



Board of Directors Meeting

Monday, May 18, 2026

8:30 a.m.

Location:

**United Way – Ryder Room
3250 S.W. 3rd Avenue (Coral Way)**





Board of Directors Meeting

Monday, May 18, 2026
3250 S.W. 3rd Avenue (Coral Way)
United Way – Ryder Room
8:30 a.m. – 10:00 a.m.

AGENDA

Board of Directors

Kenneth C. Hoffman
Chair

Pamela Hollingsworth
Vice-Chair

Hon. Norman S. Gerstein (Ret.)
Treasurer

Luis E. Suarez, J.D.
Secretary

Laura Adams

Islamiyat Nancy Adebisi

Daniel Armstrong, Ph.D.

Matthew Arsenault

Alex Auguste

Daniel Bagner, Ph.D.

Hon. Dorothy Bendross-Mindingall, Ph.D.

Cathy Burgos

Silvia Castellanos

Norie del Valle

Lourdes Diaz

Gilda Ferradaz

Gioia Ploy Gentile

Hon. Norman S. Gerstein (Ret.)

Lourdes P. Gimenez

Valrose Graham

Mindy Grimes-Festge

Osmani Gonzalez

Hon. Keon Hardemon

Malou C. Harrison, Ph.D.

Ilia Molina

Laurie Weiss Nuell

Benjamin Nussbaum

Clara Lora Ospina, Psy.D.

Hon. Orlando Prescott

Hon. Alex Rizo

Hon. Isaac Salver

Alfred Sanchez

Miriam Soler Ramos, J.D.

David Lawrence Jr.
Founding Chair

James R. Haj
President & CEO

County Attorney's Office
Legal Counsel

8:30 a.m. **Welcome and Opening Remarks**

- *Welcome Jeanette Nuñez
Florida International University President*

Kenneth C. Hoffman
Chair

8:45 a.m. **Public Comments**

Kenneth C. Hoffman
Chair

8:50 a.m. **Approval of March 16, 2026, Board of Directors minutes summaries**

(Additional Items Packet) (Pgs. 5-7)

Kenneth C. Hoffman
Chair

8:55 a.m. **Appreciation for Outstanding Service to The Children's Trust**

- *Thamara Labrousse, At-Large Board Member*
- *Osmani Gonzalez, Miami-Dade PTA/PTSA*

Kenneth C. Hoffman
Chair

9:05 a.m. **Executive Committee Report**

- *Approval of Bylaws Updates*

Kenneth C. Hoffman
Chair

9:15 a.m. **Finance & Operations Committee Report**

Hon. Norman S. Gerstein (Ret.)
Committee Chair

9:35 a.m. **Program Services Committee Report**

Pamela Hollingsworth
Committee Chair

Consent Agenda Resolutions 2026-36 through 2026-44

Resolution 2026-36: Authorization to negotiate and execute contracts with nine providers, identified herein, to deliver public benefits enrollment

The public is allowed to comment on a specific agenda item but must register with the Clerk of the Board prior to being allowed to comment.

supports, in a total amount not to exceed \$1,474,382.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, each with one remaining annual renewal, subject to annual funding appropriations. *(Pgs. 8-10)*

Resolution 2026-37: Authorization to negotiate and execute contracts with 42 providers, identified herein, to deliver evidence-based parenting and family strengthening services, in a total amount not to exceed \$21,612,838.00, each for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, each with one remaining annual renewal, subject to annual funding appropriations. *(Pgs. 11-18)*

Resolution 2026-38: Authorization to negotiate and execute a single source contract with Miami-Dade Family Learning Partnership for Reach Out and Read early literacy programming, in a total amount not to exceed \$700,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. *(Pgs. 19-21)*

Resolution 2026-39: Authorization to negotiate and execute a match contract with the Healthy Start Coalition of Miami-Dade for the Moving Beyond Depression program, in a total amount not to exceed \$175,000.00, for a term of twelve months, commencing on October 1, 2026, and ending on September 30, 2027. *(Pgs. 22-24)*

Resolution 2026-40: Authorization to negotiate and execute contract renewals with four vendors, identified herein, to support The Children's Trust Book Club implementation, in a total amount not to exceed \$3,732,339.00, inclusive of \$100,000.00 contingency for potential cost increases to operate the program. In addition, authorization for the President/ CEO to move funds between the different implementation components identified within this resolution, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, with three remaining possible contract renewals, subject to annual funding appropriations. *(Pgs. 25-28)*

Resolution 2026-41: Authorization to negotiate and execute contracts with three providers, identified herein, to implement The Children's Trust Parent Club through universal parenting workshops and supports across the developmental spectrum, in a total amount not to exceed \$1,700,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, each with two remaining annual renewals, subject to annual funding appropriations. *(Pgs. 29-33)*

Resolution 2026-42: Authorization to negotiate and execute contract renewals with 22 providers, identified herein, for Family and Neighborhood Support Partnerships, in an amount not to exceed \$13,508,652.00, and for The Children's Trust to encumber a purchase order in the amount of \$600,000.00 for pooled family stabilization funding, for a total amount not to exceed \$14,108,652.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. There are no remaining contract renewals in this funding cycle. *(Pgs. 34-39)*

Resolution 2026-43: Authorization to negotiate and execute a contract with The District Board of Trustees of Miami Dade College, to deliver The Children's Trust Books for Free program, in a total amount not to exceed \$700,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, with three remaining annual renewals, subject to annual funding appropriations. *(Pgs. 40-41)*

Resolution 2026-44: Authorization to enter into a tri-party match contract agreement with The Miami Foundation and Miami-Dade County for Zero Drownings Miami-Dade Initiative (ZDMD), in a total amount not to exceed \$1,000,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. *(Pgs. 42-47)*

9:55 a.m. **CEO Report**

James R. Haj
President & CEO

- *Quarterly CEO Reports (Pg. 48)*
- *Media Highlights (Pgs. 49-57)*
- *Financial Disclosure – due by July 1, 2026*
- *Site Visits*
 - *Linda Ray Intervention Center-UM
June 16, 2026, 9:30 a.m. – 11:30 a.m.
750 NW 15 Street Miami, FL 33136*
 - *FIU Center for Children & Families
July 21, 2026, 10:00 a.m. – 12:00 p.m.
Paul Bell Middle School
11800 NW 2nd Street Miami, FL 33182*
 - *Family & Children Faith Coalition, DBA Hope for Miami
October 14, 2026, at 2:00 p.m. – 4:00 p.m.
West Flagler Park/Hope for Miami Headquarters
5911 W Flagler St, Miami, FL 33126*
- *The Children's Trust Family Expo event:
Miami-Dade County Fair & Exposition Arnold Pavillion
August 1, 2026 (10901 SW 24 Street Miami, FL 33165)*

10:00 a.m. **Adjourn**

Reminder:
Next Board Meeting: *June 15, 2026



**Board of Directors Meeting
Summary of Actions Taken
March 16, 2026
8:30 a.m.**

These actions were taken by the Board of Directors of The Children's Trust meeting held on March 16, 2026:

Please note that the number of board members fluctuate based on arrival and departure of some of them throughout the meeting.

Board Members in attendance: Pamela Hollingsworth, Vice Chair, Secretary Laurie W. Nuell, Matthew Arsenault, Treasurer, Islamiyat Nancy Adebisi, Dr. Daniel Armstrong, Alex Auguste, Dr. Daniel Bagner, Cathy Burgos, Silvia Castellanos, Norie Del Valle, Lourdes Diaz, Gilda Ferradaz, Hon. Norman Gerstein, Lourdes P. Gimenez, Osmani Gonzalez, Valrose Graham, Mindy Grimes-Festge, Dr. Clara L. Ospina, Hon. Isaac Salver, Alfred Sanchez, Luis E. Suarez, Ilia Molina, and Benjamin Nussbaum.

Legal Counsel in attendance: Leigh C. Kobrinski

Public Comment-none

Presentations/Discussion Items:

Presentation of the ACFR 2024-2025 by Eddy Castañeda of Forvis Mazars, LLP
Welcome and opening remarks by Miami-Dade County Supervisor of Elections, Alina Garcia

Motion to approve January 26th, 2026, Board of Directors minutes summaries was made by Hon. Isaac Salver and seconded by Alfred Sanchez. Motion passed unanimously, 22-0.

Motion to approve the recommendation of the nominating committee to appoint Kenneth C. Hoffman as Chair, Pamela Hollingsworth as Vice-Chair, Hon. Norman Gerstein as treasurer, and Luis Suarez as secretary was made by Laurie W. Nuell and seconded by Dr. Clara L. Ospina Motion passed unanimously, 22-0.

Motion to approve the Annual Comprehensive Financial Report (ACFR) FY 2024-25, was made by Hon. Isaac Salver and seconded by Hon. Norman Gerstein. Motion passed unanimously, 22-0.

Finance & Operations Committee Report

[Consent Agenda]

Consent Agenda included Resolutions 2026-24, 2026-25, and 2026-26, which passed on a single vote. Motion to approve the resolutions was made by Alfred Sanchez and seconded by Dr. Clara Lora Ospina. No recusals. Motion passed unanimously, 23-0.

Resolution 2026-24: Authorization to negotiate and execute contract renewals with five vendors, identified herein, for advertising creative, public relations, media buying, and community outreach, in an amount not to exceed \$2,216,000.00, for a term of 12 months, commencing October 1, 2026, and ending on September 30, 2027, with two annual renewal options at the sole discretion of The Children's Trust.

Resolution 2026-25 [2/3 vote]: Authorization to pay SIJ Holdings, LLC d/b/a The McClatchy Company, LLC, parent company of the Miami Herald, for services rendered by the Miami Herald to advertise The Children’s Trust’s Truth in Millage rate, board vacancies, and other advertisements related to funding announcements, activities, initiatives, events, and programs, and to waive the formal competitive procurement process [2/3 vote]. In addition, authorization to enter into agreements with SIJ Holdings, LLC d/b/a The McClatchy Company, LLC, parent company of the Miami Herald, for Silver Knight and Spelling Bee sponsorships. In a total amount not to exceed \$70,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027.

Resolution 2026-26: Authorization to release competitive solicitations for program evaluation and community research services, in an amount not to exceed \$1,600,000.00, to externally evaluate Trust-funded initiatives and community impact, for a term of 16 months, commencing June 1, 2026, and ending September 30, 2027, with up to four annual 12-month contract renewals, subject to annual funding appropriations. Authorization to secure additional funding for these services from other sources through partnership agreements, grant applications, and other mechanisms of fund development.

