



Board of Directors Meeting

Monday, June 15, 2026

8:30 a.m.

Location:

**United Way – Ryder Room
3250 S.W. 3rd Avenue (Coral Way)**





Board of Directors Meeting

Monday, June 15, 2026
3250 S.W. 3rd Avenue (Coral Way)
United Way – Ryder Room
8:30 a.m. – 10:00 a.m.

AGENDA

Board of Directors

Kenneth C. Hoffman
Chair

Pamela Hollingsworth
Vice-Chair

Hon. Norman S. Gerstein (Ret.)
Treasurer

Luis E. Suarez, J.D.
Secretary

Laura Adams

Islamiyat Nancy Adebisi

Daniel Armstrong, Ph.D.

Matthew Arsenault

Alex Auguste

Daniel Bagner, Ph.D.

Hon. Dorothy Bendross-Mindingall, Ph.D.

Cathy Burgos

Silvia Castellanos

Norie del Valle

Lourdes Diaz

Gilda Ferradaz

Hon. Norman S. Gerstein (Ret.)

Lourdes P. Gimenez

Jackie Gonzalez-Cuba

Valrose Graham

Mindy Grimes-Festge

Hon. Keon Hardemon

Malou C. Harrison, Ph.D.

Layla Jaime

Ilia Molina, Ed.D.

Laurie Weiss Nuell

Benjamin Nussbaum

Clara Lora Ospina, Psy.D.

Hon. Orlando Prescott

Hon. Alex Rizo

Hon. Isaac Salver

Alfred Sanchez

Miriam Soler Ramos, J.D.

David Lawrence Jr.
Founding Chair

James R. Haj
President & CEO

County Attorney's Office
Legal Counsel

8:30 a.m. **Welcome and Opening Remarks**

Kenneth C. Hoffman
Chair

8:40 a.m. **Public Comments**

Kenneth C. Hoffman
Chair

8:45 a.m. **Approval of May 18, 2026, Board of Directors minutes summary**

(Additional Items Packet) (Pgs. 5-6)

Kenneth C. Hoffman
Chair

8:50 a.m. **Welcome New Board Members**

Kenneth C. Hoffman
Chair

- *Layla Jaime, Student Government Association*
- *Jackie Gonzalez-Cuba, Miami-Dade PTA/PTSA*

9:00 a.m. **Finance & Operations Committee Report**

Hon. Norman S. Gerstein (Ret.)
Committee Chair

Review and Approval for a proposed millage of 0.4638 and the Preliminary Budget for FY 2026-2027. (Pgs. 7-9)

- Board action required to accept or reject the recommendation of the Finance and Operations Committee to set the FY 2026-27 proposed millage to be the rate of 0.4638 mills, which is the equivalent of \$.4638 per \$1,000 of property tax value in Miami-Dade County.
- Board action required to accept or reject the recommendation of the Finance and Operations Committee to propose the FY 2026 - 27 preliminary budget including estimates of \$239,074,986 of tax revenues, \$262,842,994 of expenditures and an ending fund balance of \$57,489,014 which may be slightly adjusted to reflect any adjustments made by the property appraiser's July update.

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

9:30 a.m. **Resolution**

Hon. Norman S. Gerstein
Committee Chair

Resolution 2026-53: Authorization for The Children’s Trust to pursue the acquisition of real property, enhanced with a facility, to serve as The Children’s Trust office space, and to delegate authority to the President/CEO to undertake all necessary activities and due diligence, including obtaining brokerage services and negotiating agreements for such services, and, subject to satisfactory results of such due diligence, to negotiate a purchase agreement for final approval by the Board or Executive Committee, if needed. A portion of the fund balance will be designated for this purpose, not to exceed \$20,000,000.00, to support the acquisition of a facility when the funding is needed. *(Pgs. 10-12)*

Resolution 2026-45: Authorization to renew services and execute related agreements with multiple IT vendors, and to waive (in part) the formal competitive procurement process **[2/3 vote]** in a total amount not to exceed \$1,615,967.00, inclusive of \$50,000.00 contingency for IT budgeted enhancements projects, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. *(Pgs. 13-17)*

9:45 a.m. **Program Services Committee Report**

Dr. Daniel Bagner
Committee Vice Chair

Innovation Success Story Presentation

James R. Haj
President & CEO

Jairo Ontiveros
*Executive Producer & Dorothea Green Endowed
Chair of Education & Community Engagement
Adrienne Arsht Center*

Consent Agenda Resolutions 2026-46 through 2026-52

Resolution 2026-46: Authorization to negotiate and execute a match contract with Miami-Dade County Department of Cultural Affairs, for cultural arts programs in an amount not to exceed \$1,500,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. *(Pgs. 18-21)*

Resolution 2026-47: Authorization to negotiate and execute contract renewals with eight providers, identified herein, for Trust Academy quality supports, in a total amount not to exceed \$4,249,893.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, with no remaining contract renewal. *(Pgs. 22-25)*

Resolution 2026-48: Authorization to negotiate and execute a contract with the Public Health Trust of Miami-Dade County, d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, to implement Miami’s Injury Free Coalition for Kids, in a total amount not to exceed \$445,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. *(Pgs. 26-29)*

Resolution 2026-49: Authorization to negotiate and execute a single source contract with Jewish Community Services of South Florida (JCS) to operate the 211 Miami Helpline, in a total amount not to exceed \$1,511,594.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. *(Pgs. 30-32)*

Resolution 2026-50: Authorization to negotiate and execute contracts with 24 providers, identified herein, and selected following a competitive solicitation for innovative services to pilot or test new ideas or methods that have the potential to advance The Children’s Trust’s mission, in a total amount not to exceed \$1,706,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, with the option for a no-cost extension for a period up to six months. *(Pgs. 33-40)*

Resolution 2026-51: Authorization to negotiate and execute a contract with Breakthrough Miami, Inc. to operate The Children’s Trust Youth Advisory Committee (YAC) program, in a total amount not to exceed \$260,000.00, for a term of 12 months, commencing July 1, 2026, and ending June 30, 2027, with four possible contract renewals, subject to annual funding appropriations. *(Pgs. 41-43)*

Resolution 2026-52: Authorization to negotiate and execute agreements with five vendors, identified herein, for program evaluation and community research services, in a total amount not to exceed \$1,538,067.00, to externally evaluate Trust-funded initiatives and community impact, for terms as noted herein, with up to four annual 12-month contract renewals.

Authorization to waive the formal competitive procurement process **[2/3 vote]** for the portion of \$300,000.00 to the University of Miami for the support of the Miami IDEAS Consortium for Children.

Authorization to apply for and accept additional funding for these services from other sources through partnership agreements, grant applications, and other mechanisms of fund development. *(Pgs. 44-49)*

9:55 a.m. **CEO Report**

James R. Haj
President & CEO

- Media Highlights *(Pgs. 50-57)*
- Financial Disclosure – due by July 1, 2026
- Site Visits
 - Linda Ray Intervention Center-UM
June 16, 2026, 9:30 a.m. – 11:30 a.m.
750 NW 15 Street Miami, FL 33136
 - FIU Center for Children & Families
July 21, 2026, 10:00 a.m. – 12:00 p.m.
Paul Bell Middle School
11800 NW 2nd Street Miami, FL 33182
 - Family & Children Faith Coalition, DBA Hope for Miami
October 14, 2026, at 2:00 p.m. – 4:00 p.m.
West Flagler Park/Hope for Miami Headquarters
5911 W Flagler St, Miami, FL 33126
- The Children’s Trust Family Expo event:
Miami-Dade County Fair & Exposition Arnold Pavillion
August 1, 2026 (10901 SW 24 Street Miami, FL 33165)
- TRIM I & TRIM II – September 14 & September 22, 2026

10:00 a.m. **Adjourn**

Reminder:
Next Board/TRIM I Meeting: *September 14, 2026



**Board of Directors Meeting
Summary of Actions Taken
May 18, 2026
8:30 a.m.**

These actions were taken by the Board of Directors of The Children's Trust meeting held on May 18, 2026:

Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.

Board Members in attendance: Kenneth C. Hoffman, Chair, Pamela Hollingsworth, Vice Chair, Hon. Norman S. Gerstein, Treasurer, Secretary Luis E. Suarez, Dr. Daniel Armstrong, Matthew Arsenault, Alex Auguste, Dr. Daniel Bagner, Cathy Burgos, Norie Del Valle, Lourdes Diaz, Gilda Ferradaz, Lourdes P. Gimenez, Osmani Gonzalez, Valrose Graham, Mindy Grimes-Festge, Hon. Keon Hardemon, Dr. Malou C. Harrison, Dr. Clara L. Ospina, Alfred Sanchez, Laurie W. Nuell, Ilia Molina, and Benjamin Nussbaum.

Legal Counsel in attendance: Leigh C. Kobrinski

Public Comment - none

Motion to approve the March 16, 2026, Program Services Committee meeting minutes was made by Hon. Norman Gerstein and seconded by Alfred Sanchez. Motion passed unanimously, 23-0.

Presentations & Discussion Items:

Welcome remarks by Jeanette Nuñez, Florida International University President.

Motion to approve the Revised Bylaws was made by Hon. Norman Gerstein and seconded by Laurie W. Nuell. Motion passed unanimously, 23-0. The revised bylaws update officer election procedures, clarify term limits, strengthen committee structures, and refine rules for meetings, attendance, conflicts of interest, and budgeting. Key changes include prohibiting floor nominations, expanding officer vacancy terms, adjusting committee responsibilities, revising at-large seat nomination processes, tightening attendance and conflict-of-interest rules, and updating budget, millage, and auditor selection procedures to align with statutory requirements.

Program Services Committee Report

Resolution 2026-36 (pulled from consent agenda by Hon. Keon Hardemon)

Resolution 2026-36: Motion to approve the resolution was made by Laurie W. Nuell and seconded by Dr. Daniel Bagner. Authorization to negotiate and execute contracts with nine providers, identified herein, to deliver public benefits enrollment supports, in a total amount not to exceed \$1,474,382.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, each with one remaining annual renewal, subject to annual funding appropriations. **Motion passed unanimously, 23-0.**

[Consent Agenda]

Consent Agenda included Resolutions 2026-37, 2026-38, 2026-39, 2026-40, 2026-41, 2026-42, 2026-43 and 2026-44, which passed on a single vote. Motion to approve the resolutions

was made by Alfred Sanchez and seconded by Hon. Norman Gerstein. Motion passed, 19-0. Recusals (4) by Dr. Daniel Bagner (due to FIU receiving funding, Dr. Daniel Armstrong due to UM receiving funding), Pamela Hollingsworth since Evelio Torres, President and Chief Executive Officer of the Early Learning Coalition (sits on the board of Family Learning Partnership), and Gilda Ferradaz (sits on the board of the Healthy Start Coalition).

Resolution 2026-37: Authorization to negotiate and execute contracts with 42 providers, identified herein, to deliver evidence-based parenting and family strengthening services, in a total amount not to exceed \$21,612,838.00, each for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, each with one remaining annual renewal, subject to annual funding appropriations.

Resolution 2026-38: Authorization to negotiate and execute a single source contract with Miami-Dade Family Learning Partnership for Reach Out and Read early literacy programming, in a total amount not to exceed \$700,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027.

Resolution 2026-39: Authorization to negotiate and execute a match contract with the Healthy Start Coalition of Miami-Dade for the Moving Beyond Depression program, in a total amount not to exceed \$175,000.00, for a term of twelve months, commencing on October 1, 2026, and ending on September 30, 2027.

Resolution 2026-40: Authorization to negotiate and execute contract renewals with four vendors, identified herein, to support The Children's Trust Book Club implementation, in a total amount not to exceed \$3,732,339.00, inclusive of \$100,000.00 contingency for potential cost increases to operate the program. In addition, authorization for the President/ CEO to move funds between the different implementation components identified within this resolution, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, with three remaining possible contract renewals, subject to annual funding appropriations.

