings Group II, LLC dba The Thinking Child Educational Programs, Inc.[1]	K-5	$292,000.00	$11,680	$303,680.00
Mexican American Council, Inc.	9-12	$440,000.00		$440,000.00
Miami-Dade County: Parks, Recreation & Open Spaces	K-5; 6-8; 9-12	$2,500,000.00	($627,200.00)	$1,872,800.00
Miami Dance Project, Inc.	K-5; 6-8; 9-12	$388,000.00	$15,520.00	$403,520.00
Multi-ethnic Youth Group Association, Inc.	K-5; 6-8; 9-12	$485,000.00	$19,400.00	$504,400.00
Musicall, Inc.	K-5; 6-8; 9-12	$700,000.00		$700,000.00
New Hope Development Center, Inc.	K-5	$130,000.00	$5,200.00	$135,200.00
OIC of South Florida, Inc.	6-8; 9-12	$290,000.00		$290,000.00
Opa-Locka Community Development Corp, Inc.	K-5; 6-8	$900,000.00	$36,000.00	$936,000.00
Overtown Youth Center, Inc.	K-5; 6-8; 9-12	$1,108,000.00	$44,320.00	$1,152,320.00

Year-Round Programs (after-school and summer)				
Agency ***(*and subcontractors if applicable*)**	**Populations**	**Current Contract Amount**	**Mid-cycle performance-based adjustment**	**Recommended Amount Not to Exceed**
Peace CDC, Inc.	K-5	$800,000.00	$32,000.00	$832,000.00
Prosperity Social and Community Development Group, Inc.	SIY	$552,000.00		$552,000.00
Prosperity Social and Community Development Group, Inc. *City of North Miami Parks & Recreation	K-5; 6-8	$618,000.00	$24,720.00	$642,720.00
Recapturing the Vision, International, Inc.[1]	K-5; 6-8	$1,442,000.00	$57,680.00	$1,499,680.00
Richmond Perrine Optimist Club, Inc.[3]	K-5	$300,000.00	($113,400.00)	$186,600.00
Sanrau Corporation	K-5	$300,000.00	$12,000.00	$312,000.00
SBC Community Development Corporation of Richmond Heights, Inc.	K-5	$280,000.00	$11,200.00	$291,200.00
Shepherd of God Christian Academy, Corp.	K-5	$156,000.00		$156,000.00
Small World Day Care and Preschool, Inc.[1]	K-5	$304,000.00	$12,160.00	$316,160.00
Southern Homestead Soccer Academy, Inc.	K-5; 6-8	$250,000.00	$10,000.00	$260,000.00
Start off Smart, Inc.[3]	6-8; 9-12	$168,000.00		$168,000.00
Strong Girls, Inc.	K-5	$400,000.00	$16,000.00	$416,000.00
Sunflowers Academy, Inc.	K-5; 6-8	$600,000.00	$24,000.00	$624,000.00
Teen Up-Ward Bound, Inc.[1]	K-5; 6-8	$702,400.00	$28,816.00	$731,216.00
The ARC of South Florida, Inc.	K-5; 6-8; 9-12	$2,200,000.00	$88,000.00	$2,288,000.00
The Children's Village DBA The Resource Room[1]	K-5; 6-8; 9-12	$808,000.00		$808,000.00
The Motivational Edge, Inc.	K-5; 6-8; 9-12	$380,000.00		$380,000.00
The New Jerusalem Development Corp.[1] *Khaila Montessori Academy, Inc. *Miami Youth Garden, Inc. *Mt. Sinai Baptist Church, Inc. *New Birth Primitive Baptist Church, Inc. *St. Paul A M E Church, Inc.	K-5; 6-8	$1,018,000.00	$40,720.00	$1,058,720.00

Year-Round Programs (after-school and summer)				
Agency ***(*and subcontractors if applicable)***	**Populations**	**Current Contract Amount**	**Mid-cycle performance-based adjustment**	**Recommended Amount Not to Exceed**
*Sweet Home Missionary Baptist Church, Inc.				
The Optimist Foundation of Greater Goulds, Florida, Inc.[2]	6-8; 9-12	$95,000.00		$95,000.00
The Promised Land Academy for Christian Education, Inc.[2]	K-5; 6-8; 9-12	$312,000.00		$312,000.00
The Urban League of Greater Miami, Inc.	K-5	$522,000.00	$20,880.00	$542,880.00
The Young Men's Christian Association of Greater Miami[1]	K-5; 6-8; 9-12	$3,008,000.00		$3,008,000.00
Thumbelina Learning Center, Corp	K-5	$800,000.00	$32,000.00	$832,000.00
Thumbelina Play and Learn Center, Inc.	K-5	$340,000.00		$340,000.00
Tiny Town Day Care Center, Inc.	K-5	$280,000.00	$11,200.00	$291,200.00
Touching Miami with Love Ministries, Inc.	K-5; 6-8; 9-12	$1,800,000.00	$72,000.00	$1,872,000.00
Touching Miami with Love Ministries, Inc.	SIY	$324,000.00		$324,000.00
Town of Bay Harbor Islands	K-5; 6-8	$524,000.00		$524,000.00
Town of Cutler Bay	K-5; 6-8	$228,000.00	$9,120.00	$237,120.00
Trinity Church, Inc.[1] *Holy Cross Lutheran Church and School of North Miami	K-5; 6-8; 9-12	$1,312,000.00	$54,640	$1,366,640.00
University of Miami: Frost School of Music	6-8; 9-12	$236,000.00		$236,000.00
United Cerebral Palsy Association of Miami, Inc. *Creative Reclamation of Artistic Fundamental Truths *Florida International University Theater Department *K-TEC, Inc.	K-5; 6-8; 9-12	$1,488,000.00		$1,488,000.00
Urgent, Inc.	K-5; 6-8; 9-12	$475,000.00	$19,000.00	$494,000.00
Victory for Youth, Inc.[1]	6-8; 9-12	$400,000.00	$16,000.00	$416,000.00
WCA Private School, Inc.[1]	K-5	$312,000.0	$12,480.00	$324,480.00