Program Services Committee Report

[Consent Agenda]

Consent Agenda included Resolutions 2026-27, 2026-29, 2026-30, 2026-31, 2026-32, 2026-33 and 2026-34, which passed on a single vote. Motion to approve the resolutions was made by Hon. Norman Gerstein and seconded by Laurie W. Nuell. Recusal by Dr. Daniel Armstrong, UM is receiving funding on one resolution in consent agenda. Motion passed, 24-0.

Resolution 2026-27: Authorization to negotiate and execute a contract with Miami Lighthouse for the Blind and Visually Impaired, Inc., for a comprehensive vision program, for a term of 12 months, commencing July 1, 2026, and ending June 30, 2027, in a total amount not to exceed \$500,000.00.

Resolution 2026-29 AMENDED: Authorization to negotiate and execute contracts with six providers, identified herein, to deliver comprehensive school-based health services, in a total amount not to exceed \$25,824,500.00, for a term of 12 months, commencing July 1, 2026, and ending June 30, 2027, with three possible contract renewals; authorization to apply for and accept grant funding for this initiative, and to execute agreements necessary to receive and expend such grant funds; and also, to request authorization to use funds from this initiative to leverage federal funding through the Low-Income Pool program.

Resolution 2026-30 [2/3 VOTE]: Authorization to negotiate and execute a contract renewal with Florida Introduces Physical Activity and Nutrition to Youth (FLIPANY) for after-school snacks and meals and to waive the formal competitive procurement process [2/3 vote], in a total amount not to exceed \$600,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027.

Resolution 2026-31: Authorization to amend resolution #2025-38 and to execute contract modifications with 16 youth development providers identified therein to provide an increase in funding, in a total amount not to exceed \$1,579,600.00, to add additional slots and service days due to programs with waitlists for services for a term of 12 months, commencing August 15, 2025, and ending August 14, 2026. Additionally, authorization to amend the FY 2025-2026 Trust budget to increase the allocation to Youth Development by \$1,579,000.00.

Resolution 2026-32: Authorization to negotiate and execute a contract renewal with Florida International University Board of Trustees for reading enhancement services, in a total amount not to exceed \$1,500,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, with two remaining possible contract renewals.

Resolution 2026-33: Authorization to negotiate and execute a contract with Miami-Dade County for the H.E.R.O. truancy prevention program, a component of the Case Management Referral Program, in a total amount not to exceed \$880,000.00, for a term of 12 months, commencing August 1, 2026, and ending July 31, 2027.

Resolution 2026-34: Authorization to negotiate and enter into a match contract agreement with Miami-Dade County for the Summer Youth Internship Program (SYIP), in a total amount not to exceed \$3,000,000.00, of which \$500,000.00 is from The Frederick A. DeLuca Foundation, for a term of 12 months, commencing retroactive to March 1, 2026, and ending on February 28, 2027.

Non-Consent Agenda Resolution 2026-28 & 2026-35

Resolution 2026-28: Motion to approve the resolution was made by Lourdes P. Gimenez and seconded by Norie Del Valle. Authorization to negotiate and execute contracts with three providers, identified herein, to deliver oral health preventive services, in a total amount not to exceed \$548,014.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. **Recusal by Islamiyat Nancy Adebisi, Dept of Health, is receiving funding. Motion passed, 24-0.**

Resolution 2026-35: Motion to approve the resolution was made by Laurie W. Nuell and seconded by Alfred Sanchez. Authorization to negotiate and execute renewal contracts with 116 providers, identified herein, to deliver high-quality (i) after-school programming for 16,289 elementary, middle, high school-aged children and youth, and (ii) summer programming for 16,986 elementary, middle, and high school-aged children and youth, in a total amount not to exceed \$72,745,076.00. In addition, authorization for the President/CEO to reallocate funds during the course of the year based on performance and community needs as necessary, among the different providers identified within this resolution, for a contract term of 12 months, commencing August 15, 2026, and ending August 14, 2027, with one remaining annual renewal, subject to annual funding appropriations. **Recusals (2) by Cathy Burgos, Miami Dade County is receiving funding, and Hon. Isaac Salver, Town of Bay Harbor is receiving funding. Motion passed, 23-0.**

The meeting adjourned at 9:02 a.m.

The Children's Trust Board Meeting

Date: May 18, 2026

Resolution: 2026-36

Strategic Framework Priority Investment Area: Health and Wellness: Public Benefits Enrollment.

Strategic Framework Headline Community Results: High-quality early learning opportunities; and regular use of medical, dental, and behavioral health care services.

Recommended Action: Authorization to negotiate and execute contracts with nine providers, identified herein, to deliver public benefits enrollment supports, in a total amount not to exceed \$1,474,382.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, each with one remaining annual renewal, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$1,474,382.00 for this resolution is projected to be available in FY 2026-2027

Description of Services: Based upon the critical impact of social determinants on child health and well-being, The Children's Trust invests in supporting families with public benefits enrollment. Benefits enrollment supports aim to maximize economic benefits for children and their families who qualify for means-tested benefits, ultimately contributing to the broader local economy and child well-being. Enrollment supports will be provided throughout Miami-Dade County, concentrating on services for vulnerable communities with high proportions of families experiencing poverty. Priority populations and partnerships for benefits enrollment supports are encouraged with other Trust-funded initiatives such as after-school programs, parenting, and other family services. Programs provide one-on-one enrollment assistance that includes new and initial benefits enrollment, and renewal/recertification to maintain eligible benefits over time. Support includes tracking each application's status to determine approval status. Annual services are expected to support the enrollment goal of 6,480 families in various public benefits programs.

Priority benefits programs supported through this initiative include family-relevant federal means-tested programs, as well as other entitlement and assistance programs, such as:

- Special Supplemental Nutrition Program for Women, Infants and Children (WIC)
- Supplemental Nutrition Assistance Program (SNAP)
- Temporary Cash Assistance (TCA), including TCA-Relative Care Program and Temporary Assistance for Needy Families (TANF)
- Medicaid and KidCare (Florida's Children's Health Insurance Program/CHIP)
- Earned Income Tax Credit (EITC) / Child Tax Credit (CTC)
- Low Income Home Energy Assistance Program (LIHEAP)
- Housing and rental assistance programs, including homeless assistance benefits

- Benefits managed by the Early Learning Coalition of Miami-Dade/Monroe (ELCMDM) (e.g., School Readiness funds (CCDF), Voluntary Pre-K, Thrive by 5 Child Care Scholarships)
- Head Start, Early Head Start
- Low/ no cost after-school and summer programs (including Trust-funded programs)
- Discount phone, wireless, and broadband services
- Adult education and employment assistance programs
- Supplemental Security Income (SSI)/ Disability

In 2024-25, 5,032 families were served, with 82 percent successfully enrolling in at least one benefit program. The most frequent benefits received were health insurance and SNAP. Many families were assisted with multiple benefits for several family members. In total, 8,942 benefits were approved, supporting 9,093 individual children, youth, and adult caregivers who qualify. Some providers with lower-than-expected engagement modified their approach to reach more families. Through strong partnerships and integration of data driven practices, many programs successfully adopted different strategies for engagement due to the reduction of people visiting their sites in-person, resulting in this initiative connecting with more families.

The following agencies are recommended for funding.

Agency	# Families to be Approved for Benefits	Amount Not to Exceed
Citrus Health Network, Inc.	620	\$150,575.00
Community Health of South Florida, Inc.	700	\$170,896.00
Family Central Inc.	940	\$235,002.00
Family Resource Center of South Florida, Inc.	800	\$193,407.00
Haitian Neighborhood Center Sant La, Inc. ¹	450	\$112,500.00
Jessie Trice Community Health System, Inc.	940	\$230,244.00
Start Off Smart, Inc. ²	460	\$114,782.00
Sundari Foundation, Inc.	400	\$96,882.00
Young Men’s Christian Association of Greater Miami (YMCA)	680	\$170,094.00
Total:		\$1,474,382.00

¹**Haitian Neighborhood Center Sant La, Inc.** The funding amount differs from the funding reflected in Resolution No. 2024-39, but it is actually the same award as the 2025-2026 contract cycle. Prior to the contract being renewed for 2025-2026, Haitian Neighborhood Center Sant La requested, and received approval for, a reduction in service level and award amount to align service levels with reduced community participation. This led to a reduction from 940 families to 450, with a commensurate budget reduction of \$122,500.00.

The following provider is recommended for renewal contingent upon the completion of a **Renewal Action Plan**.

²Start Off Smart, Inc. – recommended for renewal contract in 2026-2027 contingent upon completion of Renewal Action Plan³, implemented in 2025-2026. Renewal Action Plan addresses low benefits approval rates and families served by this entity.

Background: These supports are based upon the critical impact of social determinants on child’s health and well-being. Implementing these supports aims to combat the impact of inflation and the high cost of living in Miami-Dade County.

Recommendations for the above contract renewals for the fourth year of a five-year funding cycle are based on Trust staff assessment of programs through reviews of performance data and site visits to programs.

Procurement Policy: Per the procurement policy, Section 2002, formal competitive procurement for direct community services, The Children’s Trust issued a Request for Proposals (RFP) #2023-10 on April 3, 2023, to fund public benefits enrollment supports for a five-year cycle with one-year contract renewals. In Resolution No. 2023-64, and subsequently in Resolution No. 2024-39, the above nine applications were recommended for funding, based on a comprehensive review process and satisfactory performance.

Geographic Area: Countywide.

The foregoing recommendation was reconsidered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this

18th day of May 2026.

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency. _____

³ Renewal Action Plans are mutually agreed upon goals that must be met by the organization within a specified amount of time. Expectations for Renewal Action Plans include but are not limited to increased enrollment, improved fiscal health, and/or enhanced administrative capacity.

The Children's Trust Board Meeting

Date: May 18, 2026

Resolution: 2026-37

Strategic Framework Priority Investment Areas: Parenting: Parenting & Family Strengthening Group, Individual & Home Visitation Services.

Strategic Framework Headline Community Results: High-quality early learning opportunities; nurturing and involved parents; kindergarten readiness; academic success; healthy lifestyle habits for eating, sleeping, physical activity and mental wellness; good choices for prosocial behaviors in schools, homes, and communities; and successful transition to adulthood.

Recommended Action: Authorization to negotiate and execute contracts with 42 providers, identified herein, to deliver evidence-based parenting and family strengthening services, in a total amount not to exceed \$21,612,838.00, each for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, each with one remaining annual renewal, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$21,612,838.00 for this resolution is projected to be available in FY 2026-2027.