Resolution 2026-41: Authorization to negotiate and execute contracts with three providers, identified herein, to implement The Children's Trust Parent Club through universal parenting workshops and supports across the developmental spectrum, in a total amount not to exceed \$1,700,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, each with two remaining annual renewals, subject to annual funding appropriations.

Resolution 2026-42: Authorization to negotiate and execute contract renewals with 22 providers, identified herein, for Family and Neighborhood Support Partnerships, in an amount not to exceed \$13,508,652.00, and for The Children's Trust to encumber a purchase order in the amount of \$600,000.00 for pooled family stabilization funding, for a total amount not to exceed \$14,108,652.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. There are no remaining contract renewals in this funding cycle.

Resolution 2026-43: Authorization to negotiate and execute a contract with The District Board of Trustees of Miami Dade College, to deliver The Children's Trust Books for Free program, in a total amount not to exceed \$700,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, with three remaining annual renewals, subject to annual funding appropriations.

Resolution 2026-44: Authorization to enter into a tri-party match contract agreement with The Miami Foundation and Miami-Dade County for Zero Drownings Miami-Dade Initiative (ZDMD), in a total amount not to exceed \$1,000,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027.

The meeting adjourned at 9:30 a.m.

**THE CHILDREN'S TRUST
BUDGET SUMMARY
FISCAL YEAR 2026-2027**

**THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE CHILDREN'S TRUST ARE 0.42% MORE THAN LAST YEAR'S
TOTAL OPERATING EXPENDITURES.**

General Fund Budget		
REVENUES: Estimated at 95% of ad valorem tax levy of .4638 mills.		
Ad valorem tax revenue	\$	239,074,986
Interest/miscellaneous		12,286,684
Total Revenues		251,361,670
Fund balance/net assets, October 1, 2026		68,970,338
Total Estimated Revenues/ Fund Balance/ Net Assets	\$	320,332,008
 EXPENDITURES:		
Contracted Programs	\$	237,720,460 90.44%
 Operating Expenditures:		
General Administration:		
Personnel expenditures: salaries & fringe benefits	\$	13,152,534
Non-personnel & capital expenditures		1,470,000
Total General Administration Expenditures	\$	14,622,534
 Total Operating Expenditures	 \$	 14,622,534 5.56%
 Non-Operating Expenditures:		
CRA refund of taxes, property appraiser, tax collector fees		10,500,000
Total Non-Operating Expenditures	\$	10,500,000 3.99%
 Total Expenditures	 \$	 262,842,994 100.00%
 Fund Balance, Reserves/ Net Assets	 \$	 57,489,014
 Total Expenditures, Reserves, and Fund Balance	 \$	 320,332,008

The tentative, adopted and/or final budgets are on file in the office of the above-mentioned taxing authority as a public record.

The Children's Trust
Fund Balance
Fiscal Years 2025-2027

Description	2025-26 Amended Budget	2025-26 Projected	2026-27 Budget
Millage rate	0.4638	0.4638	0.4638
Beginning fund balance	\$ 70,827,029	\$ 70,827,029	\$ 68,970,338
Revenue: Ad valorem tax	226,581,417	226,581,417	239,074,986
Revenue: Interest/ miscellaneous	11,765,000	11,765,000	12,286,684
Total funds available	\$ 309,173,446	\$ 309,173,446	\$ 320,332,008
Sustain and expand direct services	\$ 223,481,160	\$ 207,837,479	\$ 223,394,160
Community awareness and advocacy	6,350,300	5,207,246	6,350,300
Program and professional development	7,889,000	3,716,750	7,976,000
The Children's Trust management and administration	14,522,534	13,941,633	14,622,534
Non-operating expenditures	9,500,000	9,500,000	10,500,000
Total expenditures	\$ 261,742,994	\$ 240,203,108	\$ 262,842,994
Ending fund balance, reserves/ net assets	\$ 47,430,452	\$ 68,970,338	\$ 57,489,014

The Children's Trust
Core Strategies
Fiscal Years 2025-2027

Description	2025-26 Amended Budgeted Expenditures	2026-27 Budgeted Expenditures	Dollar Difference	Percentage Difference
SUSTAIN AND EXPAND DIRECT SERVICES				
Parenting	\$ 31,009,460	\$ 31,009,460	\$ -	0.00%
Early childhood development	58,585,357	58,148,357	(437,000)	-0.75%
Youth development	84,882,115	84,882,115	-	0.00%
Health and wellness	32,341,778	32,691,778	350,000	1.08%
Family and neighborhood supports	16,662,450	16,662,450	-	0.00%
Total sustain and expand direct services	\$ 223,481,160	\$ 223,394,160	\$ (87,000)	-0.04%
COMMUNITY AWARENESS AND ADVOCACY				
Promote public policy and legislative agendas	\$ 215,300	\$ 215,300	\$ -	0.00%
Public awareness and program promotion	2,965,000	2,965,000	-	0.00%
Promote citizen engagement and leadership to improve child and family conditions	1,435,000	1,435,000	-	0.00%
Cross-funder collaboration of goals, strategies and resources	1,735,000	1,735,000	-	0.00%
Total community awareness and advocacy	\$ 6,350,300	\$ 6,350,300	\$ -	0.00%
PROGRAM AND PROFESSIONAL DEVELOPMENT				
Supports for quality program implementation	\$ 3,650,000	\$ 3,650,000	\$ -	0.00%
Information technology	2,050,000	2,050,000	-	0.00%
Program evaluation and community research	570,000	570,000	-	0.00%
Innovation fund	1,619,000	1,706,000	87,000	5.37%
Total program and professional development	\$ 7,889,000	\$ 7,976,000	\$ 87,000	1.10%
ADMINISTRATION AND NON-OPERATING EXPENDITURES				
Management of The Children's Trust	\$ 14,522,534	14,622,534	\$ 100,000	0.69%
Non-operating expenditures	9,500,000	10,500,000	1,000,000	10.53%
Total administration and non-operating expenditures	\$ 24,022,534	\$ 25,122,534	\$ 1,100,000	4.58%
Total	\$ 261,742,994	\$ 262,842,994	\$ 1,100,000	0.42%

The Children's Trust Board Meeting

Date: June 15, 2026

Resolution: 2026-53

Strategic Framework Priority Investment Area: This investment supports all priority investment areas through building organizational capacity and infrastructure.

Strategic Framework Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization for The Children's Trust to pursue the acquisition of real property, enhanced with a facility, to serve as The Children's Trust office space, and to delegate authority to the President/CEO to undertake all necessary activities and due diligence, including obtaining brokerage services and negotiating agreements for such services, and, subject to satisfactory results of such due diligence, to negotiate a purchase agreement for final approval by the Board or Executive Committee, if needed. A portion of the fund balance will be designated for this purpose, not to exceed \$20,000,000.00, to support the acquisition of a facility when the funding is needed.

Budget Impact: A portion of the fund balance will be designated for this purpose, not to exceed \$20,000,000.00, to support the acquisition of a facility when the funding is needed. A detailed funding allocation will be provided upon identification and approval of the final acquisition.

Description of Services: This action authorizes staff and counsel to take all necessary steps and activities, including those legally required pursuant to section 125.355, Florida Statutes, to advance the purchase of over two acres of real property, generally located in the Central/West part of the County, and enhanced with an over 25,000 square foot building, to serve as office space for The Children's Trust, or, alternatively, another facility of similar capacity to serve as office space for The Children's Trust. The negotiated purchase price will not exceed \$20,000,000. Activities required to proceed with such a transaction may include, but are not limited to:

- Conducting due diligence on all aspects of a potential acquisition;
- Engaging and contracting with an Owner's Representative, broker, inspectors, appraisers, and other advisory or professional services;
- Issuing deposits or earnest money;
- Conducting an environmental assessment;
- Conducting a title search; and
- Negotiating the terms and conditions of a proposed contract for sale and purchase, with The Children's Trust as the buyer, for final approval by the Board.

The cost of such due diligence activities shall be included in the total not to exceed amount of this resolution.

Authorization provided in this resolution will allow staff the operational flexibility required to move forward efficiently in a competitive real estate environment while maintaining Board oversight of the final transaction. Additionally, staff and counsel shall return to the Board with a finalized purchase agreement and supporting documentation; or, if timing necessitates earlier action, the Executive Committee is authorized to review, approve, and execute the agreement, subject to ratification by the full Board.

Background: The Children’s Trust has engaged in an extensive review of options for securing real property, informed by consultant findings and analysis. During the Board Retreat in August 2018 staff was authorized to release a request for quotes to engage a consultant to survey real estate options. In 2020, the Finance Committee recommended staff explore the option to purchase an existing building or acquire property for a build-to-suit option. As the resolution was being prepared to be brought to the full board for approval, the coronavirus-2019 pandemic made pursuing these options uncertain. The project was put on hold as staff also considered what return to work would look like after the pandemic.

The Children’s Trust’s current lease with the United Way of Miami-Dade County, Inc. (UW) ends in November 2030. The current lease includes 17,934 square feet, with 2026-2027 annual rent of \$414,636.00. The final year of the current lease (2029-2030) is an annual maximum amount of \$446,485.07. During May 1st, 2025, Finance and Operations Committee there was a discussion of the current lease expiration and a concern was expressed that at the conclusion of the lease term there would be no guarantee of our cost. In preparation for the expiration of the current lease, the Finance and Operations Committee again authorized staff to explore different real estate options. This authorization allowed The Children’s Trust staff to engage an experienced consultant to evaluate The Trust’s current office design and conduct a survey of available real estate options.

On June 4, 2026, the Finance and Operations Committee was presented with the results of the consultant’s report that reviewed the options to (1) continue leasing, (2) pursue a purchase of land from a private entity, or a conveyance from Miami Dade County, and construct a new facility; or (3) find a private property with an existing facility for purchase. When considering effort and risk, staff recommended purchasing an existing parcel and facility as the most balanced option of value to complexity to execute. The acquisition of land and new construction was the second option but would require a more significant investment of time and potentially rising construction costs. Both will allow The Children’s Trust to convert lease payments into operating costs into an owned asset. The committee approved the staff’s proposal to recommend to the Board authorization for staff to pursue the acquisition of real property with a facility, conduct due diligence on all aspects, engage in contracting with necessary advisory services, issue deposits or earnest money as required, and negotiate terms and conditions of a proposed purchase agreement. The Children’s Trust will explore both the possibilities of buying an existing building and a build-to-suit option and move forward with the most viable option.

Procurement Policy: Prepurchase and due diligence activities authorized herein will be undertaken in accordance with applicable policy provisions, including approvals required for purchases exceeding \$50,000.

Geographic Area: Countywide

The foregoing recommendation was offered by _____ who moved its approval.
The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **15th day of June 2026.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children’s Trust Board Meeting

Date: June 15, 2026

Resolution: 2026-45

Strategic Framework Priority Investment Area: Learning and Quality Improvement:
Technology Design & Solutions

Strategic Framework Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to renew services and execute related agreements with multiple IT vendors, and to waive (in part) the formal competitive procurement process **[2/3 vote]** in a total amount not to exceed \$1,615,967.00, inclusive of \$50,000.00 contingency for IT budgeted enhancements projects, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027.

Budget Impact: Funding in the amount of \$1,615,967.00 for this resolution is projected to be available for 2026-2027.