Year-Round Programs (after-school and summer)				
Agency ***(*and subcontractors if applicable)***	**Populations**	**Current Contract Amount**	**Mid-cycle performance-based adjustment**	**Recommended Amount Not to Exceed**
Young Leaders Academy, Inc.	K-5; 6-8	$270,000.00		$270,000.00
Young Women's Christian Association of Greater Miami and Dade County, Inc.	K-5	$876,000.00		$876,000.00
Zamlus, Inc.	K-5	$240,000.00	$9,600.00	$249,600.00

**Subcontractor agencies in the contract*.

[1] These 16 contracts received additional slots and funding on March 16, 2026 through **Resolution #2026-31**.

Additional Contract Adjustments based on community needs and current waitlists where the demand for services is high.

Cayuga Home for Children, Inc. is not being renewed, because the organization ceased operations in Miami-Dade County in June 2025.

[2] The following providers are recommended for renewal contingent upon the completion of a **Renewal Action Plan**. Renewal Action Plans are mutually agreed upon goals that must be met by the organization within a specified amount of time. Expectations for Renewal Action Plans include but are not limited to: increased enrollment, improved fiscal health, and/or enhanced administrative capacity. If an organization listed below does not meet the conditions of their Renewal Action Plan, they will not be renewed for the 2026-2027 contract year.

1. Adults Mankind, Inc.
2. Federation of Families, Inc.
3. Miami-Dade County Community Service Department
4. Richmond Perrine, Inc.
5. Start off Smart, Inc.
6. The Optimist Foundation of Greater Goulds, Florida, Inc.
7. The Promised Land Academy for Christian Education, Inc.
8. University of Miami: Frost School of Music

Background: Elementary school children need safe and engaging supervision and care when not in school. High-quality after-school and summer programs are crucial to meeting this need for working parents. Older middle and high-school-aged youth also need safe and enriching environments after school and during the summer. Additionally, there are older youth involved in the child welfare or delinquency systems and/or disconnected from school or work who greatly need to engage in enrichment activities. Quality after-school programs and summer camps can increase school attendance, improve academic performance, decrease risky behaviors, prevent summer learning loss, and support working families.

The Children's Trust issued a Request for Proposals (RFP) #2023-01 on October 26, 2022, to fund after-school and summer programs for elementary, middle and high school age children and youth for a five-year cycle with one-year contract renewals. The foundational assumption for this investment is that children and youth need safe and engaging opportunities outside of school time. Quality after-school and summer programs have been shown to improve academic performance, decrease risky behaviors, and support working families.

The programs recommended for renewal in this resolution had satisfactory performance in their school year and summer programs in 2024-2025 and to date this contract year, except as noted above by funding adjustments. In addition, authorization for the President/CEO to reallocate funds during the year based on performance and community needs as necessary, among the different providers identified within this resolution. Throughout the contract year, demand for services and community needs may shift thus creating the need to shift services to ensure the needs of children and families are met in a timely manner.

Procurement Policy: Per the procurement policy, Section 2002 requires formal competitive procurement for direct community services. On October 26, 2022, The Children's Trust issued a Request for Proposals (RFP) # 2023-01 to fund youth development after-school and summer services for a five-year cycle with one-year contract renewals.

Geographic Area: Countywide

The foregoing recommendation was offered by ____________________ who moved its approval. The motion was seconded by ____________________ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **16th day of March 2026.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _________________________________

SECRETARY

Approved by County Attorney for form and legal sufficiency. _____________________

THE CHILDREN'S TRUST

Media Highlights
January 2026

EDUCATION

Need a doctor? Miami-Dade students to get free health services at their schools

By **Milena Malaver**

January 13, 2026 4:05 PM | Gift Article

Evangelina Gonzalez, a 6-year-old kindergartner, covers her left eye as she reads a row of letters on the chart during an eyesight exam performed by school nurse Ruby Ramirez at the clinic at Spanish Lake Elementary School in Hialeah, Florida, Tuesday, Jan. 13, 2026. SAM NAVARRO *Special for the Miami Herald*

Six-year-old Evangelina Gonzalez read each letter perfectly aloud covering one eye with her hand as school nurse Ruby Ramirez pointed to the chart, the kindergartner smiling behind her new pink glasses.