Description of Services: The Children's Trust funds a continuum of evidence-based parenting and family-strengthening programs (EBPs) with curricula and service activities to address specific needs or challenges, encourage positive parent-child interactions and communication, and decrease parenting stress. These EBPs are culturally appropriate for the diverse Miami-Dade community and tailored to support caregivers from the prenatal period through the transition to adulthood.

The frequency, intensity, and duration of services vary based on specific EBPs/curricula and family needs. Programs must be inclusive of and fully accommodate the families of children and youth with disabilities. They are also encouraged to support other vulnerable and disconnected populations who may have more significant stressors and parenting challenges.

Programs provide services virtually and in person throughout the county in homes, pediatric offices, and other settings, such as child care centers and schools in high-need communities. Some funded EBPs include selective prevention strategies designed for families facing parenting challenges like health or behavior problems related to social, educational, economic, or environmental factors. While other EBPs include indicated prevention strategies like therapeutic services for families with more intensive needs and challenges related to child/youth behavior or mental health, parent-child relationships, and/or consequences of violence, parental mental health challenges, or substance abuse. Programs may include families with involvement in the child welfare and/or juvenile justice systems or experiencing homelessness. Depending on the EBPs being delivered, programs are delivered in groups, individual sessions, home visits, or a combination of these modalities.

This investment supports all types of families, parents, and caregivers (i.e., mothers, fathers, other relatives, and non-relatives), and their children of all ages (including prenatally) to improve overall family well-being. Early childhood developmental screenings are conducted for children up to 6 years old receiving individual services. In addition, prenatal/postpartum depression screenings are administered to new mothers and fathers enrolled in individual services, with follow-up referrals as appropriate. Home visiting programs also include education about home safety.

Midcycle Adjustments: The Children's Trust recognizes the importance of maintaining high-quality program performance and strong administrative practices throughout the five-year funding cycle. To reinforce accountability and promote effectiveness, a six percent performance-based adjustment is included for qualifying programs. Eligibility for this midcycle adjustment is based on program performance and administrative compliance, as assessed through regular monitoring and Comprehensive Program Reviews (CPR) of all contracts.

Programs are recommended for a midcycle adjustment if they demonstrate:

- Strong program performance, recruitment and retention
- Timely and high-quality data entry
- No pending invoices, audits, or other compliance issues
- Effective budget utilization

As a result of these midcycle adjustments, twenty-three programs are recommended for a six percent increase, totaling \$853,610.00. No increase is recommended for nineteen (19) programs due to not meeting the eligibility criteria. Of those nineteen programs, two are recommended for a reduction in participants and corresponding funding, based on past performance, totaling \$126,335.00.

The following agencies are recommended for funding, with any changes in funding allocation or evidence-based curricula from the prior contract year indicated using subscripts with an explanation following the table.

Agency	Evidence-based Programs	Current Contract	Midcycle Performance-based Adjustments	Amount Not to Exceed
Affirming Youth Foundation Inc. (previously known as Jonathan Spikes Foundation, Inc.) ₁ ¹	Trauma-Focused Cognitive Behavioral Therapy (TF-CBT), 3-18 years	\$250,000.00		\$250,000.00
Amigos Together for Kids, Inc.	Positive Parenting Program (Triple P) Birth-12 years	\$596,000.00	\$35,760.00	\$631,760.00
Barry University	Strengthening Families Program, 7-17 years; Trauma-Focused Cognitive Behavioral	\$250,000.00		\$250,000.00

Agency	Evidence-based Programs	Current Contract	Midcycle Performance-based Adjustments	Amount Not to Exceed
	Therapy (TF-CBT), 3-18 years			
Be Strong International, Inc.	Positive Parenting Program (Triple P), 12-16 years	\$250,000.00	\$15,000.00	\$265,000.00
Belafonte Tacolcy Center, Inc. ¹	Nurturing Parenting Program, Birth-18 years	\$250,000.00		\$250,000.00
Catholic Charities of the Archdiocese of Miami, Inc.	Nurturing Parenting Program, Birth-18 years	\$537,000.00	\$32,220.00	\$569,220.00
CCDH, Inc. d/b/a The Advocacy Network on Disabilities	Nurturing Parenting Program, Birth-19 years; Trauma-Focused Cognitive Behavioral Therapy (TF-CBT), 3-18 years	\$400,000.00	\$24,000.00	\$424,000.00
Children's Home Society	Healthy Families, Prenatal-5 years; Nurturing Parenting Program, Birth-19 years	\$1,531,908.00	\$91,914.00	\$1,623,822.00
Citrus Health Network, Inc	Parent Child Interaction Therapy, 2-12 years; Trauma-Focused Cognitive Behavioral Therapy (TF-CBT), 3 - 18 years	\$422,000.00	(\$25,320.00)	\$396,680.00
City of Miami	The Incredible Years, 3-12 years	\$200,000.00		\$200,000.00
City of Miami Beach	Nurturing Parenting Program, Prenatal-12 years; Positive Parenting Program (Triple P), Birth-12 years	\$490,000.00	\$29,400.00	\$519,400.00
CMB Visions Unlimited, Inc.	Nurturing Parenting Program, Birth-18 years	\$230,000.00		\$230,000.00

Agency	Evidence-based Programs	Current Contract	Midcycle Performance-based Adjustments	Amount Not to Exceed
Community Health of South Florida, Inc.	Healthy Steps, Birth-3 years	\$400,000.00	\$24,000.00	\$424,000.00
Concerned African Women, Inc.	Nurturing Parenting Program, Birth-18 years	\$175,000.00		\$175,000.00
Empowering Youth, Inc.	Culturally Informed and Flexible Family-Based Treatment for Adolescence, 11-18 years	\$486,107.00	\$29,166.00	\$515,273.00
Enfamilia, Inc.	Nurturing Parenting Program, Birth-18 years	\$285,249.00	\$17,115.00	\$302,364.00
Family & Children Faith Coalition, Inc.	Nurturing Parenting Program, Birth-18 years	\$250,000.00	\$15,000.00	\$265,000.00
Family Action Network Movement, Inc. (FANM)	Nurturing Parenting Program, Birth-5 years	\$335,000.00	\$20,100.00	\$355,100.00
Family Central, Inc.	Home Instruction for Parents of Preschool Youngsters (HIPPY), 2-5 years; Nurturing Parenting Program, Birth-18 years	\$1,512,289.00	\$90,737.00	\$1,603,026.00
Family Resource Center of South Florida, Inc.	Nurturing Parenting Program, Birth-19 years	\$425,500.00	\$25,530.00	\$451,030.00
Federation of Families, Miami-Dade Chapter Inc.	Positive Parenting Program (Triple P), Birth-12 years	\$381,500.00		\$381,500.00
FIU Board of Trustees, Center for Women's and Gender Studies	Parents as Teachers, Prenatal-5 years; Positive Parenting Program (Triple P), 5-10 years	\$660,978.00		\$660,978.00
FIU Board of Trustees, Center for	Trauma-Focused Cognitive Behavioral	\$523,507.00		\$523,507.00

Agency	Evidence-based Programs	Current Contract	Midcycle Performance-based Adjustments	Amount Not to Exceed
Children and Families ¹	Therapy (TF-CBT), 3-18 years			
Gang Alternative, Inc.	Nurturing Parenting Program Birth-19 years; Trauma-Focused Cognitive Behavioral Therapy (TF-CBT), 3-18 years	\$670,000.00		\$670,000.00
Haitian Neighborhood Center, Sant La, Inc.	Culturally Informed and Flexible Family-Based Treatment for Adolescence, 11-18 years; Strengthening Families Program, 10-14 years	\$673,434.00	(\$101,015.00)	\$572,419.00
Jessie Trice Community Health System, Inc.	Nurturing Parenting Program, Prenatal to 1 year.	\$175,000.00		\$175,000.00
Jewish Community Services of South Florida, Inc.	Families and Schools Together (FAST), Birth-5 years	\$ 305,108.00	\$18,306.00	\$ 323,414.00
Le Jardin Head Start Program, Inc.	Positive Parenting Program (Triple P), Birth-12 years	\$175,000.00		\$175,000.00
Mexican American Council, Inc.	Positive Parenting Program (Triple P), 12-16 years	\$ 182,740.00		\$ 182,740.00
Miami Dade Family Learning Partnership, Inc.	The Incredible Years, Birth-6 years	\$500,000.00	\$30,000.00	\$530,000.00
Miami Lighthouse for The Blind & Visually Impaired, Inc.	Parents as Teachers, Prenatal-5 years	\$ 360,144.00	\$21,609.00	\$ 381,753.00
Our Child Care, Inc.	The incredible Years, Birth-6 years	\$175,000.00		\$175,000.00
Overtown Youth Center, Inc.	Nurturing Parenting Program, Birth-18 years	\$150,000.00		\$150,000.00

Agency	Evidence-based Programs	Current Contract	Midcycle Performance-based Adjustments	Amount Not to Exceed
Parent to Parent of Miami, Inc.	Parent to Parent Peer Support Program, Birth-18 years	\$ 920,000.00	\$55,200.00	\$ 975,200.00
The Arc of South Florida, Inc.	Positive Parenting Program (Triple P), Birth-12 years	\$ 312,185.00		\$ 312,185.00
The Sundari Foundation, Inc.	Family Check-up, 2-17 years; Positive Parenting Program (Triple P), Birth-12 years; Trauma-Focused Cognitive Behavioral Therapy (TF-CBT), 3-18 years	\$ 802,359.00		\$ 802,359.00
Touching Miami with Love Ministries, Inc.	Families and Schools Together (FAST), Elementary 4-10 years	\$ 240,000.00	\$14,400.00	\$ 254,400.00
University of Miami, Educational & Psychological Studies	Culturally Informed and Flexible Family-Based Treatment for Adolescence, 11-18 years	\$ 585,919.00	\$35,155.00	\$ 621,074.00
University of Miami, Department of Pediatrics	The Incredible Years, Baby & Toddlers Birth-3	\$ 899,116.00	\$53,947.00	\$ 953,063.00
University of Miami, Miller School of Medicine	Healthy Steps, Birth-3; Parent Child Interaction Therapy, 2-12 years	\$2,267,520.00	\$136,051.00	\$2,403,571.00
University of Miami, Department of Psychology	Unified Protocol, 13-18 years	\$450,000.00	\$27,000.00	\$477,000.00
University of Miami, Linda Ray	Nurturing Parenting Program, Birth-12 years	\$200,000.00	\$12,000.00	\$212,000.00

Agency	Evidence-based Programs	Current Contract	Midcycle Performance-based Adjustments	Amount Not to Exceed
Intervention Center				
Total:				\$21,612,838.00

Other Changes of Note:

Cayuga Home for Children, Inc. (previously funded at \$2,100,000.00) is not being renewed, because the organization ceased operations in Miami-Dade County in June 2025.