Description of Services: This resolution seeks funding to renew various services utilized for the operations of The Children’s Trust and to enter into related agreements with the vendor. The services, vendors, and funding amounts are as follows:

Service	Vendor Name	Usage	Estimated Funding Amount (Indicating changes in funding from prior year, if applicable)
Microsoft Enterprise license, including Microsoft Copilot and Fabric, Adobe Creative Cloud	SHI International Corp.	Microsoft products for computer needs such as email, word processing, and Copilot AI functionality. Adobe Creative Cloud for the creation of multimedia artifacts and enhanced PDF documents. Microsoft Fabric, including data warehousing, data analytics, and Power BI dashboards to ensure efficient data visualization and analysis.	\$201,462.00

Service	Vendor Name	Usage	Estimated Funding Amount (Indicating changes in funding from prior year, if applicable)
Trust Central	Webauthor.com, LLC	The consolidated software as a service solution that allows The Children’s Trust and its funded providers to capture, track, and report information related to Program Metrics, Contracting, Solicitations, Records Management, Performance Measurement, and Customer Relationship Management. The Business Intelligences Reporting and the Integrated Data Repository allow the staff to extract and report on the data entered in Trust Central.	\$240,000.00
IT Infrastructure as a Service	BMK Media Consulting Corporation	IT infrastructure support providing the following managed services: host hardware, software, servers setup and maintenance, storage, network equipment, security management, and other infrastructure components. The vendor shall conduct and implement an annual Microsoft Secure Score assessment, including completion of applicable security improvements to strengthen the organization’s overall security posture.	\$105,787.00 (Increase of \$7,419.00 due to the addition of an annual Microsoft SecureScore assessment, and increased software and vendor costs associated with managed services)
CollaborNation	CypherWorx, Inc.	The Trust Academy Learning Management Content System (LMCS) used to track training given and taken by Trust staff and provider staff.	\$63,654.00 ¹
Health Office Anywhere	Frontline Technologies Group, LLC dba Frontline Education	Software as a service solution to track school-based health clinic encounters.	\$212,064.00 ² (Decrease of \$4,038.00 due to a removal of the Advanced Reporting feature)

Service	Vendor Name	Usage	Estimated Funding Amount (Indicating changes in funding from prior year, if applicable)
WELS	WELS System Foundation, LLC	Comprehensive programmatic data system for the Thrive by 5 early learning quality improvement system and A\$CEND salary supplement application. Provides full-time helpdesk support for A\$CEND.	\$793,000.00 ³
		Total:	\$1,615,967.00

¹This item is funded from the learning and quality improvement budget line.

²This item is funded from the health and wellness budget line.

³This item is funded from the Thrive by 5 early childhood development budget line.

Additionally, The Children’s Trust requests a \$50,000.00 contingency for IT budgeted enhancement projects to be added to the agreements listed above, as needed, and the delegated authority to award these contingency funds. Projects are currently estimated at least one year before they start. As such, this contingency can cover additional costs incurred during the project that may not have been previously anticipated. This allows for greater flexibility when completing projects and ensures all necessary enhancements can be completed within the project timeline rather than waiting until the next fiscal year to meet requirements.

Background: The Children’s Trust leases software services from several vendors. These software services are crucial to staff’s daily business activities by enabling them to perform assigned tasks, including efficiently interacting with providers capturing data, tracking funded program activities, and monitoring overall program performance.

Procurement Policy: The software services license payments are being presented for renewal in accordance with the procurement policy, Exemption to Formal Competitive Solicitation Process, H-9, Licenses and Permits for the operation of The Children’s Trust. The board previously approved these services, and their renewal allows for the continued operations of The Children’s Trust. The Children’s Trust requests a procurement waiver for unlicensed software services.

Request for Procurement Waiver (requires approval of a 2/3 vote of board members present): This resolution requests a waiver (in part) of the procurement process to negotiate and execute agreements with certain vendors for software solutions that were initially selected through a competitive solicitation and/or quote process and are now tailored to meet The Children’s Trust’s operational needs. Once the services were solicited, the staff at The Children’s Trust worked with the software vendors to customize the software, making it specific to The Children’s Trust use, concomitantly resulting in a software product adapted for The Trust. Given the investment in time, effort, and funding, it is neither practical nor economical to solicit these services.

Additionally, CollaborNation was procured through a quote process per the procurement policy. The table below describes the procurement method and background for each service.

Software	Vendor Name	Procurement Method and Background
Trust Central	Webauthor.com, LLC	<p>Procurement waiver:</p> <p>This software is an extension of Services and Activity Management System (SAMIS) and thus the same vendor was selected for the additional enhancements that created Trust Central. The Children’s Trust is a member of the SAMIS Collaborative, which refers collectively to the Statewide SAMIS Committee (SMC) and the SAMIS Management Group (SMG). This vendor was in the vendor pool established through RFQ #2017-06 and approved at the March 2017 board meeting.</p>
IT Infrastructure as a Service	BMK Media Consulting Corporation	<p>Procurement waiver:</p> <p>This vendor was selected as part of a formal competitive procurement process, RFQ #2020-30, and approved at the April 2020 board meeting.</p>
CollaborNation	Cypherworx, LLC	<p>Procurement waiver:</p> <p>This software was selected as part of a quote process as it was initially \$50,000.00 and approved at the October 2018 board meeting.</p>
Health Office Anywhere (formerly known as Healthmaster)	Frontline Technologies Group, LLC dba Frontline Education	<p>Exemption H-9:</p> <p>This software was selected as part of a formal competitive procurement process, RFQ #2018-10, and approved at the October 2018 board meeting.</p>

Software	Vendor Name	Procurement Method and Background
WELS	WELS System Foundation	<p>Procurement waiver (relating to A\$CEND):</p> <p>This software was selected as part of a formal competitive procurement process, RFP #2015-05, and approved at the May 2015 board meeting as part of the Early Learning Coalition of Miami-Dade/Monroe (ELC) award. In March 2019, it was approved through a procurement waiver.</p> <p>Exemption H-7 (relating to the Professional Development Registry):</p> <p>In 2024, the ELC issued a competitive solicitation to procure software to create a uniform early learning system to be utilized countywide that would be utilized by the ELC and The Trust and integrated with other systems managed by the current vendor (WELS). Procurement Policy 2000 H-10 provides The Children’s Trust with an exemption to the competitive process for piggyback contracts.</p>

Geographic Area: The software services in this resolution are available countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **15th day of June 2026.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: June 15, 2026

Resolution: 2026-46

Strategic Framework Priority Investment Area: Youth Development: Cultural Arts Programming.

Strategic Framework Headline Community Results: Academic success; healthy lifestyle habits for eating, sleeping, physical activity, and mental wellness; good choices for prosocial behaviors in schools, homes, and communities; and successful transition to adulthood.

Recommended Action: Authorization to negotiate and execute a match contract with Miami-Dade County Department of Cultural Affairs, for cultural arts programs in an amount not to exceed \$1,500,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027.

Budget Impact: Funding in the amount of \$1,500,000.00 is projected to be available in FY 2026-2027.

Description of Services: This resolution authorizes match funding for the Miami-Dade County Department of Cultural Affairs (County) to support non-profit organizations that provide cultural arts programs for children and families across Miami-Dade County. The County issues competitive grant opportunities throughout the year and ensures at least 100 percent leveraged funding for these youth arts education programs. Grant applications are reviewed and rated by experienced community members with expertise in the arts and staff members from The Children's Trust. Funding for the programs awarded through this grant process is limited to youth development programs that The Children's Trust does not already fund directly. The County works with The Children's Trust to develop appropriate performance measures for the funded programs to ensure program and participant progress and quality improvement. The three program areas of cultural arts education and enrichment that are funded include:

1. YOUTH ARTS ENRICHMENT PROGRAM (YEP)

YEP enriches the lives of children by making the arts available to more children and families throughout Miami-Dade County including:

- arts instruction;
- arts intervention;
- in-school and public performances;
- healing and expressive arts; and
- public exhibitions.

2. ALL KIDS INCLUDED (AKI): ACCESSIBLE ARTS EXPERIENCES FOR KIDS

AKI's mission is to increase the number of quality arts experiences accessible to children with disabilities and their families and to promote the benefits and importance of inclusionary arts and cultural programs in school settings and the community. This program makes resources available to non-profit organizations, including funding, ideas, information, technical assistance, and programs. Funding creates ADA-accessible arts experiences for children with disabilities, which affords all children the opportunity to participate fully in the arts. Project-based funding is provided in two categories:

- demonstration projects to create high-profile, innovative, fully accessible arts experiences; and
- programs using the arts as learning tools to help teach program staff how to include children with disabilities in the classroom and community.

3. SUMMER ARTS & SCIENCE CAMPS FOR KIDS (SAS-C)

The objective of SAS-C is to provide grant funding to non-profit organizations that offer children across Miami-Dade County opportunities to attend high-quality cultural arts or science summer camps at little or no cost. SAS-C funding is intended to augment existing programs, allowing more children the opportunity to participate in cultural arts and science summer camps. Priority is given to projects that engage children whose ability to participate in such programs may be limited by geography, economics, or disability.

Background: The Children's Trust has successfully partnered with the County since 2006 to expand children's access to visual arts, music, storytelling, and dramatic plays.

Research has demonstrated that involvement in the arts can enhance children's experiences in almost every social and academic standard of achievement. Furthermore, children who study art are found to be generally happier, more self-confident, and more likely to academically outperform those who do not. Attached is a summary of the progress of this match contract.

Procurement Policy: Per the procurement policy, section 2006, Match Funding and Funder Collaboration, the negotiation and execution of a match contract are exempt from the competitive solicitation process as per section 2000 H-6. Renewal of match funding beyond the initial contract term is at the sole discretion of The Children's Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and the ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **15th day of June, 2026**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____



Miami-Dade County Department of Cultural Affairs



Enriching the Lives of Children in Miami-Dade County by Providing
ACCESSIBLE, INCLUSIVE and POSITIVE ARTS EXPERIENCES
for Children, Youth and Families of **ALL ABILITIES** to Participate Fully in the Arts.

75 Programs Funded

7 Youth Arts in the Parks Sites



32,367 Children and Youth Served



6,803 Children with Disabilities Served



Children with Disabilities Served
*(AKI, SAS-C & YEP)

91% Improved Proficiency of Art Skills (SAS-C)



94% Increased Positive Peer Relationships (SAS-C)



\$5M+ Leveraged Match

59 Teachers, Teaching Artists & Arts Administrators Reached via Professional Development Workshop



278,098 Total Arts ED Division Reach

278,098 Total Arts ED Division Reach



Affordable, High-Quality Arts and Cultural Programs;
Tailor-Made Sensory Inclusive Activities for Neurodivergent Children;
Adaptive Arts Experiences for Children with Physical Disabilities;
Summer Arts and Science Camps; Sequential Art Instruction;
Transformative Art Intervention; Healing/Expressive Arts; Art Residencies;
Art Exhibitions and Performances for In- and Out-of-School Settings

The Children's Trust Board Meeting

Date: June 15, 2026

Resolution: 2026-47

Strategic Framework Priority Investment Area: Learning & Quality Improvement: Trust Academy Supports for Quality Programming.

Strategic Framework Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to negotiate and execute contract renewals with eight providers, identified herein, for Trust Academy quality supports, in a total amount not to exceed \$4,249,893.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, with no remaining contract renewal.

Budget Impact: Funding in the amount of \$4,249,893.00 for this resolution is projected to be available in FY 2026-2027.

Description of Services: Trust Academy partners support the implementation of quality programs, and sound fiscal and administrative functions. Partner agencies engage The Trust's service providers in their efforts to build strong, sustainable organizations that consistently deliver high-quality services in alignment with best practices and healthy child development. The Children's Trust's mission is accomplished through its contracted service providers, and their expected results include:

- achieve meaningful, measurable results for children, parents, and families;
- consistently deliver high-quality services in alignment with best practices; and
- effectively and efficiently satisfy Trust contractual expectations.

Trust Academy offers a coordinated collection of learning and quality improvement supports tailored to strengthen organizational capacity, program quality, and positive staff-participant interactions. This provides Trust-funded programs with better opportunities to achieve more sustainable and meaningful results for children, families, and staff.

Trust Academy program quality supports are critical to the success of The Trust's strategic framework. Through the development and delivery of online courses, live trainings, peer learning, and coaching, Trust Academy partners support the direct service and management of staff of funded provider agencies across various Trust-funded initiatives. Trust Academy partners also closely collaborate with one another to coordinate supports. The Trust Academy partners conduct community awareness and outreach, and provide planning and policy supports related to the funding area and program initiatives supported by The Trust, including:

- **Family Services:** Family and neighborhood support partnerships. Parenting and family strengthening group, individual, and home visitation services.
- **Youth Development:** K-12 after-school programs and summer camps.
- **School-based Health:** Oral health training for nurses.