Dressed in a khaki skirt and red shirt, her hair pulled into pigtails topped with matching red bows, Evangelina recently learned she needed glasses after a vision screening at Spanish Lake Elementary School in Hialeah, where she attends school.

Her mother, Jennifer Meneses, said neither she nor her daughter realized Evangelina had vision problems until the school screening.

Evangelina is one of thousands of Miami-Dade County Public Schools students who will now have access to free health services -- including vision, dental, and medical -- offered directly on campus. On Tuesday, The Children's Trust said it was expanding its "comprehensive school-based health services," to 283 schools, or about 70 percent of the district's approximately 400 schools.

The initiative, known as HealthConnect, is backed by an investment of $25.8 million from the Trust, an expansion of a program it started in 2006. Under this funding, a 29-percent boost over last year, the program is doubling the number of schools.

Students at participating schools—from prekindergarten through 12th grade—will have access to primary care, school nurses, vision and dental screenings, telehealth visits and management of chronic conditions such as asthma, diabetes and seizures. Free basic services include body-mass index, scoliosis and vision screenings.

Mental health services are also part of the program, giving students access to licensed professionals and free therapy sessions. And students can avail themselves of services in after-school hours, say, scheduling a telehealth visit with a therapist or a physician.

“The services are going to be provided in school,” teacher trainer Vanessa Robles said. “Parents don’t have to take time from work to pick them up [and] take them to a doctor.”

While some screenings, such as scoliosis checks, are mandated by Florida law, other services—including mental health care and vaccinations—require parental consent. Parents interested in enrolling their children can begin by contacting their school to learn how HealthConnect services are provided.

James Haj, president and CEO of The Children’s Trust, funded by property taxes, said he witnessed the difference school-based clinics can make when he was a high school principal at Southwest Miami High. He was there before and after a clinic opened on campus.

“How did schools survive before there were clinics for kids to be able to go in and access care,” Haj said to a crowd gathered in the Spanish Lake Elementary library.

The program serves both public and charter schools through a mix of on-site clinics, mobile health units and virtual care.

Parked outside the elementary school Tuesday was one of three mobile health clinics the Trust will deploy to schools. Inside, the unit is equipped with rooms for nurses to conduct evaluations, medical checkups and private meetings with social workers. Haj said the clinics will rotate among schools.

Citrus Health Network, Community Health of South Florida, Jessie Trice Community Health System, Nicklaus Children’s Hospital School Health Program, the University of Miami Health System and Hazel Health are providing the medical teams.

“When healthcare is available at schools, kids get help earlier, before small issues become big ones. Students miss fewer days and stay engaged in their studies, and parents don’t have to choose between the paycheck and an appointment,” said Ryan Hawkins, CEO of Jessie Trice Community Health System.

After her vision exam Tuesday with her new glasses, Evangelina met with a doctor through a telehealth visit.

Parents and students will also be able to access certain services outside of school hours—an expansion Haj said became a priority, particularly through telemedicine.

“If there is a kid or a family who is struggling, and they have access to us, not only in the school day, but now it’s beyond the bell.” “We’re meeting kids where they’re at,” Haj said.

LOCAL NEWS

Mayte Padron, Community Relations Director

Published: January 27, 2026 at 6:50 PM

Tags: Community, Miami-Dade County

The Children's Trust announces "significant expansion" of its investment in student health

Expand

The Children's Trust

MIAMI-DADE COUNTY, Fla. — The Children's Trust, established by voter referendum to improve the lives of families and children in Miami-Dade County, announced earlier this month that it will expand its HealthConnect in Our Schools initiative. In collaboration with Miami-Dade County Public Schools (M-DCPS) and The Florida Department of Health in Miami-Dade County, The Trust is investing nearly $26 million annually to provide comprehensive health services to hundreds of thousands of students at all M-DCPS and some charter schools. The investment represents a 29% increase from last year.

"This significant expansion of our investment and collaboration in HealthConnect reflects our commitment to ensuring all students have access to the health services and education they need to thrive," said James R. Haj, President & CEO of The Children's Trust. "By investing in their health today, we are investing in a brighter future for our entire community."

Through six health care service agencies, the expanded initiative gives students at 283 schools access to in-person nursing, as well as telehealth and pediatric mobile unit services. School health teams include advanced practice providers (APPs), registered nurses (RNs), licensed practical nurses (LPNs), health aides/technicians, social workers and mental health professionals. These professionals support nursing care, disease prevention, health promotion and behavioral health.

"Student health is undoubtedly linked to academic performance," said Dr. Jose L. Dotres, Superintendent of Miami-Dade County Public Schools. "This expanded partnership with The Children's Trust and Florida Department of Health in Miami-Dade County ensures that medical and mental health support is available right on our campuses. By increasing access to care, we are empowering our students to stay in the classroom and reach their full potential."

To learn more about HealthConnect, including a listing of schools and services provided, visit www.thechildrenstrust.org/healthconnect.