Richmond Perrine Optimist Club, Inc. (previously funded at \$ 245,000.00) is not being renewed, because the agency did not meet the conditions and goals of the renewal action plan and contract was not renewed in October of 2025.

¹The following providers are recommended for renewal contingent upon the completion of a **Renewal Action Plan** for their fiscal year [2026-2027] contract. Renewal Action Plans are mutually agreed upon goals that must be met by the organization within a specified amount of time. Expectations for Renewal Action Plans include but are not limited to increased enrollment, improved fiscal health, and/or enhanced administrative capacity. If an organization listed below does not meet the conditions for participant recruitment and retention of their Renewal Action Plan, they will not be renewed for the 2026-2027 contract year.

- **Affirming Youth Foundation Inc.**
- **Belafonte Tacolcy Center, Inc.**
- **FIU Board of Trustees, Center for Children and Families**

Background: Regardless of their circumstances, all families face inevitable parenting challenges and can benefit from supports. Effective, consistent, and supportive parenting prepares children for a lifetime of success. Nurturing and involved parenting and family supports strengthen positive child outcomes related to emotional, behavioral, social, and cognitive competence, and physical health and safety.

Recommendations for the above contract renewals for the fourth year of a five-year funding cycle are based on Trust staff assessment of programs through reviews of performance data and site visits to programs.

Procurement Policy: Per the procurement policy, Section 2002, formal competitive procurement for direct community services, The Children’s Trust issued a Request for Proposals (RFP) #2023-03 on February 14, 2023, to fund parenting and family strengthening services for families in Miami-Dade County for a five-year cycle with one-year contract renewals. Initially, 45 agencies were awarded funding by board approval Resolution #2023-55 for parenting and family strengthening contracts. One program decided not to renew after year one. Subsequently, Resolution #2024-37 & #2025-47 recommended renewal funding based on a comprehensive review process and satisfactory performance.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **18th day of May, 2026.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: May 18, 2026

Resolution: 2026-38

Strategic Framework Priority Investment Area: Parenting: Reach Out and Read.

Strategic Framework Headline Community Results: High-quality early learning opportunities; regular use of medical, dental, and behavioral health care services; nurturing and involved parents; and kindergarten readiness.

Recommended Action: Authorization to negotiate and execute a single source contract with Miami-Dade Family Learning Partnership for Reach Out and Read early literacy programming, in a total amount not to exceed \$700,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027.

Budget Impact: Funding in the amount of \$700,000.00 for this resolution is projected to be available in FY 2026-2027.

Description of Services: Reach Out and Read (ROR) is a national model endorsed by the American Academy of Pediatrics that champions the positive effects of reading daily and engaging in language-rich activities with young children within positive parent-child interactions. The program trains medical providers on the importance of early relationships as the foundation for healthy brain development, leading to the emergence of early language, literacy, and social-emotional skills. ROR provides families with children from birth to 5 years of age with developmentally appropriate books in English, Spanish, and Haitian Creole, accompanied by trained pediatrician guidance about the importance of reading aloud with young children at well-child checkups (1-2 week, 1-month, 2-month, 4-month, 6-month, 9-month, 12-month, 15-month, 18-month, 2-year, 2.5-year, 3-year, 4-year, and 5-year checkups). ROR is provided in primary pediatric care settings where at least half of the population serviced is uninsured or publicly insured.

ROR implementation components include, but are not limited to, the following:

- Maintain formal partnerships with the pediatric providers who integrate ROR into their well-child visits, ensuring fidelity to the model.
- Assist new sites in completing a formal application to the ROR National Center to ensure sustainable growth and expansion of ROR's work across Miami-Dade County.
- Provide systems to support the program's implementation.
- Assist medical providers to complete Core Training: ROR 101 and to access myror.org, inclusive of awarding Certified Medical Education credits.
- Provide appropriate in-person and residency training for new and existing ROR sites.
- Order high-quality, culturally and linguistically appropriate books; identify age and developmental level of books; and coordinate delivery of books to sites.

Resolution 2026-38 - Parenting: Miami Dade Family Learning Partnership Reach Out & Read Single Source
May 18, 2026

- Assist sites to connect families with community resources and additional opportunities to build upon messages in the exam room, including creating literacy-rich waiting room environments and community resource partnerships.
- Assist sites with ongoing activities and submission of reports to the national ROR program center.
- Support sites with regular check-ins through site visits or calls to ensure clinic leadership is supportive of the program and integrating ROR at the practice with fidelity to the model.
- Foster parental engagement by offering anticipatory guidance to parents and caregivers by modeling dialogic read aloud techniques with families and children during sessions in clinic waiting rooms.
- Gauge the effectiveness of the physician’s guidance and recommendations regarding early relationships and reading by surveying a percentage of parents on a regular basis to assess their perception of what the physician conveyed about the importance of early literacy and reading with their child, as well as the number of times their child is read to per week.

Background: ROR is an evidence-based model funded by The Trust since 2015. It is a single-source contract delivered by the Miami-Dade Family Learning Partnership in 67 pediatric care clinics across Miami-Dade County. The funding amount recommended is the same as the prior fiscal year. It serves children from birth to 5-years-old. For the contract period ending September 2025, 76,334 books were provided during well-child visits. Ninety percent of the parents/caregivers surveyed report reading with their child at least 3 times a week.

Miami-Dade Family Learning Partnership holds exclusive distributor rights for the ROR program in Florida. The National Reach Out and Read Center awards this distinction. ROR is an essential component of The Children's Trust's early literacy parenting support, and it offers a unique opportunity to encourage early relationships and literacy through trusted pediatric care providers.

Procurement Policy: Per The Children’s Trust’s Purchasing and Procurement policy, section 2004, Single Source procurement, this service is exempt from the formal competitive solicitation requirements, as the goods and services are available from only one source due to a license or exclusive distributor rights.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **18th day of May, 2026.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: May 18, 2026

Resolution: 2026-39

Strategic Framework Priority Investment Area: Parenting & Family Strengthening Individual & Home Visitation Services.

Strategic Framework Headline Community Results: Nurturing and involved parents; and Healthy lifestyle habits for eating, sleeping, physical activity and mental wellness.

Recommended Action: Authorization to negotiate and execute a match contract with the Healthy Start Coalition of Miami-Dade for the Moving Beyond Depression program, in a total amount not to exceed \$175,000.00, for a term of twelve months, commencing on October 1, 2026, and ending on September 30, 2027.

Budget Impact: Funding in the amount of \$175,000.00 for this resolution is projected to be available in FY 2026-2027.

Description of Services: The Healthy Start Coalition of Miami-Dade (HSCMD) offers the Moving Beyond Depression (MBD) program, a comprehensive, evidence-based cognitive behavioral treatment approach to identifying, treating, and reducing maternal depression in pregnant and postpartum women who are participating in existing home visitation programs. Women are screened and referred to the MBD program by various partner agencies during home visits. MBD is an innovative program tailored to the specific needs of each participant, providing mothers who participate with the treatment needed to function optimally and support their child's early development.

This match contract enables HSCMD to increase the availability of the MBD program to participants in Trust-funded home visitation parenting programs and to incorporate consistent practices across the entire MBD program. Pregnant and postpartum parents are screened for depression using a standard tool, and based on need, may be referred directly to this ready source of support. The Trust funded home visitation models that refer to MBD include Nurturing Parenting, Healthy Families, Parents as Teachers, and Home Instruction for Parents of Preschoolers Youngsters (HIPPY).

Through MBD, and its paid clinical implementation partner, University of Miami, mothers receive In-Home Cognitive Behavioral Therapy (IH-CBT) delivered by Masters-level therapists who are certified to administer the MBD curriculum, trained in Cognitive Behavioral Therapy (CBT), and have the required experience to treat severe psychopathology. MBD participants receive up to fifteen therapy sessions either virtually or at home, depending on family preference. During the FY 2025-26 contract implementation, 200 participants are contracted to be served. Based on analysis of clinical staffing levels and organizational capacity to deliver these interventions, the FY 2026-27 contract will be adjusted to support service delivery to 175 participants.

MBD is adapted for real world circumstances and designed to be engaging and relevant to young, low-income, new mothers who participate in home visitation programs. Home visiting is a prevention strategy used to support pregnant moms and new parents, promote infant and child health, foster educational development and school readiness, and help prevent child abuse and neglect. By treating mothers in their own homes or via telehealth, many barriers to treatment are removed. These include a lack of access to mental health care, transportation, and child care. On average, mothers who have participated in MBD consistently scored below the clinical cutoff for Major Depressive Disorder (MDD) after four sessions of treatment and were considered low risk by the ninth session.

Background: Perinatal depression is a mental health disorder that affects pregnant and postpartum women. Every year approximately four million women in the United States give birth. At least one in eight report experiencing depression symptoms, and about 50 percent of women experiencing depression never receive treatment. According to the Centers for Disease Control and Prevention (CDC), perinatal mental health is an urgent public health issue in the United States, with 15 to 20 percent of women suffering from postpartum depression. This rate is two times higher for women living in poverty. The effects of untreated depression directly affect both the mother and the child. Depression during pregnancy is associated with infant preterm birth, low birth weight, attachment issues, and developmental and cognitive delays. Postpartum depression may interfere with a mother's ability to bond with and care for her baby. When untreated, it can negatively affect the child's behavior, cognitive development, and social and emotional development. Half of women diagnosed with postpartum depression remain depressed at five to nine months after childbirth, and one-third remain depressed at 12 to 18 months after childbirth. Additionally, it can affect a mother's ability to return to the workforce and provide for the family, increasing the risk of poverty, unemployment, and other family hardships.

Postpartum parents who are screened and show depression symptoms often do not have enough treatment options. In 2022, 12 percent (1,722) of pregnant women screened by HSCMD indicated they experienced symptoms of depression in the past month. In the same year, out of 1,796 pregnant/postnatal women who received psychosocial counseling, only 637 were able to access the State of Florida's recommended MBD program due to a lack of funding and an insufficient number of organizations that offered this service.