- **Inclusion supports for programs serving children and youth with disabilities:** All initiatives.
- **Supporting Positive Organizational Health and Leadership:** Capacity supports for Trust-funded organizations across all initiatives. Small community-based organizations (CBO) capacity building. Program Management Leadership Academy.

As a result of Trust Academy initiative strategic planning and comprehensive performance reviews of these contracts and the contracts they support, several Trust Academy support refinements will be implemented in the scope of work for all Trust Academy partners in the 2026-2027 contract year. The goal of these refinements is to more directly focus on supporting providers’ contractual service delivery and fiscal performance expectations using comprehensive performance data to inform the needs of individual initiatives. This will involve clarification of Trust Academy roles, expectations, and a consistent approach to the areas noted below.

- **Continuum Model of Supports** - The continuum for Trust Academy supports includes three levels:
 - **Universal**, designed for all providers regardless of performance indicators and typically related to standard contractual service requirements; includes broad professional development opportunities such as general trainings, certifications, and online courses.
 - **Selective**, intended for providers with identified development needs; includes universal supports plus specialized trainings, peer learning, and small group coaching.
 - **Indicated**, designed for providers experiencing challenges meeting key performance indicators of contractual requirements; includes intensive supports such as individual coaching and content consultation.
- **Standardized Referral Process** – All Trust Academy partners, Trust staff, and funded service providers will follow a standardized process and approach to make and accept referrals for Trust Academy supports that allows for feedback and clear communication related to engagement in supports and progress.
- **Navigation Guide** - Tool intended to list potential pathways for providers seeking appropriate Trust Academy supports for contract performance action planning.

The following agencies are recommended for renewal:

Recommended Agency	Funding Area	Program Initiatives Supported	Amount Not to Exceed
Breakthrough Miami	Youth Development	MS/HS After-school Programs and Summer Camps	\$305,400.00 ¹
CCDH dba Advocacy Network on Disabilities	Inclusion Supports for Programs Serving Children and Youth with Disabilities	All initiatives	\$844,500.00 ¹
Nova Southeastern University	Youth Development	ES/MS/HS After-school Programs and Summer Camps	\$675,100.00 ¹

Recommended Agency	Funding Area	Program Initiatives Supported	Amount Not to Exceed
Oral Health Florida, Inc.	School-based Health	Oral Health Training for Nurses	\$304,518.00 ²
The Pontis Group, LLC	Supporting Positive Organizational Health and Leadership	All initiatives	\$295,375.00 ¹
Training and Implementation Associates	Family Services	Family & Neighborhood Support Partnerships, Parenting & Family Strengthening	\$350,000.00 ¹
University of Miami	Family Services	Parenting & Family Strengthening	\$375,000.00 ¹
YWCA South Florida	Supporting Positive Organizational Health and Leadership	All initiatives	\$1,100,000.00 ²
Total			\$4,249,893.00

¹This item is funded from the learning and quality improvement budget line.

²This item is funded from the health and wellness budget line.

Background: In the current year, performance continues to meet or exceed contract expectations with Trust Academy partners on track to meet annual expectations. The chart below shows the total number of supports delivered and participants served across all Trust Academy offerings during fiscal year 2024-2025.

Supports	Events	Total Attending (Duplicated)	Participants* (Unduplicated)	Programs* Represented
Courses	365	3,885	931	128
Trainings	276	2,672	1646	237
Coaching	1255	1,865	492	103
Peer Learning	127	862	290	125
Annual Total	2,023	9,284	2,273	239

*Some staff and programs are represented in more than one support type, so these numbers cannot be added across supports.

Procurement Policy: Per the procurement policy, Section 2002, formal competitive procurement for direct community services, The Children’s Trust issued an Invitation to Negotiate (ITN) 2022-02 to fund Trust Academy quality support partners for a five-year cycle with one-year contract renewals, following a comprehensive review process. Since then, the board approved renewal of these contracts for the 2023-2024, 2024-2025, and 2025-2026 contract years, based on a comprehensive review process and satisfactory performance. Renewal for the final year of the funding cycle is recommended with this resolution.

Geographic Area: Countywide

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **15th day of June, 2026.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: June 15, 2026

Resolution: 2026-48

Strategic Framework Priority Investment Area: Health & Wellness: Injury Prevention Education

Strategic Framework Headline Community Results: Regular use of medical, dental, and behavioral health care services; and nurturing and involved parents.

Recommended Action: Authorization to negotiate and execute a contract with the Public Health Trust of Miami-Dade County, d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, to implement Miami's Injury Free Coalition for Kids, in a total amount not to exceed \$445,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027.

Budget Impact: Funding in the amount of \$445,000.00 for this resolution is projected to be available in FY 2026-2027.

Description of Services: The Children's Trust funds the Public Health Trust of Miami-Dade County d/b/a Jackson Health System (PHT) for countywide injury prevention and education services provided by the PHT and the University of Miami Miller School of Medicine (UM). These services aim to reduce unintentional child and youth injuries through multi-lingual, interactive services. Services are provided virtually and in person at early learning centers, schools, community locations, and in the "Injury Free" mobile unit. Services include:

- Trainings for Trust-funded providers, parents, caregivers, and youth.
- Public awareness through a dedicated website and social media.
- The mobile unit participates in community events.
- Articles published in The Children's Trust Parenting Our Children newsletter.

Based on insights from a recent comprehensive performance review and strategic planning for this initiative, The Trust will adjust the PHT Injury Free Coalition training offerings in the next fiscal year (2026-2027) to focus more on parents and caregivers (rather than providers), based on community need and demand. This shift will occur in coordination with The Children's Trust Parent Club, allowing injury prevention education to be more widely promoted and reach more parents across the county.

The "Injury Free" mobile unit travels throughout Miami-Dade County for events and scheduled visits with agencies, including some funded by The Children's Trust. The bus features an interior that provides interactive, simulated learning on home and passenger safety topics. Common safety hazards are displayed in the mobile unit, and visitors are given opportunities to identify, correct, and take action to eliminate risks. Visitors learn through verbal, visual, and physically interactive exercises and media. The mobile unit is staffed with injury

prevention experts fluent in English, Spanish, and Haitian Creole. On-site training is offered when groups are too large for the mobile unit, and online training is not feasible.

Contracted services include:

1. Direct injury prevention education for parents, caregivers, and youth, including:
 - a. home safety with parents and caregivers;
 - b. child passenger safety through car seat/booster inspections, training of parents in the use and provision of car seats/boosters; and
 - c. teen driving safety for parents and teens.
2. Awareness efforts through communications, including:
 - a. participation in media and educational outlets, such as print, digital, television, and radio appearances;
 - b. updating and maintenance of an Injury Free Coalition internet and social media presence to educate, highlight new and emerging risks, and focus on local South Florida issues; and
 - c. participation in community events to distribute educational materials and exhibit home safety features in the "Injury Free" Mobile Unit.

Background: The Injury Free Coalition for Kids (the Coalition) is among the country's most effective injury prevention models. It is a national framework funded by the Robert Wood Johnson Foundation and comprises hospital-based, community-oriented programs whose efforts are anchored in research, education, and advocacy. Currently, more than 30 cities house institutions that participate in the Coalition nationally. The Children's Trust has funded the local coalition, comprising the PHT and UM, since 2006.

Unintentional injuries are a leading cause of emergency room visits, hospitalizations, and death among children in the United States. In 2024 in Miami-Dade County, 47,779 non-fatal emergency room visits by children and youth, ages 0-19 years, were due to unintentional injuries. That same year, there were 645 non-fatal hospitalizations and 49 deaths of children due to unintentional injuries.

Injuries can lead to physical, cognitive, and emotional trauma, school absences, performance impairment, and family and financial stress. While they vary by age, the primary causes of severe and fatal child injuries are motor vehicle crashes, pedestrian and cycling injuries, drowning, poisoning or overdose, and strangulation or suffocation. Common injuries, sometimes severe, include falls, burns, sports/concussion injuries, and injuries to mental health (e.g., bullying). Families often need help to reduce the risk of choking, burns, dehydration, tip-over injuries, and lacerations. Education must be ongoing to address the growing community and its evolving needs.

From October 1, 2024, through September 30, 2025, the PHT provided 399 trainings, attended by 1,913 staff members, parents, caregivers, and youth. Similar performance metrics are being tracked for the services in progress for the fiscal year 2025-2026. The table below includes the breakdown of training topics.

Training Activity	Number of Sessions	Number of Participants
Passenger Safety	116	541
Car Seat Inspection	124	425
Home Safety Training	81	394
Water Safety	20	206
Home Safety Training at Health Fairs & Community Events	15	156
Customized Safety Training	25	91
Teen Driver/Passenger Safety	7	45
Poison Safety	8	27
Cardiopulmonary Resuscitation (CPR)	2	20
Car Passenger Safety (CPS) Certification	1	8
All (Total)	399	1,913

The mobile unit participated in 15 health fairs across Miami-Dade County. Home Safety training with the mobile unit was provided in various municipalities and cities throughout the county. Through these health fairs across the county and through outreach to new families in the Jackson maternity units, 10,013 flyers and 1,383 safety items were distributed. The www.injuryfreemiami.org website has averaged 50,000 page views each month.

One key activity for the Injury Free Coalition is the awareness campaign for Injury Prevention Month (in November) and National Injury Prevention Day (NIPD). For the annual NIPD, November 18, 2025, PHT's Injury Free Coalition of Miami organized an injury prevention event at Holtz Children's Hospital. Participants received information on fire safety, home safety, drowning prevention, poisoning safety, gun safety, and passenger safety. They were also encouraged to visit the injury prevention mobile unit, parked on-site and available for tours. An article on injury prevention was published on the Injury Free Miami and the UHealth Collective news websites and appeared on social media. The event ended with Jackson Memorial Hospital and the University of Miami Mailman Center buildings all lighting up in green to commemorate NIPD.

PHT's Injury Free Coalition of Miami organized a similar event on June 20, 2025, for ASK Day (June 21, 2025) where participants were provided education on firearm safe storage and the importance of asking about firearms where their children are playing. They received safety items such as gun locks, cabinet locks, and furniture straps.

Procurement Policy: Per the procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (H-3), these health-related prevention services provided by the Public Health Trust of Miami-Dade County d/b/a Jackson Health System, in partnership with the University of Miami Miller School of Medicine, are exempt from The Children's Trust competitive solicitation process.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval.
The motion was seconded by _____ and upon being put to a vote, the vote was
as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **15th**
day of June 2026.

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: June 15, 2026

Resolution: 2026-49

Strategic Framework Priority Investment Area: Family & Neighborhood Supports: 211 Miami Helpline.

Strategic Framework Headline Community Results: This initiative supports all headline community results.

Recommended Action: Authorization to negotiate and execute a single source contract with Jewish Community Services of South Florida (JCS) to operate the 211 Miami Helpline, in a total amount not to exceed \$1,511,594.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027.

Budget Impact: Funding in the amount of \$1,511,594.000 for this resolution is projected to be available in FY 2026-2027.

Description of Services: The 211 Miami Helpline is a 24/7 centralized source of information and resources for health and human services in Miami-Dade County. The service aims to provide up-to-date information so that children and families can get the right services at the right time and place. Services are described below.

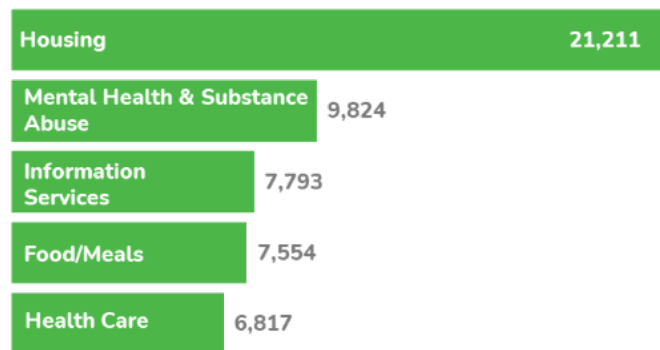
- A 24-hour staffed call center provides comprehensive information, referrals, and crisis counseling services that support the health and human service needs of children, youth, and their families throughout the county. Counselors are fluent in English, Spanish, and Haitian Creole and respond to telephone and text message inquiries.
- JCS provides support through enhanced advocacy calls for the most vulnerable callers with more complicated issues, including direct follow-up contacts to ensure these callers receive the services they need.
- The work includes maintenance of an up-to-date, searchable online community resource directory accessible via computer and mobile device, including an online chat feature. The directory currently includes information about 3,404 services offered by 1,153 community-based organizations and government agencies providing health and human services. Services include basic needs (like housing and food assistance), health care, mental health care, child care, after-school programs, educational programs, substance abuse treatment, family resource centers, summer camps, recreation programs, mentoring, tutoring, and protective services. These resources are verified and validated by JCS staff to strive for accuracy. In addition, resource staff conduct community outreach activities through multiple means and community presentations to share and gather information about community resources and ensure regular updates to the directory by community providers.

Background: The 211 Miami Helpline informs individuals and service providers of the array of health and human services available, including their locations and eligibility requirements. In contract year 2024-2025, counselors assisted 49,326 callers with more than 70,928 needs. More than 62,000 individuals made approximately 360,000 online searches for services during the same timeframe.

JCS and the 211 Miami Helpline staff also offer enhanced advocacy support services to meet increased community needs. They provide support to callers with chronic needs who are unable to address their needs on their own. They have developed a cross-training plan to ensure that counselors can provide enhanced advocacy services. In the contract year 2024-2025, more than 1,800 enhanced advocacy calls were completed, with almost 1,730 calls supported by care coordination services.

Overall, the top needs of callers remain similar to those in previous years, relating to various basic and health needs, as shown in the chart below.

Top 5 Needs of 211 Callers



Caller satisfaction ratings for the 211 Helpline have remained consistently high in contract year 2024-2025. Out of 1,239 callers who completed a satisfaction survey immediately following their call, 89 percent would recommend the 211 Helpline. As part of its contract, JCS funds Florida International University’s Metropolitan Center (FIU) for professional services. Specifically, FIU conducts external “secret shopping” of the 211 Miami Helpline to assess the quality of services and to provide regular continuous learning and improvement feedback to JCS. Last year there was a 96 percent satisfaction rating for the completeness of the information provided, and 95 percent of secret shopper calls were satisfied with the agent’s handling of the call. JCS has been funded since 2017.

After funding the 211 Helpline for more than 20 years, in the coming year The Children’s Trust intends to engage in strategic planning, community needs assessment, and market research regarding the most effective methods of community resource navigation. This will include exploration of technological advancements, potential incorporation of artificial intelligence (AI), and typical parent consumer preferences, behaviors, and needs for accessing community services and resources.

Procurement Policy: Per The Children’s Trust’s Purchasing and Procurement policy, section 2004, Single Source Procurement, this service is exempted from the formal competitive solicitation requirements, as the goods and services are available from only one source due to a license or exclusive distributor rights.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **15th day of June, 2026.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children’s Trust Board Meeting

Date: June 15, 2026

Resolution: 2026-50

Strategic Framework Priority Investment Area: Learning and Quality Improvement: Innovation Fund

Strategic Framework Headline Community Results: This initiative impacts all headline community results.

Recommended Action: Authorization to negotiate and execute contracts with 24 providers, identified herein, and selected following a competitive solicitation for innovative services to pilot or test new ideas or methods that have the potential to advance The Children’s Trust’s mission, in a total amount not to exceed \$1,706,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, with the option for a no-cost extension for a period up to six months.

Budget Impact: Funding in the amount of \$1,706,000.00 for this resolution is projected to be available for FY 2026-2027.

Description of Services: The Innovation Fund allows The Children’s Trust to invest in innovative projects to test new ideas that address existing community needs through unique approaches that have not been tried before in our community. Funded agencies may plan, pilot, or implement innovative concepts or practices to benefit families with children in Miami-Dade County. The following organizations and projects are recommended for funding.

Organization	Project Description	Amount Not to Exceed
Abba Music & Art Uplifting Group Inc.	Arts on Wheels will launch a Mobile Music and Arts Education Bus to serve underserved communities in South Miami-Dade County. This bus will function as a portable, fully equipped arts classroom, bringing music, dance, and art education straight to children and families with limited access. Through mobility, local partnerships, and culturally responsive instruction, the program seeks to transform arts education delivery.	\$77,000.00
Avatar Buddy, LLC	Care Coordinator Buddy is an advanced, therapeutic AI designed to provide Miami-Dade caregivers with reliable, judgment-free assistance in navigating behavioral, mental health, educational, and family support services for children. Rather than offering families a potentially overwhelming list of agencies, the Buddy engages users in natural conversations across 156 languages. After discussing their needs, users receive a concise and actionable care plan, including vetted local referrals tailored to their situation. The integration of AI ensures consistent support, available 24/7.	\$85,000.00

Organization	Project Description	Amount Not to Exceed
Branches, Inc.	Building Financial Freedom for Families introduces a significant shift in how financial coaching supports low-to-moderate income families with children in Miami-Dade County. Branches, in partnership with The Prosperity Agenda, will systematically apply the Family-Centered Coaching (FCC) framework throughout all aspects of their financial coaching work. This marks the first time the Family-Centered Coaching framework will be used throughout the entire organizational level in Miami-Dade County, changing not only how coaches engage with participants but also how program leaders supervise, encourage, and maintain these practices. This innovative method goes beyond traditional models focused solely on individual responsibility and technical skills, acknowledging that families experience their lives as a whole—and services should reflect that holistic view.	\$80,000.00
Brighter Days Foundation International, Inc.	NeuroGoal 360: Turning Pressure into Power for Adolescent Girls is a youth resilience program that equips girls ages 10-17 from underserved Miami-Dade communities with confidence, leadership, and resilience. Combining competitive soccer, neuroscience-based emotional training, and technology tools, the initiative offers experiences rarely available to youth. NeuroGoal 360 introduces a preventive, engaging approach by embedding emotional resilience training into a culturally relevant and motivating activity: soccer. Program activities will take place through a community-based hybrid model utilizing Blue Fury Sports Complex, Miami Gardens parks, and Brighter Days Foundation program locations. This multi-site structure allows the program to reach youth where they already gather while ensuring safe, structured environments for athletic training and resilience development.	\$68,000.00
Create Kids Inc.	This project aims to make early childhood mental health interventions more practical by turning abstract strategies into standardized somatic practices. Because teachers need effective tools for regulating children’s physical state before learning can happen, this project introduces the Webe Kalm—a pediatric-designed breathing tool that teaches the physiological sigh. This validated technique uses a double inhale and slow exhale to quickly activate the parasympathetic nervous system, lowering heart rate, and reducing stress.	\$75,000.00
Evolutionary Arts Life Foundation, Inc.	Evolutionary Arts Life Foundation introduces The Living Archive: Evolutionary Youth Film Lab, an initiative for 300 youth (ages 12–18) that establishes film as a discipline at Arts Evolve Academy and tests a new civic storytelling model in Miami-Dade. This is a 24-week interdisciplinary film lab featuring media training, oral history, civic inquiry, and collaboration across music, theater, and film. The program ends with public events at Carol City High School and Lehman Theater.	\$85,000.00

Organization	Project Description	Amount Not to Exceed
Florida International University Board of Trustees: <i>AI-Empowered Digital Intervention to Strengthen Parent Support for Children with Autism</i>	The proposed StoryPal initiative introduces a significant advancement in autism intervention by integrating generative AI technology with established social story methodologies. This platform enables the development of personalized, culturally responsive interventions accessible to all families. In contrast to traditional methods that depend on generic, pre-written stories, StoryPal utilizes AI to generate customized social narratives that address each child's unique needs, cultural context, family language preferences, and individual interests. Additionally, the platform empowers parents to participate actively in their child's intervention by facilitating the creation and delivery of tailored social stories at home, thereby substantially expanding therapeutic opportunities beyond conventional clinical environments.	\$90,000.00
Green Cars for Kids, Inc.	KinderTrips is a pilot program in Miami-Dade County offering free door-to-door transportation for children and caregivers to healthcare appointments, using zero-emission electric vehicles. The project partners with two major pediatric Federally Qualified Health Centers—Jessie Trice Community Health Center and Community Health of South Florida—to test a new clinic-integrated, clean-air transportation model.	\$70,000.00
Guardian Watch, Inc.	Course Correct is an 18-week pilot that uses a strengths-based academic recovery model centered on youth athletic identity. It targets up to 20 female middle and high school students in high-intensity golf programs like First Tee Miami and LPGA*USGA Girls Golf, focusing on those enrolled in non-traditional education pathways.	\$28,000.00
Hopeful Hair Inc.	Beyond the Chair is a pilot initiative that introduces an innovative service delivery model in Miami-Dade County: a trauma-informed Mobile Care Hub designed to integrate personal care services, caregiver education, and youth workforce exposure within a coordinated mobile setting. This project aims to evaluate whether providing these supports collectively at the point of care enhances consistency in daily routines, strengthens caregiver capacity, and fosters greater confidence and engagement among children and youth in foster care.	\$75,000.00

Organization	Project Description	Amount Not to Exceed
Kingdom Academy III, Inc.	Project FRIEND uses the NAO Autism Pack, a humanoid robot, as a structured, therapeutic partner to support neurodivergent preschoolers. Supervised by a Board-Certified Assistant Behavior Analyst (BCaBA) and a certified teacher, the robot is integrated into individualized and small-group sessions to build social-emotional, communication, and self-regulation skills. All activities are developmentally appropriate, data-driven, and aligned with students' educational and behavioral goals. Unlike entertainment devices, the NAO robot functions as an instructional tool embedded in students' Individualized Education Plans, using predictable responses and interactive features to create an engaging, peer-like learning environment for children with Autism Spectrum Disorders (ASD) and other neurodivergent profiles.	\$90,000.00
Miami Dade Transit Alliance, Inc. DBA Transit Alliance Miami	<p>The last-mile is the short, often neglected stretch between a transit stop and a final destination, and for Miami-Dade students it poses significant risks: poor sidewalks, little shade, hazardous crossings, and daily school traffic congestion. Data about specific environmental issues around schools is limited, rarely detailed by block, and seldom verified by those affected. Transportation agencies rely on broad studies; school districts prioritize enrollment over infrastructure; and students—the main users—are rarely consulted.</p> <p>This pilot Last Mile Leaders is a novel youth-led initiative to produce actual field-verified, decision-ready evidence and recommendations about the built environment that Miami-Dade students navigate daily to and from school. Last Mile Leaders is a unique, structured research program built around the premise that the students who navigate Miami-Dade's school corridors are the most qualified auditors of their conditions and hazards, and that their observations and recommendations can shift policy and implement infrastructure.</p>	\$35,000.00
Miami Dade Transit Alliance, Inc. DBA Transit Alliance Miami	Transit Alliance Miami (TAM), a leading mobility advocacy group, plans to pilot a Community Bike Bus Accelerator. This initiative trains parents and families to lead organized bike buses for children, offering safe, environmentally friendly school commutes while building grassroots civic infrastructure. TAM's model, inspired by Oregon Walks and Coach Balto, empowers neighborhood leaders to tailor bike bus routes to their communities. The core idea is to test if a dedicated Bike Bus liaison and visible initiatives can inspire more parent-led efforts, creating a self-sustaining network that grows organically.	\$28,000.00