In 2020, The Florida Maternal Infant & Early Childhood Home Visiting Initiative completed the Florida Home Visiting Statewide Needs Assessment Update. This assessment indicated that Miami-Dade County was a high-risk community based on maternal or child health outcomes, and an eligible community for the implementation of the MBD program based on local needs and gaps in services.

The total cost of the MBD program, including funds provided by other funders, is outlined in the table below. The Trust's investment of \$175,000.00 supports HSCMD's current work and services to facilitate direct referrals from Trust-funded programs. In the 2024-25 contract, HSCMD served 157 participants and demonstrated that 93 percent of pregnant and postpartum women who completed the program showed improvement. For every dollar The Children's Trust invests in this initiative, \$3.00 in direct funding is leveraged in return.

Organization	Match Funding
Healthy Start Coalition of Miami-Dade	\$570,670.00
United Way Miami	\$65,000.00
Total:	\$635,670.00

Procurement Policy: Per the procurement policy, section 2006 Match Funding and Funder Collaboration, the negotiation and execution of a match contract is exempt from the competitive solicitation process as per section 2000 H-6. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children’s Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding, and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted **this 18th day of May 2026.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency. _____

The Children's Trust Board Meeting

Date: May 18, 2026

Resolution: 2026-40

Strategic Framework Priority Investment Area: Parenting: Book Club

Strategic Framework Headline Community Results: Nurturing and involved parents; and kindergarten readiness.

Recommended Action: Authorization to negotiate and execute contract renewals with four vendors, identified herein, to support The Children's Trust Book Club implementation, in a total amount not to exceed \$3,732,339.00, inclusive of \$100,000.00 contingency for potential cost increases to operate the program. In addition, authorization for the President/CEO to move funds between the different implementation components identified within this resolution, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, with three remaining possible contract renewals, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$3,732,339.00 is projected to be available in FY 2026-2027.

Description of Services: Through this resolution, The Children's Trust seeks authorization to renew and execute contracts with four vendors to support The Children's Trust Book Club.

The Book Club provides free, monthly age-appropriate books to enrolled children in Miami-Dade County from birth through age five. Books are available in English or Spanish monthly, and in Haitian Creole periodically, with supporting materials in English, Spanish, or Haitian Creole. By participating in the Book Club, parents are provided with the means to help their children build strong learning and social skills. The Children's Trust Book Club provides families with information and strategies that bolster early interactions and supports child brain development and kindergarten school readiness. Additionally, the Book Club offers interested families a home library of several Haitian Creole books, provided through special mailings and at community events.

The contract renewal cycle with the previously awarded entities aims to maintain an active Book Club membership of approximately 60,000 members each month, focusing on families living in ZIP codes with demonstrated higher needs. As of March 30, 2026, there were approximately 48,571 active Book Club members. In addition, since children enroll and graduate each month, over the course of fiscal year 2024-25, a total of 63,140 Book Club members received at least one book.

Maximum membership may need to be curtailed throughout the funding cycle based upon potential cost increases to the operation of the Book Club, including but not limited to books, paper, mailing supplies, events, giveaways, and/or postage. In addition, this resolution includes a \$100,000.00 contingency to add funding for such costs to the appropriate vendors listed in this resolution, as needed, and the delegated authority to award these contingency funds. Future cost estimates for these items are unpredictable due to market price instability, global supply chain disruptions, and postage rate increases at the United States Postal Services.

The implementation components of the Book Club, supported by the vendors in this resolution, are outlined below.

General Book Buying & Book-Related Content Development – Services include the discounted purchasing of English and Spanish books within the existing book catalog, as well as selection and purchasing of additional age- and linguistically-appropriate books in English and Spanish, as needed when books in the catalog become unavailable or too expensive. For any new books selected, content development also includes development of the book-specific parent/caregiver guides in English, Spanish, and Haitian Creole, along with child activity sheets for books for 2- to 5-year-olds, which are printed and mailed with the books and available electronically. Each month, based on available inventory and current Book Club membership by age, the selected book buying vendor determines the appropriate books for mailings to each book language and age group, with corresponding reading guides and activity sheets.

Fulfillment Services – Services include comprehensive management and oversight of the fulfillment and mail distribution of the monthly book packages, including all required materials. This component provides inventory management and storage of large quantities of books, printing of collateral materials, purchasing Trust-approved book packaging envelopes and other materials, assembling book packages, address validation, mailing, and management of returns.

Haitian Creole Book Buying & Book-Related Content Development – Services include trans-adaptation of existing books in the vendor’s catalog, creation of new books, and the printing of these books in Haitian Creole for infants, toddlers, and preschoolers. Services also include development of book-specific parent/caregiver guides in English and Haitian Creole, along with activity sheets for books for 2- to 5-year-olds, which are printed and provided with the books, and available electronically.

Digital Content Curation – Services include the development and/or selection and purchasing of digital early childhood content in English, Spanish, and Haitian Creole. This will include the production of online resources for parents like articles, videos, or interactive content about child development and ways to share books, as well as resources for children, such as online books, educational programs, and interactive games that promote early literacy, and social and emotional development.

Member Activations & Programming – Services include development of early literacy programming and events, coordination of activities, and delivery of family engagement opportunities throughout Miami-Dade County with a focus on priority ZIP codes. This includes community engagement opportunities for prospective and current Book Club members in English, Spanish, and Haitian Creole.

The intent of contracting with all four vendors is to continue mailing out monthly books in English and Spanish while expanding the Haitian Creole existing catalog by selecting and adding new book titles and the accompanying collateral, with the goal of reaching 61 Haitian Creole books by the end of the five-year funding cycle.

The following table shows the recommended funding awards, along with the specific implementation component to be provided by each vendor.

Vendor	Implementation Component	Amount Not to Exceed
Miami-Dade Family Learning Partnership Inc.	General Book Buying & Book-Related Content Development	\$1,700,000.00
Associated Printing Production, Inc.	Fulfillment Services	\$1,600,000.00
NABU Global Inc.	Haitian Creole Book Buying & Book-Related Content Development and Digital Content Curation	\$232,339.00
Uplift Literacy Inc.	Member Activations & Programming	\$100,000.00
	Contingency for potential cost increases to operate the program	\$100,000.00
	Total:	\$3,732,339.00

Background: The Children’s Trust issued an Invitation to Negotiate, ITN#2025-05, on February 3, 2025, to fund implementation supports for The Children’s Trust Book Club for a five-year funding cycle with yearly contract renewals.

Based on the board’s approval of Resolution #2025-53, four entities were awarded to support the implementation of the five components of the Book Club. The Children’s Trust staff along with contracted vendors manage the operations, functions, and marketing of the Book Club.

Numerous organizations engage in a Community Advisory Committee to support the Miami-Dade Family Learning Partnership with General Book Buying & Book-Related Content Development in selecting age-appropriate books and designing the accompanying educational collateral materials.

- A Central
- Early Learning Coalition
- Florida International University
- University of South Florida

The Children’s Trust Book Club has grown significantly over the last five years, with the distribution of more than two million books accompanied by education materials in English or Spanish to nearly 127,000 children enrolled since July 1, 2020. In the last two years, the Book Club has also provided 5,000 packages containing approximately 12,000 books and educational collaterals in Haitian Creole to families at various outreach events and distributed more than 3,000 books in Haitian Creole through one-time mailings to interested families.

Procurement Policy: Per the procurement policy, Section 2002, requires formal competitive procurement for direct community services. The Children’s Trust awarded four vendors selected through Invitation to Negotiate, ITN#2025-05, on February 3, 2025, to fund implementation supports for The Children’s Trust Book Club for a five-year funding cycle with yearly contract renewals.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **18th day of May 2026.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children’s Trust Board Meeting

Date: May 18, 2026

Resolution: 2026-41

Strategic Framework Priority Investment Area: Parenting: Parent Club

Strategic Framework Headline Community Results: Nurturing and involved parents; Kindergarten readiness; Academic success; Healthy lifestyle habits for eating, sleeping, physical activity and mental wellness; Good choices for prosocial behaviors in schools, homes, and communities; and Successful transition to adulthood.

Recommended Action: Authorization to negotiate and execute contracts with three providers, identified herein, to implement The Children’s Trust Parent Club through universal parenting workshops and supports across the developmental spectrum, in a total amount not to exceed \$1,700,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, each with two remaining annual renewals, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$1,700,000.00 is projected to be available in FY 2026-27.

Description of Services: Since 2019, The Children’s Trust Parent Club has offered brief, evidence-based parenting workshops in English, Spanish, and Haitian Creole, for free to diverse groups of primary caregivers across Miami-Dade County to build knowledge and skills. Topics cover a range of age-appropriate content about raising children who are successful, healthy, and happy. These group interactions among parents also strengthen social supports by connecting parents and linking families who have additional needs with appropriate services. Parent Club universal workshops can be an entry point to more intensive parenting and family strengthening services funded by The Trust.

The goal is to increase Miami-Dade parents’ and caregivers’ awareness and engagement in effective parenting strategies that support child development. Each contracted agency will serve a minimum of 4,500 parents and caregivers annually, and at least 80 percent of workshops will be delivered in person. The Parent Club Handbook guides The Children’s Trust Parent Club, ensuring contracted providers deliver standard activities and implementation procedures, common branding, and messaging to maintain consistency and quality. There is active coordination among all Parent Club providers to ensure consistent universal parenting messaging, organized activities, and prominent co-branding. The program incentivizes participation and workshop survey completion with up to two ten-dollar gift card raffles at the end of each workshop. In May of 2025, staff launched a new incentive program, the Parent Club Pass, which provides free community and family engagement activities that parents/caregivers can access after earning points for attending three unique Parent Club

workshops. Activities such as free entry to the zoo, local sporting events, and cultural and theater shows exemplify the availability of these supports for families.

One coordinating agency, noted below, works collaboratively with The Children’s Trust and the two other funded Parent Club providers. They are responsible for various Parent Club development, administrative, and program support tasks to ensure consistency and quality of program implementation across the initiative. A dedicated full-time management staff member is responsible for overseeing and executing all the functions of the coordinating agency, ensuring accountability, coordination, and high-quality delivery across the initiative.

The following programs are recommended for renewals.

Agency	Workshop Focus Areas	Minimum Number of Participants	Amount Not to Exceed
Be Strong International, Inc.	Parent workshops birth to 18	4,500	\$500,000.00
FIU Board of Trustees, Center for Children and Families	Parent workshops birth to 18, and parent support groups	4,500	\$516,000.00
University of Miami Department of Pediatrics*	Parent workshops birth to 18, parent support groups, and developmental screenings	4,500	\$684,000.00
	Total:		\$1,700,000.00

* Denotes coordinating agency

Background: Regardless of their circumstances, all parents and families face inevitable parenting challenges and can benefit from learning research-informed strategies that support children’s healthy development. Effective, consistent, and supportive parenting prepares children for a lifetime of success. Brief universal parenting workshops and supports can offer an effective, low-cost way to reach large and diverse groups of primary caregivers who might not otherwise receive parenting education. Improved parenting will support positive child outcomes related to emotional, behavioral, social, and cognitive competence, and physical health and safety.

The programs recommended for renewal in this resolution have performed satisfactorily during the 2024-2025 contract year and exceeded established expectations. The above chart reflects the minimum number of participants that these providers must serve. Based on further analysis of program performance data, staff expects to increase and finalize new participant targets in the 2026-2027 contract. Increased performance expectations will not impact contract funding amounts. Attached is a summary of the progress achieved by The Children’s Trust Parent Club.

Procurement Policy: Per the procurement policy, Section 2002, requires formal competitive procurement for direct community services, The Children’s Trust issued a Request for Proposals (RFP) #2024-13 on March 20, 2024, to implement The Children’s Trust Parent Club, for brief, evidence-based parenting workshops, delivered free in English, Spanish, and Haitian Creole to diverse groups of primary caregivers across Miami-Dade County to build knowledge and skills, for a five-year cycle with one-year contract renewals. In Resolution #2024-57, the above three agencies were recommended for initial funding, based on a comprehensive review process and satisfactory performance.

Geographic Area: Countywide

The foregoing recommendation was offered by _____ who moved its approval.

The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson there upon declared the resolution duly passed and adopted this **18th day of May, 2026.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____

Parent Club 2024-2025 Report

Overall Program Participation

Total Workshop Sessions With...