Organization	Project Description	Amount Not to Exceed
Oliver Patch Project, Inc	This proposal presents a newly developed Youth Philanthropy and Pediatric Emotional Support Model that has not yet been implemented in Miami-Dade County. In 2025, The Great American Patch Off pilot project successfully engaged local youth through community arts programming, with initial backing from The Children's Trust and Blood Cancer United. The current initiative takes a new direction: shifting from that successful event to a structured, systems-level community intervention featuring specific outcomes and replicable infrastructure. The Innovation Fund will provide resources for creating, testing, and documenting a framework that integrates arts-based service learning, formal healthcare partnerships, and evaluation tools designed for long-term application. Miami-Dade County will act as the demonstration site, where this model will be built and validated from the ground up.	\$65,000.00
Oral Health Florida, Inc.	<p>Smiles at Home is a pilot program testing a parent-focused, home-based approach to oral health for families with children ages two to five. Home-visiting staff train parents to promote preventive habits, perform basic oral assessments, and spot early signs of dental issues before school age.</p> <p>Rather than expanding dental clinics or replicating existing efforts, Smiles at Home integrates oral health prevention into the parent-child relationship using established home-visiting platforms. Its structured train-the-trainer model builds caregiver skills while ensuring quality and compliance. The pilot aims to show that integrating coaching and assessment into early home visits improves daily oral health practices, identifies risks sooner, and enables timely referrals compared to traditional education-only methods.</p>	\$70,000.00
Our Chance Enterprise Inc.	After the Bell is a new youth-focused digital platform aiming to change what kids and teens do after school. Rather than being just another ordinary afterschool program, After the Bell builds an interconnected system where creativity, involvement, and community participation are truly valued. Once launched, the app will help young people throughout Miami-Dade County find local afterschool programs, volunteering spots, creative competitions, and age-appropriate job opportunities provided by trusted and vetted organizations. Youth earn credits for positive activities such as creating, learning, volunteering, and showing up. These credits can be exchanged for practical items like school supplies, uniforms, program fees, transportation, and other enrichment experiences.	\$50,000.00

Organization	Project Description	Amount Not to Exceed
Phillip And Patricia Frost Museum of Science, Inc.	The Phillip and Patricia Frost Museum of Science, along with the University of Miami's School of Education and Human Development, are introducing Little Neighborhood Laboratories to help children build their scientific knowledge, skills, confidence, and lasting interest. Inspired by the little neighborhood library model, these labs will be set up in three Miami-Dade County parks, encouraging kids aged 5 to 9 and their families to explore science together through hands-on discovery in nearby outdoor spaces. The goal is to make science easy to access and enjoyable within walking distance of schools and local communities.	\$80,000.00
Pikitin Learning Projects Inc.	The Pikitin Local Ed-Makers Initiative is a community-focused manufacturing and workforce development program in Miami-Dade that equips a neurodiverse youth workforce to create sensory-based educational materials, such as cloth books, finger puppets, puzzles, and wooden toys. This initiative not only generates local employment but also advances neurodivergent individuals as artisans, creators, and valued contributors to early childhood and special education. Strategic partners—including Scholastic, IBC International, and TakTack Design Group—will actively support the Pikitin Local Ed-Makers Initiative by offering critical consultation and ongoing project guidance.	\$85,000.00
The Miami Children's Museum, Inc.	Miami Children's Museum plans a pilot to test how museum-quality, inquiry-based learning can be co-created with community partners throughout Miami-Dade County. The PLACE Museum Learning Studios model aims to bring informal museum learning into communities by collaborating on learning environments instead of simply delivering them.	\$80,000.00
The Wright Way Foundation Inc.	The Wright Way Foundation, Inc. is launching the Kindness-to-Care Action Network (K-CAN), a short-term project designed to turn kindness from something that is simply taught into a measurable, community-driven behavior system. This initiative aims to boost youth well-being, strengthen family bonds, and encourage early help-seeking. Building on the Good Deed Tuesday curriculum, K-CAN brings a new approach to Miami-Dade County with its structured set of "Kindness Missions," family engagement labs, and a digital platform where young people can record positive actions in real time at home, with friends, and in their communities. The program features Mr. Good Deed Tuesday (Mr. GDT), a superhero character whose powers come from making good choices and helping others. Mr. GDT offers children an engaging and memorable way to see how everyday actions can impact their relationships, self-confidence, and communities.	\$40,000.00

Organization	Project Description	Amount Not to Exceed
University of Miami: <i>Real-time support for autism care: Co-developing an AI Chatbot to close the access gap in services</i>	This project will develop and evaluate a bilingual AI chatbot that provides real-time micro-coaching for caregivers and teachers of autistic children ages 2-6. The chatbot translates evidence-based NDBI strategies into brief, role-specific advice for common adult-child routines, such as transitions, play, and communication challenges. By improving these interactions, early interventions can enhance social-emotional, communication, and developmental outcomes for young autistic children.	\$90,000.00
University of Miami: <i>ACTIVE Minds: Adolescent Cross-Training to Improve Vitality and Emotions</i>	This project will use the University of Miami's Child and Adolescent Mood & Anxiety Treatment (CAMAT) program expertise to pilot ACTIVE Minds, a HIIT-based intervention for adolescents (ages 12-17) with elevated anxiety or depression who are waiting for outpatient therapy. Rather than letting youth stay inactive during waitlists, ACTIVE Minds offers immediate strength-based activities to boost mental and physical health for 40 participants.	\$90,000.00
University of Miami: <i>UM-FEED (Functional Eating & Experiential Development)</i>	The overarching aim of this proposal is to develop and establish an administrative and clinical infrastructure for a state-of-the-art, interdisciplinary clinical feeding program at the University of Miami (UM). UM-FEED will be Miami-Dade County's first interdisciplinary clinical feeding program treating youth with pediatric feeding disorders.	\$80,000.00
University of Miami- IDEAS: <i>Miami-Dade Early Childhood Data Explorer: Powered by IDEAS</i>	Although Miami-Dade has invested in early childhood programs and data systems, Early Childhood (EC) and Community Based Organization leaders often need technical help to use child and family data. This project creates the EC Data Explorer, an AI-powered tool built with the secure IDEAS Consortium for Children infrastructure at UM. Co-designed with community partners, it will turn complex datasets into clear summaries and visuals using advanced retrieval augmented generation and natural language models.	\$90,000.00
Total:		\$1,706,000.00

Background: The Children’s Trust issued an Invitation to Negotiate (ITN) 2026-01 on January 27, 2026, to fund innovative projects and test new ideas that could lead to effective and equitable opportunities for vulnerable populations to help children thrive.

During this funding cycle, awards were capped at \$100,000.00 per successful application. The Children’s Trust received and reviewed 249 pre-applications, of which 69 were invited to submit a full application based on the specified criteria for the Innovation fund. Fifty-seven complete applications were submitted by the ITN deadline, and 24 applications are recommended for funding. This thorough vetting process ensures the selection of the most promising projects. The comprehensive application review process included:

- Fiscal health review: The Children’s Trust’s finance department reviewed and scored alternative financial documents, since this ITN did not require a formal audit.
- Program proposal: Each application was independently reviewed and scored by a team of reviewers that may have included The Children’s Trust staff, experts in the field, and trained community volunteers.

- Review team debriefing: Following each reviewer’s individual rating, the review team met in a publicly noticed debriefing to discuss each proposal and assigned a consensus team score, along with explanatory comments.
- Interviews: At The Children’s Trust’s discretion, publicly noticed interviews were conducted with viable applicants regarding the agency’s’ fiscal health and/or program proposals.
- Staff recommendations: In addition to the above review process results, consideration is also given to factors such as alignment with The Children’s Trust’s priority investment areas, effective and economical distribution of funding across Miami-Dade County and/or in underserved geographic areas/populations in Miami-Dade County (if applicable), minimizing duplication of efforts, and reasonable program cost for the services and outcomes proposed.

Innovation projects frequently require additional time to the standard 12-month funding cycle, due to unexpected challenges or delays, as has been evident in past rounds of innovation funding. Given the nature of the work, a no-cost extension is a common practice for innovation projects and was included as an option in the Invitation to Negotiate (ITN).

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **15th day of June 2026.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: June 15, 2026

Resolution: 2026-51

Strategic Framework Priority Investment Area: Youth Development; Community Engagement, Awareness, and Advocacy: Youth Civic Engagement

Strategic Framework Headline Community Results: Good choices for prosocial behaviors in schools, homes and communities; Successful transition to adulthood.

Recommended Action: Authorization to negotiate and execute a contract with Breakthrough Miami, Inc. to operate The Children's Trust Youth Advisory Committee (YAC) program, in a total amount not to exceed \$260,000.00, for a term of 12 months, commencing July 1, 2026, and ending June 30, 2027, with four possible contract renewals, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$260,000.00 is projected to be available in FY 2026-2027.

Description of Services: Through this resolution, The Children's Trust seeks authorization to negotiate and execute a contract with Breakthrough Miami, Inc., selected through a competitive solicitation process based on its successful application to operate The Children's Trust Youth Advisory Committee (YAC) program. The YAC serves as The Trust's youth voice and is a leadership development program with more than 200 high school members across six groups in Miami-Dade. This was the first solicitation to contract for an entity to operate the YAC program, which had previously been overseen directly by Trust staff using numerous independent contractors and vendors to facilitate each of the groups, lead program activities, and manage day-to-day operations of the program. The YAC program has grown exponentially since it began almost 20 years ago. As part of this evolution, bidding out the operation of YAC to an external youth development entity will realize efficiencies such as streamlining program operations, leveraging existing program technology platforms, increased tracking of metrics and outcomes in line with other direct community programming, and supporting the delivery of a continued high-quality and robust youth leadership and civic engagement program for high school youth.

Breakthrough Miami, Inc. will oversee all logistics and operations for the YAC, with ongoing direct guidance from Trust staff for program continuity. In addition to the operations and management of the YAC, this entity will manage the programmatic aspects including but not limited to the monthly in-person meetings, elections of youth leadership boards, service-learning projects, local field trips, an annual Florida Legislative and College Tour, connection to learning and leadership development opportunities, and exploration of opportunities for YAC alumni engagement, while ensuring the program maintains The Children's Trust YAC brand and identity.

Background: The formation of The Children's Trust YAC was initially authorized by resolution #2005-40 in 2005 and subsequently expanded services through resolution #2017-57, as well as participant numbers, availability, and locations of programmatic activities through resolution #2019-08.

During the 2024-2025 school year, the YAC had 220 active members from more than 52 high schools who met regularly at six sites across the county. The groups used six student-led

Instagram accounts to raise awareness of youth civic engagement and to create opportunities for youth participation. Students dedicated thousands of community service hours in collaboration with a multitude of community partners. They also developed and executed six community service initiatives and participated in three local travel experiences. Twenty YAC members participated in the 2025 Legislative and College Tour in Tallahassee, which included meetings with Florida legislators, tours of the House of Representatives, and visits to Florida Agriculture and Mechanical University (FAMU) and Florida State University (FSU). The continuation of activities like these will be an expectation of Breakthrough Miami, Inc. as part of their contract.

Procurement Policy: Based on the board's approval of Resolution #2026-13 on January 26, 2026, The Children's Trust issued a Request for Proposals (RFP) 2026-02 on February 25, 2026, to fund the operation of The Children's Trust YAC program for a five-year funding cycle with yearly contract renewals. The Children's Trust received and reviewed six applications by the RFP deadline.

- Amigos Together for Kids, Inc.
- Breakthrough Miami, Inc.
- OM Martial Arts & Fitness Inc.
- Radical Partners
- The Children's Village d.b.a. The Resource Room
- United Teachers of Dade, Inc.

The Breakthrough Miami, Inc. is recommended for funding. This recommendation is based on a comprehensive review process, which included:

- Proposal review: Each application was independently reviewed and scored by a team of reviewers that may have included Children's Trust staff, experts in the field, and trained community volunteers.
- Review team debriefing: Following each reviewer's individual rating, the review team met in a publicly noticed debriefing meeting to discuss each proposal and assigned a consensus team score, including explanatory comments.
- Interviews: At The Children's Trust's discretion, publicly noticed interviews were conducted with viable applicants regarding the agency's fiscal health and/or implementation component proposal.
- Fiscal health review: The Children's Trust's finance department reviewed the submitted financial documents and determined the fiscal viability of all applicants with programs deemed likely to succeed.
- Staff recommendations: Taking into consideration the above review process results, consideration is also given to factors such as alignment with The Children's Trust's priority investment areas.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **15th day of June 2026.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: June 15, 2026

Resolution: 2026-52

Strategic Framework Priority Investment Area: Learning & Quality Improvement: Program Evaluation & Community Research; Thrive by 5 Early Childhood Development; and Health & Wellness.