1,765

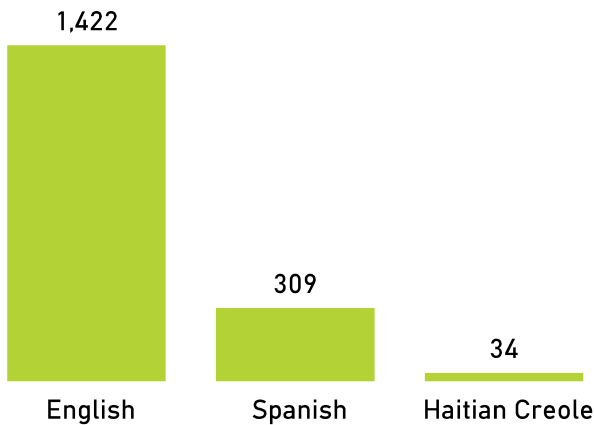
Total Attendance

20,046

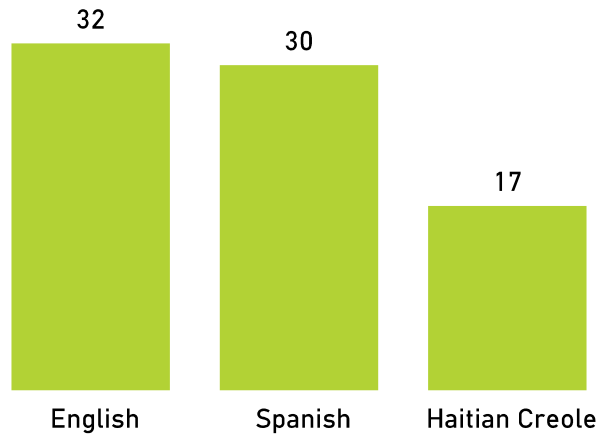
Total Completed Surveys

14,271

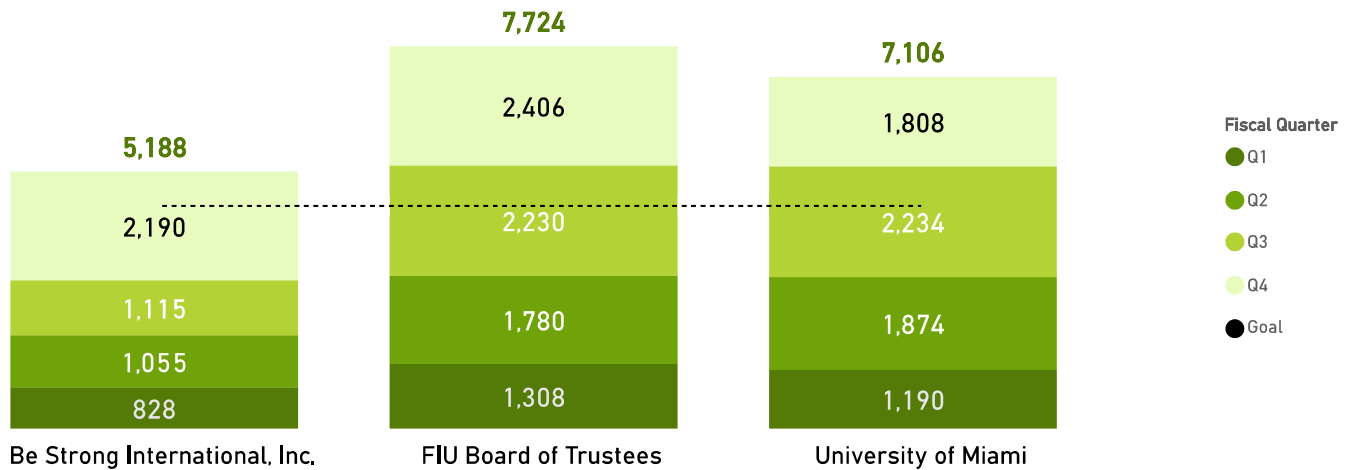
Session # by Language



Workshop Topics by Language

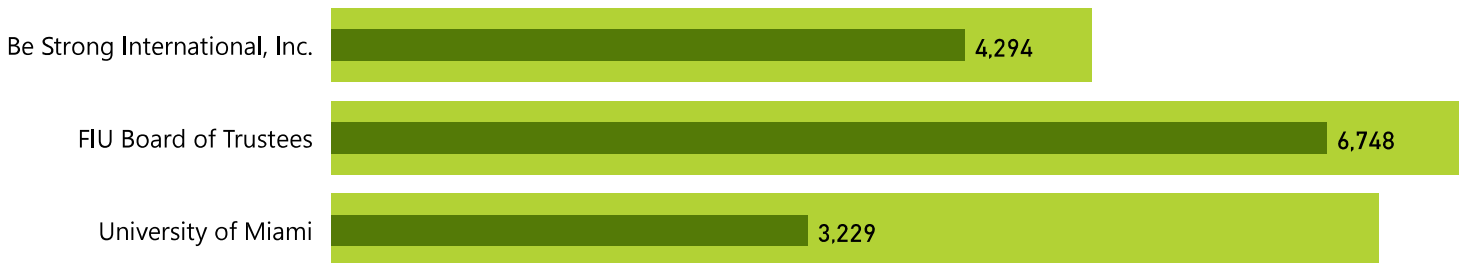


Attendance vs 24-25 Contracted Attendance



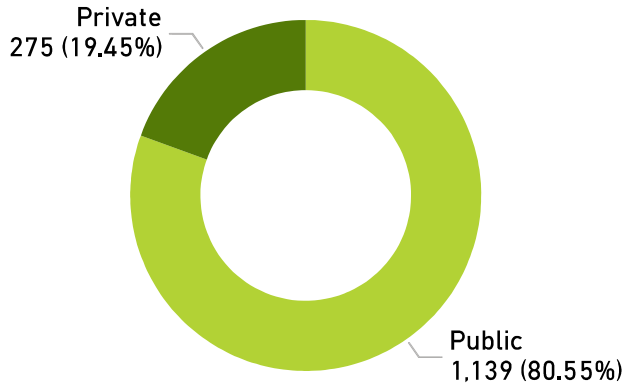
Survey Completion Rate

● Completed Surveys ● Total Attendance

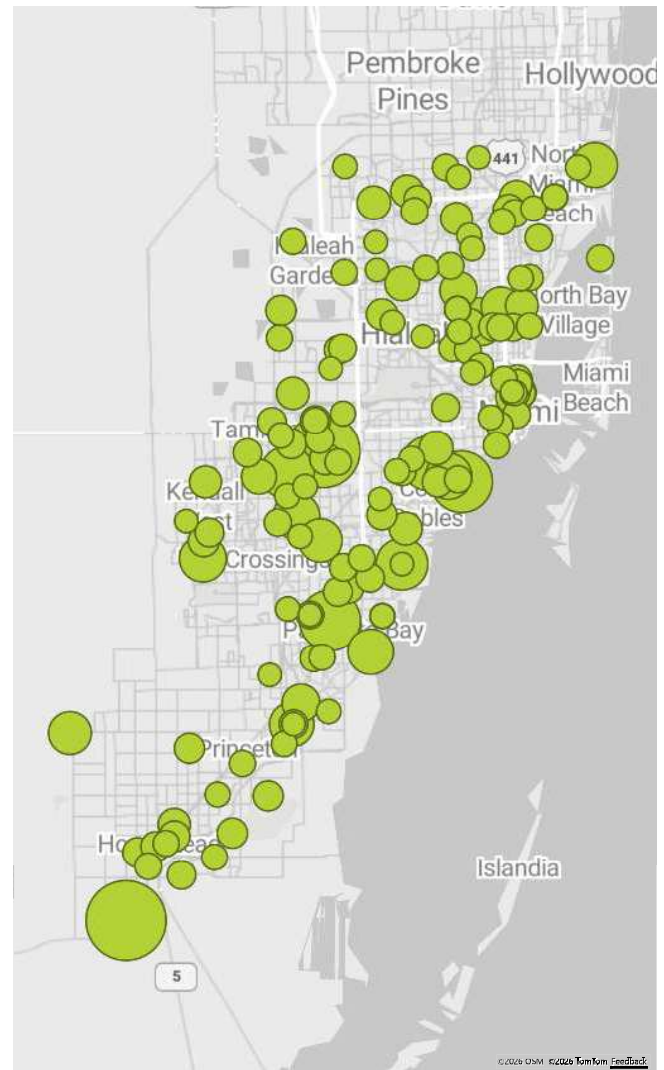


Parent Club 2024-2025 Report

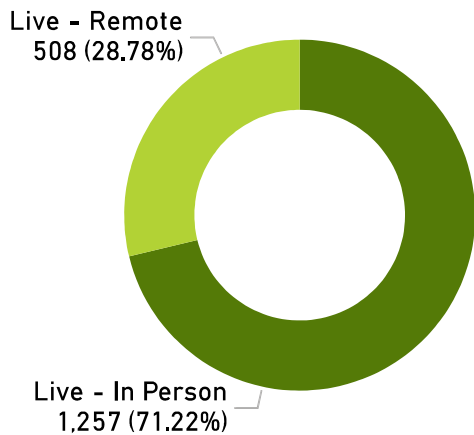
Public vs Private Workshop



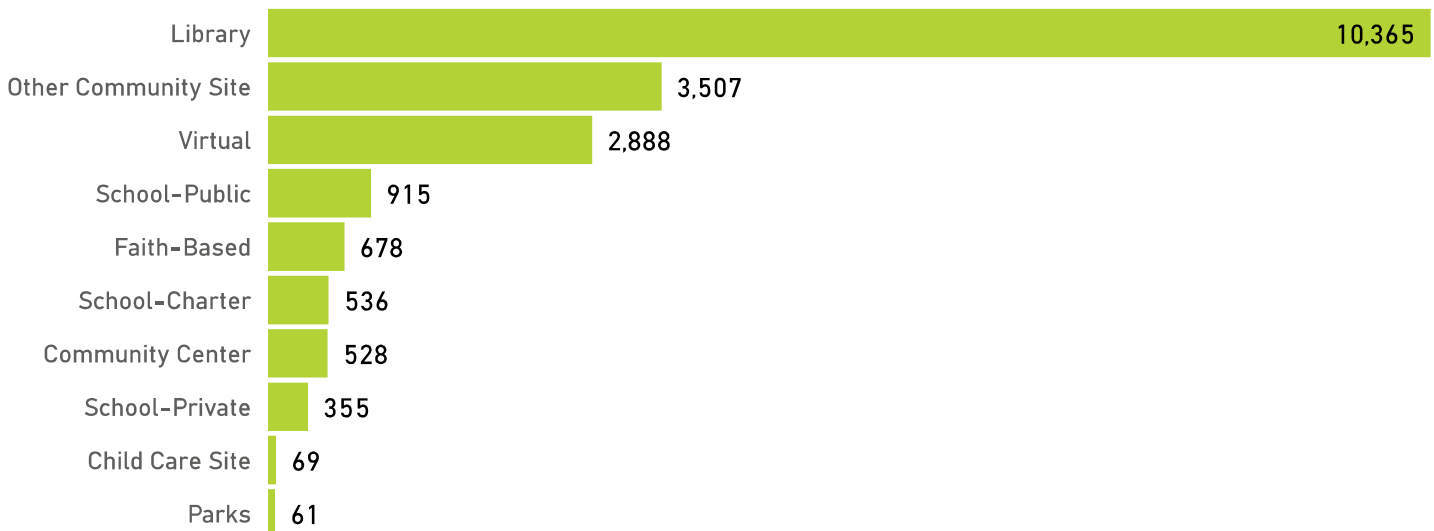
Total Attendance by Workshop Location



Virtual Workshops



Attendance by Location Type



The Children’s Trust Board Meeting

Date: May 18, 2026

Resolution: 2026-42

Strategic Framework Priority Investment Areas Family & Neighborhood Supports:
Family & Neighborhood Support Partnerships

Strategic Framework Headline Community Results: Regular use of medical, dental, and behavioral health care services; nurturing and involved parents; kindergarten readiness; academic success; healthy lifestyle habits for eating, sleeping, physical activity, and mental wellness; good choices for prosocial behaviors in schools, homes, and communities; and successful transition to adulthood.

Recommended Action: Authorization to negotiate and execute contract renewals with 22 providers, identified herein, for Family and Neighborhood Support Partnerships, in an amount not to exceed \$13,508,652.00, and for The Children’s Trust to encumber a purchase order in the amount of \$600,000.00 for pooled family stabilization funding, for a total amount not to exceed \$14,108,652.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027. There are no remaining contract renewals in this funding cycle.

Budget Impact: Funding in the amount of \$14,108,652.00 for this resolution is projected to be available for FY 2026-2027.

Description of Services: Family and Neighborhood Support Partnerships (FNSP) offer comprehensive and individualized supports for children, youth, and their families experiencing challenges that may limit them from realizing their full health, social, educational, and economic potential. Supports aim to amplify strengths and build resilience to counter the effects of adverse childhood experiences (ACEs) such as child abuse or neglect, exposure to family and community trauma and violence, family mental health issues, legal issues, and extreme poverty.

The populations served include residents of neighborhoods affected by poverty, crime, unemployment, and community violence, and countywide populations with specific needs and challenging life experiences, including those listed in the table below. Partnerships include an array of participant-centered services that engage parents and youth as partners to build on their strengths, address life challenges, and provide individualized supports.

Partnerships are staffed by management, clinical, and direct service professionals and paraprofessionals. To convey the importance of a strengths-based foundation for FNSP services, staff who coordinate care are called “success coaches.” All programs include natural helpers or trained paraprofessionals typically from or representative of those served, who help to encourage family and youth service engagement and follow-through. Intense staff supervision and professional development are critical for FNSP success.

Because each family or youth may need different frequencies, intensities, and durations of supports, FNSP contracts are based upon the expected number of direct service contact hours to be delivered, determined by the number of direct service staff members funded in the staffing plan. All direct service staff members are expected to spend the contracted percentage of their working hours delivering service activities with families or youth, to be documented through participant contacts entered in the care coordination reporting system.

All programs provide at least three required core services designed to stabilize child and family environments, including:

1. **Screening and assessment:** using standard tools, sometimes with additional relevant population-specific measures, providers determine family and youth eligibility, assess strengths, risks, and needs to guide success plans and the level of care coordination services required.
2. **Care coordination:** including wraparound supports from a team of success coaches and natural helpers, guided by individualized success plans that are supported by community service referrals, follow-up, and resource connections.
3. **Family stabilization funding:** All funded partnerships have access to \$600,000.00 in a pooled annual funding amount, administered through The Children's Trust care coordination reporting system. They manage requests and payments from the pooled fund to reduce barriers to services and address family and youth emergencies, such as food insecurity, job loss, the threat of eviction, termination of utilities, and child endangerment related to family stressors and lack of basic needs.

Some programs offer additional direct services designed to meet the needs of the intended service populations, such as academic supports; behavioral, mental health, or parent-child relationship supports; legal services and education; life skills support; and vocational training and supports. Additionally, one contract focused on serving children, youth, and families living with significant disabilities, as noted in the table below, includes \$500,000.00 dedicated to directly funding youth program inclusion and in-home respite care supports for children with significant disabilities and accommodation needs.

Due to the comprehensive nature of the expected services, The Children's Trust funding alone is insufficient to implement the desired services with fidelity. Thus, funded partnerships must contribute at least 10 percent in match funding, which is defined as cash or in-kind contributions including nonfederal cash dollars, donated items, and/or services that are part of the overall cost of operating the program.

All programs report regularly on participants' progress toward achieving success plan goals that meet their identified needs and build family strengths. When they complete the program, participants are also surveyed about their satisfaction with services.

The provider agencies listed in the table below, along with their noted subcontractors, are recommended for renewal.

Agency (* subcontractors if applicable) (Additional direct services provided), if applicable	Populations Served	Amount Not to Exceed
Advocate Program, Inc. (Family Behavioral and Mental Health Supports or Parent-Child Relationship Supports, Individual Behavioral and Mental Health Supports, Legal Services and Education)	Children exposed to family conflict and domestic violence	\$728,864.00
Amigos Together for Kids, Inc.	Children and youth residing in vulnerable neighborhoods	\$373,462.00
Belafonte Tacolcy Center, Inc.¹ * Hosanna Community Foundation (Group Academic or Education Supports, Group & Individual Behavioral and Mental Health Supports, Individual Vocational Training and Supports, Group & Individual Life Skills Support)	Children and youth residing in vulnerable neighborhoods	\$561,032.00
Be Strong International, Inc.	Children and youth residing in vulnerable neighborhoods	\$504,975.00
CCDH Inc. dba Advocacy Network on Disabilities	Families living with significant disabilities	FNSP program: \$608,796.00 Inclusion/ respite funds: \$500,000.00 Total amount: \$1,108,796.00
Children of Inmates, Inc. (Group Family Visitation)	Children of incarcerated parents	\$640,000.00
City of Homestead** * EnFamilia, Inc. * Kristi House, Inc. * Mujeres Unidas En Justicia Educacion Y Reforma, Inc, * Start Off Smart, Inc. * Legal Services of Greater Miami (Individual Legal Services and Education, Individual Behavioral and Mental Health Supports)	Children and youth residing in vulnerable neighborhoods	\$728,000.00
City of Miami Beach (Individual Academic or Educational Supports, Individual Behavioral and Mental Health Supports)	Children and youth residing in vulnerable neighborhoods	\$500,000.00
Concerned African Women, Inc. (Individual Behavioral and Mental Health Supports)	Children and youth residing in vulnerable neighborhoods	\$584,475.00
Connect Familias, Inc. (Individual Legal Services and Education)	Children and youth residing in vulnerable neighborhoods	\$750,000.00
Educate Tomorrow, Inc. (Legal Services and Education, Individual Academic or Educational Supports, Individual Behavioral and Mental Health Supports, Group Life Skills Supports)	Children in or transitioning out of the child welfare system Families experiencing homelessness or chronic housing instability	\$950,000.00

Agency (* subcontractors if applicable) (Additional direct services provided), if applicable	Populations Served	Amount Not to Exceed
Empowering Youth, Inc. (Individual Academic or Educational Supports, Family Behavioral and Mental Health Supports or Parent-Child Relationship Supports)	Children and youth residing in vulnerable neighborhoods	\$414,350.00
Gang Alternative, Inc.	Children and youth residing in vulnerable neighborhoods	\$715,075.00
Genesis Hopeful Haven, Inc (Individual & Group Vocational Training and Supports, Individual & Group Academic or Educational Supports, Group Life Skills Support)	Children in or transitioning out of the child welfare system	\$342,650.00
Haitian Neighborhood Center, Sant La, Inc. (Individual Legal Services and Education)	Children and youth residing in vulnerable neighborhoods	\$471,965.00
International Rescue Committee, Inc. (Individual Legal Services and Education)	Youth experiencing immigration challenges and/or in need of legal advocacy	\$579,723.00
Kristi House, Inc.² (Group & Individual Vocational Training and Supports, Individual Academic or Educational Supports)	Youth affected by sexual abuse and/or human trafficking	\$325,000.00
New Horizons Community Mental Health Center, Inc. * Overtown Youth Center (Group Academic or Educational Supports)	Children and youth residing in vulnerable neighborhoods	\$950,610.00
Opa-Locka Community Development Corporation, Inc. (Individual Behavioral and Mental Health Supports; Individual Academic or Educational Supports)	Children and youth residing in vulnerable neighborhoods	\$653,650.00
The Alliance for LGBTQ Youth, Inc. (Group & Individual Behavioral and Mental Health Supports)	Lesbian, gay, bisexual, transgender, and questioning (LGBTQ) youth	\$658,950.00
The Sundari Foundation, Inc. (Individual Legal Services and Education; Group & Individual Vocational Training and Supports)	Families experiencing homelessness or chronic housing instability	\$450,000.00
United Cerebral Palsy Association of Miami, Inc. (Group & Individual Behavioral and Mental Health Supports)	Families living with significant disabilities	\$517,075.00
Total:		\$13,508,652.00

Comprehensive Performance Reviews (CPR) were completed to provide implementation recommendations for improved performance. A collaborative, cross-departmental analysis, supported by an upgraded dashboard and in-depth data review, enabled the identification of actionable performance and budgetary insights. Service delivery continued an increasing trend from prior years, with a 36 percent increase from year two of the funding cycle to year three, serving 4,126 families of 6,073 children.