Strategic Framework Headline Community Results: This investment supports all headline community results.

Recommended Action: Authorization to negotiate and execute agreements with five vendors, identified herein, for program evaluation and community research services, in a total amount not to exceed \$1,538,067.00, to externally evaluate Trust-funded initiatives and community impact, for terms as noted herein, with up to four annual 12-month contract renewals.

Authorization to waive the formal competitive procurement process [**2/3 vote**] for the portion of \$300,000.00 to the University of Miami for the support of the Miami IDEAS Consortium for Children.

Authorization to apply for and accept additional funding for these services from other sources through partnership agreements, grant applications, and other mechanisms of fund development.

Budget Impact: Funding in the amount of \$1,538,067.00 for this resolution is allocated in FY 2025-2026 and projected to be available in FY 2026-2027.

Description of Services: This resolution authorizes program evaluation and community research services for evaluating and improving the implementation and impact of The Children's Trust's investments in multiple service areas, as noted in the table below.

Vendor	Services	Term	Not to Exceed
Stabilify	Thrive by 5 Quality Improvement System (QIS) Evaluation Services	7/1/26-9/30/27 (15 months)	\$264,200.00 ¹
University of Florida	Thrive by 5 QIS Evaluation Services	7/1/26-9/30/27 (15 months)	\$430,577.00 ¹
Global Public Health Solutions LLC	HealthConnect in Our Schools (HCiOS) Evaluation	7/1/26-9/30/27 (15 months)	\$399,290.00 ²
TPMA, Inc.	Economic Impact Evaluation	7/1/26-9/30/27 (15 months)	\$144,000.00 ³
University of Miami	Miami IDEAS (Integrating Data for Effectiveness Across Systems) Consortium for Children Operation	10/1/26-9/30/27 (12 months)	\$300,000.00 ³
TOTAL:			\$1,538,067.00

¹ Funded from Early Childhood budget line.

² Funded from Health & Wellness budget line.

³ Funded from Program Evaluation & Community Research budget line in Learning & Quality Improvement.

The Thrive by 5 QIS and HClOS both have evaluation frameworks that specify the theory of change, a program logic model, and key evaluation questions for each initiative. In addition, The Trust seeks to evaluate its cross-portfolio impacts and assess ongoing community needs of children and families through program evaluation and community research services to be funded by this resolution.

Thrive by 5's QIS is currently funded for \$47.5 million annually, with 361 participating providers and more than 2,500 teachers, serving up to 32,376 young children. The Trust issued the solicitation in support of this initiative as an invitation to negotiate because we recognized it may be difficult to find a single vendor with the required array of technical, programming, and data services, combined with the early learning programming expertise and advanced statistical and machine learning methods. Two vendors are recommended for this work: Stabilify LLC and the Early Childhood Policy Research Group (ECPRG) at the University of Florida's Anita Zucker Center for Excellence in Early Childhood Studies.

QIS evaluation services will begin with technical and data support for The Trust to build the foundational, integrated QIS data infrastructure connecting multiple, nested datasets from program, educator, and child-level systems across multiple timepoints for multiple years of data, within The Trust's technology environment, so that it is refreshable and sustainable over time to enable rigorous program evaluation analyses and operational continuous quality improvement dashboard development.

Following the establishment of the foundational data model, the work will include rigorous, multi-level impact evaluation analyses QIS components to answer The Trust's QIS evaluation questions:

1. What difference does Thrive by 5 QIS participation and/or dosage make to key outcomes at the program, educator, and child levels?
2. Under what circumstances—and for which participants/subgroups—does the Thrive by 5 QIS achieve the greatest impact?
3. Do specific patterns of QIS participation have differential effects on outcomes?

Stabilify LLC is a technology firm founded in Florida in April 2017 by a group of software developers, Florida child-welfare and human services subject matter experts and former industry executives. They are a Silver Microsoft Partner that delivers innovative software solutions for child- and family-program services to improve outcomes for children. They will deliver numerous technical services listed below that will result in one pipeline data model that can be used for operational management dashboards and for formal evaluation analyses and machine learning.

- A layered medallion architecture within The Trust's Microsoft Fabric environment
- An ingestion strategy to bring in data from multiple outside QIS data sources
- Entity resolution and linkage of QIS nested data
- Standardized variable construction and documentation
- Attention to data quality and missingness
- Reproducibility, version control, and automation
- Security, access control, and cost management

The ECPRG specializes in early childhood policy research, advanced data infrastructure development, and rigorous program evaluation using large-scale administrative data. They are the architects of the Sunshine State Early Childhood Information Portal and the Early Childhood Integrated Data System, which together represent one of the most comprehensive cross-sector early childhood data resources in the United States. These systems integrate administrative data across multiple sectors and uniquely enable person-level linkage across datasets without reliance on a single unifying identifier, allowing researchers to examine the relationships among child, family, classroom, and program-level characteristics across time.

They will provide their expertise in developing The Trust's QIS data model, serve as a thought partner, and conduct advanced analyses to answer the complex QIS evaluation questions. This will involve:

- Data audits, curation planning, and data dictionary development
- Research, evaluation, and analytic plan development and execution
- Dashboard and data visualization development
- Project management and stakeholder engagement

HealthConnect in Our Schools (HCiOS) is currently funded at \$26 million annually to serve 267 Miami-Dade County Public Schools (M-DCPS) and 15 charter schools serving more than 200,000 students, including several mobile units that reach communities in need outside of schools. Evaluation services will include the collection and analysis of mixed-methods surveys, focus groups, and health education activity observational data. Respondents will include school principals/staff, school health providers and partners, parents, and students. Feedback collected will focus on the HCiOS tiered services program implementation and impact. Data collection will be informed by ongoing HCiOS services data and community needs to provide actionable insights for continuous quality improvement and decision-making, including assessments of the differential impacts of various service components and delivery modalities (e.g., in-person, telehealth, and mobile services). Statistical data modeling consultation and Frontline services analysis support will complement and extend existing Trust operational school health data dashboards.

Global Public Health Solutions (GPHS) is an applied research and evaluation firm headquartered in Miami-Dade County since 2015. GPHS brings expertise in program evaluation and mixed-methods research; survey development, focus group facilitation, qualitative analysis, and stakeholder interpretation; multi-source data analysis; school-based health systems, referral workflows, provider coordination, and youth-friendly service delivery; parent communication, consent barriers, language access, and culturally responsive engagement; and data-to-action initiatives for government agencies, child- and family-serving programs, and complex health systems.

Economic Impact Evaluation of The Children's Trust's funded services will draw on expert guidance to compute an initial estimation of The Trust's immediate, direct economic contributions to Miami-Dade County across the current services investment portfolio, utilizing currently available primary and secondary data and standard methodologies for modeling and analysis. This service engagement will also include recommendations for how The Trust might improve its approach to more robust economic impact, return on investment (ROI), and social impact analysis and evaluation. Recommendations may relate to future data collection, calculations, and/or policy refinements. TPMA, Inc. will also develop a portfolio-level economic estimation framework in partnership with The Children's Trust.

TPMA, Inc. is a nationally recognized consulting firm that empowers communities and organizations to thrive. They have expertise across the critical intersections of workforce, education, and economic development, helping clients translate data into action, align resources for impact, and implement sustainable solutions. Economic impact analysis is a core competency at TPMA, supported by a proven model that quantifies both the economic costs of inadequate child care and the returns on strategic child care investment. TPMA helps communities, employers, and policymakers understand how child care access affects workforce participation, economic growth, and public investment by rigorously measuring direct, indirect, and induced impacts, identifying access gaps, and evaluating policy and funding options. Tasks included in this engagement include:

- Portfolio mapping and data landscape assessment
- Portfolio-level economic evaluation framework development
- Conduct economic evaluation and synthesize findings
- Develop recommendations, future methods, and institutionalization

Miami IDEAS Consortium for Children is an early childhood integrated community data system with a mission to improve outcomes for all children by aligning information and learning from multiple Miami-Dade systems programs and partners. The Trust supports the IDEAS Consortium data infrastructure and governance to enable community-based research that informs the needs and resiliencies of the children we serve. More specifically, Consortium partners seek to:

- Inform policy and practice.
- Support research, program evaluation, and continuous quality improvement.
- Improve services provided to children.
- Improve educational outcomes for children.
- Better understand the factors that support school readiness and lifelong well-being.
- Help the community make more informed public policy decisions.

Funding goes to the University of Miami (UM), and they coordinate among the Consortium partners, which include M-DCPS, The Children's Trust, the Early Learning Coalition of Miami-Dade/Monroe, and the Miami-Dade County Community Services Department Head Start/Early Head Start program. As part of the ongoing operational supports for the Consortium, UM provides:

- Integrated data system administration and project management, ensuring ongoing partner legal data sharing agreements, governance meetings, and processes are in place and followed.
- A secure technical platform for data hosting and linkage services for ongoing data acquisition and processing data across systems partners.
- Collection and integration of quantitative and qualitative datasets from data sharing partners, teachers, parents, and other community needs and indicators datasets, such as the US Census.
- Core analytical functions that include data analyses, sharing results about the well-being of young children in Miami-Dade County.
- Facilitation of discussion of data findings, policy and practice recommendations, and decision making to build the capacity of stakeholders to make data-informed decisions and actions.
- Cultivation of sustainability and expansion opportunities focusing on the long-term political and economic viability of the Consortium, such as joint applications for competitive grants from other funders.

In addition, this resolution seeks authorization for staff to secure additional funding for program evaluation and community research services from other sources through partnership agreements, grant applications, and other mechanisms of fund development.

Background: The Children's Trust is a learning organization that values data-informed discussion and decisions. This resolution aligns with The Children's Trust's strategic framework and board guidance across multiple areas. The investments proposed in this resolution represent repurposed efforts from current annual investments of \$2,239,358.00 in early childhood and in research/evaluation budget lines.

The Thrive by 5 QIS is one of The Trust's largest investments and has been recognized nationally as an innovative, multifaceted strategy to improve the quality of early learning for young children since its inception in 2018. It is a well-developed integrated system of supports that tracks data at the child care provider, teacher, and child levels, that has a high readiness for program evaluation and complex data analyses that can tell us more about what combination of components contribute meaningfully to different outcomes. Previously funded early childhood community research was not specifically designed to evaluate a major Trust investment, as will be sought in this work. The five-year funding cycle for the current early

childhood community research initiative is ending in September 2026, so these funds can be redirected to support the evaluation of Thrive by 5 QIS.

HCIOS began a new five-year funding cycle in July 2025, to implement a tiered model of care that offers various levels of support based on the needs of students at different schools, rather than a one-size-fits all model. The strategic planning process for HCIOS involved collaboration with the Florida Department of Health in Miami-Dade, M-DCPS, numerous health experts, and community stakeholders. The goals were to expand the reach to more schools and students, explore more efficient delivery methods, and identify the necessary funding from The Trust and other sources to achieve these goals. One of the major recommendations was to incorporate a formal external evaluation of program implementation and impact to assess the effectiveness of new service model and ensure the best deployment of services across schools.

With The Trust’s 25-year anniversary on the horizon, program evaluation and community research related to program participants’ input, community data about child well-being, and the overall economic benefits The Trust brings to the community can all contribute meaningfully to conveying our impact within Miami-Dade County.

The Miami IDEAS Consortium for Children was initially created through a partnership funded by the U.S. Department of Education’s Institute of Education Sciences involving all the entities listed previously. The Children’s Trust operational funding began in March 2018 (Resolution #2018-41) with a match contract to sustain the continuation of the partnership created by the federal funding. This funding of \$150,000.00 annually has been approved annually under a procurement waiver since that time as part of The Trust’s larger IT investment, last renewed June 16, 2025 through Resolution #2025-50. Additionally, the IDEAS Consortium has been funded for additional community data collection and community engagement in findings through The Trust’s Early Childhood Community Research Demonstration Projects initiative at an annual amount of \$320,940.00, which was awarded through a competitive solicitation RFP#2021-06 for a 5-year cycle from October 2021 through September 2026, last renewed January 27, 2025 through Resolution #2025-27. All partners currently have established legally approved Data Collaboration and Sharing Agreements in place with UM. UM also serves as a National Neighborhood Indicators Partnership (NNIP) Affiliate to benefit from a national peer learning network to share insights and best practices to improve local and national policy. As part of the current funding review process, all partners of the Consortium were interviewed by The Trust and expressed the critical value of an integrated data system to track the participation and impact of early learning services as children age out and enter the school system.

Procurement Policy: Based on the board’s approval of Resolution #2026-26, and as per Section 2001, Formal Competitive Procurement Process for Operational Goods and Services, The Children’s Trust issued three competitive solicitations on April 2, 2026, for \$1,600,000.00 to fund program evaluation and community research services.

	Applications Received & Reviewed	Applications Recommended
Invitation to Negotiate (ITN) 2026-03: Thrive by 5 QIS Evaluation Services	10	2
Request for Proposals (RFP) 2026-04: HealthConnect in Our Schools Evaluation	8	1
ITN 2026-05: Economic Impact Evaluation	3	1

The comprehensive review process included:

- Proposal review: Each application was independently reviewed and scored by a team of reviewers that may have included Children’s Trust staff, experts in the field, and trained community volunteers.
- Review team debriefing: Following each reviewer’s individual rating, the review team met in a publicly noticed debriefing meeting to discuss each proposal and assigned a consensus team score, including explanatory comments.
- Interviews: The Children’s Trust staff conducted 13 publicly noticed interviews with viable applicants regarding the applicant proposals.
- Staff recommendations: Taking into consideration the above review process results, consideration is also given to factors such as alignment with The Children’s Trust’s priority investment areas, effective and economical distribution of funding across Miami-Dade County and/or in underserved geographic areas/populations in Miami-Dade County (if applicable), minimizing duplication of efforts, and reasonable cost for the services and outcomes proposed.

Request for Procurement Waiver (requires the approval of a 2/3 vote of board members present): This resolution requests a waiver (in part) of the procurement process to negotiate and execute an agreement with the University of Miami for operation of the Miami IDEAS Consortium for Children, as described above. Because of the unique nature of the currently executed legal data sharing and partnership agreements, a formal competitive solicitation process is impractical and would take away from the progress made to date. A waiver is in The Children’s Trust’s best interest to collaborate and responsibly share and use public sector, human services data to improve coordinated early childhood research, practice, and policy to support school readiness and early school success for children.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **15th day of June 2026.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____



Media Highlights
May 2026

MIAMI-DADE COUNTY

Need help teaching your kid about technology? The Parent Club is here to help

By Milena Malaver

May 27, 2026 11:50 AM |  Gift Article

Carina Alvarez, a postdoctoral associate at FIU's Center for Children and Families, leads the Let's Talk Tech 2.0 workshop at the center on May 7. *The Children's Trust*

Technology is evolving quickly — often faster than parents can keep up with, let alone teach their children how to safely navigate the digital landscape.

Many parents might feel overwhelmed, confused or unfamiliar with technology and media, especially when it comes to the right way to introduce and incorporate tech into their children's lives.

From navigating AI to managing social-media use, families are facing new challenges every day.

“Especially in today's digital world, where AI and online content play such a significant role in children's lives, parents need support in navigating what their children consume online more than ever,” said James R. Haj, president and CEO of The Children's Trust.

The trust wants parents to know they are not alone. The Miami-Dade government agency, funded by property taxes, invites families to join its Parent Club.

“The goal of Parent Club is for parents to have a place where they can come and learn, share and connect with one another about hot-topic issues,” said Katie Hart, director of the Center for Children and Families at FIU and director of the Children's Trust Parent Club in partnership with FIU.

The Parent Club offers free, countywide workshops focused on relevant parenting topics and practical tools to help families thrive.

In recognition of National Children’s Mental Health Day on May 7, the Parent Club hosted Let’s Talk Tech 2.0 at the Center for Children and Families at FIU. The interactive workshop is designed to provide practical strategies for building healthy digital habits for all children.

“There’s a landscape that technology is evolving a lot faster than we can even keep up with,” said Carina Alvarez, a postdoctoral associate at FIU’s Center for Children and Families. “And many parents feel confused.”

Family media planning

Just like how you have to learn to read, you have to learn how to navigate technology, said Hart.

Digital literacy is how we think, interact and understand the digital world, but nowadays “the digital world is vast,” Hart said.

The digital world encompasses tablets, phones, smartwatches, TVs, computers as well as social media and AI.

A family media plan is something that parents can usually understand and apply easily, said Alvarez.

For example: What are your priorities around sleep? How important are school responsibilities? What does family dinner time look like? Is faith an important part of daily life?

Once families identify those values, they can build rules around them. That might include setting expectations for screen time, deciding on consequences and creating consistent routines at home.

It’s also important to talk through the plan with children, spouses or other caregivers ahead of time. Having clear expectations makes things more predictable. Children and adults, tend to do better with routines and consistency, said Alvarez.

A family media plan is something that Coral Gables mother of two Brooke Mullen has started to develop for her sons who are 4 and 9 years old.

Mullen has added more “quiet time,” which can entail more hands-on physical activities such as Lego building, so her kids don’t only rely on entertaining themselves with a device.

“That’s been really healthy for our family,” Mullen, who attended the Let’s Talk Tech 2.0 workshop said.

A common question that parents had at the workshop is how much screen time their kids should be having, but the answer isn't so black and white.

“It’s more so the quality and the content of what children are engaging with versus a specific number,” Alvarez said.

For parents who are thinking about getting their kids tablets for the first time, it’s important for them to pick “brain-building” content, Hart said.

“Back in the day, it was ‘Sesame Street’,” Hart said because the show has learning components, including letter and numbers of the day, and also teaches about social and emotional skills.

“Not all media that we have on the tablet or another device has that same type of quality,” Hart said.

Hart recommended for parents to look at Common Sense Media, a nonprofit organization that provides age-based ratings, reviews and educational resources for movies, TV shows, books, video games, apps and websites. Hart herself said she likes to watch “Bluey” with her kids.

The Parent Club recommends that parents hold off on buying kids their own devices until they are at least 3 years old.

Research continues to show that nothing can replace direct interaction between a child and a caregiver, Hart said.

The strongest predictor of healthy language and communication development is the “serve and return” interaction that children have with parents, grandparents, teachers and other caregivers, which is why families are encouraged to prioritize screen-free engagement during the early years whenever possible, she added.

“Sesame Street” and PBS Kids shows are often recommended because they are designed to support early learning and development. In contrast, growing concerns have emerged around constant exposure to fast-paced, short-form content, which might limit the development of attention span, impulse control and self-regulation skills that children need to succeed in school and everyday life.

The Parent Club also recommends apps such as Bark and Kidslox, which allow parents to set limits, monitor activity and help protect children from inappropriate online content or behaviors.

At the same time, Hart and Alvarez emphasize that parental modeling plays a critical role in shaping healthy technology habits. Caregivers are encouraged to be mindful of their own screen use, particularly around young children, who often notice when phones and notifications compete for their parents' attention.

Hart and Alvarez caution that devices should not become substitutes for engagement, emotional regulation or caregiving. While technology can be a useful learning and entertainment tool, they warn that overreliance on screens as “pacifiers,” particularly for children with early behavioral challenges, might create additional difficulties for families over time. Instead, they encourage parents to build predictable routines and reinforce positive screen-use behaviors to support both child development and stronger parent-child relationships.

The Lets Talk Tech 2.0 workshop also addresses concerns such as cyberbullying, social comparison and the impact that social media can have on children's mental health and behavior. The Parent Club encourages parents to watch for potential warning signs — including mood changes, shifts in eating habits or changes in how children interact online.

But Hart recognizes that technology can provide positive benefits, including creativity, social connection and supportive online communities.

The AI conversation

An easy way to start a conversation with your young child about AI is with a game, Alvarez said.

Common Sense Media has a game called “Two Truths & AI.”

“The game shows three movie posters — two real, one AI-generated. Your job? Find the fake. Look for clues like text errors, weird details, or things that just seem ... off,” the Common Sense Media website reads.

AI is new to kids, but it's also new to parents, so the Parent Club encourages parents to research AI with their children.

“It's embedded in so many different websites and apps,” Alvarez said. “It's just learning what those are together and how the tools can provide very different things, depending on what you might like.”

Parents are keen on learning more about AI and how it will affect her kids.

“There needs to be some protection and some more due diligence around it,”

Mullen, the Coral Gables mother of two, said. Mullen worries that children using AI, especially to replace processes that require critical thinking, is a risk.

“If a computer does it all for you ..., you’re missing those years and that time to develop those, you know, those fundamental skills.”

Hart says that early conversations between teachers, parents and children are essential to know how to navigate AI in education.

“AI is not perfect,” Hart said. “It’s communicating that also with your child, and fact-checking and look at different sources as well to provide more information.”



ENGLISH ESPAÑOL

SOUTH FLORIDA, SOUTH FLORIDA, SOUTH FLORIDA, US

Zero Drownings Miami-Dade Expands Lifesaving Swim Program to Protect More Children Across South Florida



BY GO! LATINOS MAGAZINE
MAY 16, 2026



A major expansion of **Miami-Dade County's award-winning child water safety** initiative is bringing new **hope to families across South Florida** as community leaders and nonprofit organizations continue working to reduce preventable childhood drownings.

The [Zero Drownings Miami-Dade](#) Collaborative announced this week that it has received new funding support from Bloomberg Philanthropies and Griffin Catalyst to significantly expand access to free swim lessons and water safety education for children throughout the county. The announcement was made during a **National Water Safety Month** press conference held at **Miami-Dade County's Rockway Pool**.

Drowning remains the leading cause of accidental death for children between the ages of 1 and 14 in Miami-Dade County, making water safety education one of the community's most urgent public health priorities. Officials say the new \$350,000 investment will allow the initiative to expand its reach to approximately 20,000 children annually while strengthening partnerships with schools, childcare centers, camps, and local organizations.

The Zero Drownings Miami-Dade Collaborative is a public-private partnership that includes [The Children's Trust](#), **Miami-Dade County**, **Miami-Dade County Public Schools**, the **American Red Cross**, **The Miami Foundation**, **United Way Miami**, and several corporate and philanthropic supporters working together to prevent tragic water-related accidents among children.

As part of the initiative, young children receive 10 free swim safety lessons through coordinated field trips from schools, camps, and childcare centers to participating pool facilities across Miami-Dade County. Transportation is also included to help eliminate barriers for families and maximize participation. Organizers carefully select lesson locations to ensure children spend minimal time traveling while receiving lifesaving instruction.

Miami-Dade County **Mayor Daniella Levine Cava** emphasized the importance of expanding access to water safety programs in a county surrounded by beaches, canals, lakes, and pools. "In Miami-Dade, we know water is life, and every child deserves to be safe in and around it," Levine Cava said.

"This investment strengthens our ability to reach more children and families with life-saving skills and resources." Since launching in spring 2024, the initiative has already served more than 5,100 children, including many children with disabilities and autism, while helping participants collectively obtain more than 30,000 swim safety skills.

The program has also partnered with **130 schools and childcare centers** and expanded operations to more than 25 pool locations throughout the county.

Leaders involved in the program say the initiative demonstrates how community partnerships and targeted investments can save lives while creating long-term solutions for families. Officials also announced plans to expand programming into more than 30 summer camps this year, ensuring children continue receiving water safety education beyond the school year.

Community advocates hope the program will eventually become a national model for preventing childhood drownings and promoting safer communities across the country.

For more information, visit: www.zerodrowningsmiamidade.org