Contracts for a renewed contract in 2026-2027 contingent on completion of a Renewal Action Plan³, as implemented in the 2025-2026 contract cycle, and with reduced funding, as follows:

1. **Belafonte Tacolcy Center, Inc.**, funding reduction of \$100,000 due to decreased service levels resulting from significantly lower than expected target population families served.
2. **Kristi House, Inc.**, funding reduction of \$75,000 due to decreased service levels resulting from significantly lower than expected families served and contracted hours delivered.

**Additionally, due to oversight, City of Homestead was not included in the salary adjustments approved under Resolution #2025-42 for the 2025-2026 contract year to align the compensation of Family Coaches with market rates. To correct this, a funding increase of \$14,000 is recommended to fully support the corresponding staffing adjustment.

Background: The foundational assumption for this investment is that if The Trust promotes positive childhood experiences, builds family and youth strengths and relationships, and supports basic needs, children, youth and families will achieve better outcomes.

Recommendations for the renewal of the above contracts are based on Trust staff assessment of programs through reviews of performance data and site visits to programs, as described above.

Procurement Policy: Per the procurement policy, Section 2002, formal competitive procurement for direct community services, The Children’s Trust issued a Request for Proposals (RFP) #2022-01 on October 26, 2022, to fund Family and Neighborhood Support Partnerships (FNSP) for a five-year funding cycle with one-year contract renewals. Resolution #2022-56, and subsequently Resolutions #2023-56, #2024-38, and #2025-42 recommended funding for the above 22 provider agencies, based on a comprehensive review process and satisfactory performance.

Geographic Area: Countywide with several programs serving high-need neighborhoods, as noted in the table above.

³ Renewal Action Plans are mutually agreed upon goals that must be met by the organization within a specified amount of time. Expectations for Renewal Action Plans include but are not limited to increased enrollment, improved fiscal health, and/or enhanced administrative capacity.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **18th day of May 2026.**

THE CHILDREN'S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency. _____

The Children's Trust Board Meeting

Date: May 18, 2026

Resolution: 2026-43

Strategic Framework Priority Investment Area: Parenting: Books for Free

Strategic Framework Headline Community Results: High-quality early learning opportunities; nurturing and involved parents; kindergarten readiness; and academic success.

Recommended Action: Authorization to negotiate and execute a contract with The District Board of Trustees of Miami Dade College, to deliver The Children's Trust Books for Free program, in a total amount not to exceed \$700,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027, with three remaining annual renewals, subject to annual funding appropriations.

Budget Impact: Funding in the amount of \$700,000.00 for this resolution is projected to be available in FY 2026-2027.

Description of Services: Since its inception, The Children's Trust has made sustained investments in strategies to support early childhood literacy development. To strengthen coordination and expand upon these efforts, The Trust hosts the Miami-Dade County Grade-Level Reading (MDGLR) Campaign, which regularly engages more than 50 community partners to elevate literacy. A key strategy of The Trust's early literacy efforts is to increase access to books in multiple languages and accompanying enriching experiences for families of young children. This is accomplished through Books for Free, a program initiated in 2013, and The Children's Trust's other early literacy investments.

The Children's Trust Books for Free program ensures young children (through age 8) have access to free books to take home and keep from bookshelves placed in public spaces throughout Miami-Dade County. Books are provided in English, Spanish, and Haitian-Creole, and are obtained primarily through book donation drives and collection bins, which are part of Books for Free.

Books for Free requires the funded administrative agency, The District Board of Trustees of Miami Dade College (MDC), to have a keen understanding of literacy development and a passion for broadening children and families' access to books. This entails work engaging with communities, businesses, volunteers, and the public sector to:

- Collect, sort, and categorize donated and purchased age- and content-appropriate, gently used, and new books through book drives and other means.
- Distribute the books through stocked bookshelves maintained in public places where parents and children congregate for extended periods, and through partnerships with community organizations, particularly in under-resourced neighborhoods throughout Miami-Dade County.
- Maintain Books for Free bookshelf locations in public spaces for families to take free books.

Resolution 2026-43 – Parenting: Early Literacy (District Board of Trustees of Miami Dade College)
May 18, 2026

- Host family engagement activities to promote Books for Free program awareness and to foster a love for reading. Reading Circles provide opportunities for authors, performers, and/or students to demonstrate the richness of literacy experiences, as well as attend community-based events to promote the program, such as health fairs, children’s events, library events, and festivals, including The Children’s Trust Family Expo.

This program has a minimum annual 15 percent match requirement in cash or in-kind resources from MDC, which has been exceeded.

Background: During the 2024-2025 contract year, MDC distributed 107,301 books and provided operational support across 114 community bookshelves throughout the county, achieving 98 percent of its contracted target. During this first contract year of the funding cycle, MDC expanded services to 38 new bookshelf sites. The program exceeded contract expectations when delivering 18 of 12 contracted Reading Circles family engagement activities and leveraged \$303,500.00 in match funds.

Procurement Policy: Per the procurement policy, Section 2002, formal competitive procurement for direct community services, The Children’s Trust issued a Request for Proposals (RFP)#2024-10 on January 10, 2024, to fund the Books for Free model implementation for a five-year cycle with one-year contract renewals. In Resolution #2024-26, MDC was recommended for funding, based on a comprehensive review process and satisfactory performance.

Geographic Area: Countywide.

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **18th day of May, 2026.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____
SECRETARY

Approved by County Attorney for form and legal sufficiency _____

The Children's Trust Board Meeting

Date: May 19, 2026

Resolution: 2026-44

Strategic Framework Priority Investment Area: Health & Wellness: Injury Prevention Education; Community Engagement, Awareness and Advocacy: Funder Collaboration Initiatives.

Strategic Framework Headline Community Results: High-quality early learning opportunities; and healthy lifestyle habits for eating, sleeping, physical activity and mental wellness.

Recommended Action: Authorization to enter into a tri-party match contract agreement with The Miami Foundation and Miami-Dade County for Zero Drownings Miami-Dade Initiative (ZDMD), in a total amount not to exceed \$1,000,000.00, for a term of 12 months, commencing October 1, 2026, and ending September 30, 2027.

Budget Impact: Funding in the amount of \$1,000,000.00 for this resolution is projected to be available in FY 2026-27.

Description of Services: Zero Drownings Miami-Dade (ZDMD) is a large-scale, countywide drowning prevention initiative that provides free, water safety field trips for young children, inclusive of children with unique abilities, from their school, child care center, or program, at no cost to families. The ZDMD program delivers an evidence-based learn-to-swim and water safety curriculum designed to reduce child drownings across Miami-Dade County.

The Miami-Dade County Office of Drowning Prevention (ODP), housed within Miami-Dade County's Parks, Recreation, and Open Spaces Department (PROS), serves as the central logistics and coordination hub for the programmatic components of the initiative. ODP partners with entities that own public and private pools, certified swim safety providers, Miami-Dade County Public Schools (M-DCPS), The Miami Foundation (as fiscal agent), and The Children's Trust to implement the program countywide.

ZDMD primarily serves M-DCPS kindergarten students, and 4-year-olds from Miami-Dade County Head Start centers, and The Children's Trust Thrive by 5 child care centers, with a summer pilot program expanding to select summer camps this year. Transportation is coordinated by ODP utilizing dedicated and age-appropriate buses and drivers from the County's Community Services Department (CSD) and M-DCPS to ensure safe and efficient access to participating pool sites.

The program's standard instructional model consists of 10 days of 30-minute group lessons, delivered at a 1:6 instructor-to-student ratio. Children with unique abilities are accommodated based on their needs. This ratio reflects best practice standards and meets American Red Cross certification requirements. To minimize instructional disruption, the program utilizes pools throughout the county with a goal of maintaining no more than a 15-minute travel time each way. Participation requires signed parental or guardian consent. All school year lessons are delivered consecutively across two school weeks.

The initiative also includes a family engagement component offering families of participants and general community members a free online American Red Cross water safety course

available in English, Spanish, and Haitian Creole. The initiative is further supported by countywide water safety communications and outreach campaigns to reinforce drowning prevention awareness throughout the community.

In FY 2025-26, as of mid April 2026, with the program continuing through May, ZDMC has served 2,027 children who demonstrated that they obtained 28,695 skills through the program, while maintaining a 100 percent parent and caregiver satisfaction rating of those who responded to an initial survey. These participation numbers are expected to increase significantly as the program expands from a school-year model to year-round implementation.

The primary challenge that requires increased efforts and resources is the need for consistent program recruitment support. To strengthen enrollment efforts and expand registration support for schools, centers, and programs that support parents in registering through the online system, the ZDMC Collaborative will pilot over the summer and implement the following strategies:

- Expand from a school-year model to year-round programming by offering the program to select providers, including:
 - The Children’s Trust-funded summer camps with large numbers of Pre-K through rising second graders, in close proximity to underutilized public pools.
 - Miami-Dade County Parks, Recreation, and Open Spaces (PROS) summer camps, included those funded by The Children’s Trust.
- ODP is exploring opportunities to collaborate with Miami-Dade County’s Learn2Swim programs and with The Children’s Trust-funded programs that offer swim lessons, to align them with ZDMC standards.
- Partner with charter school networks, with an anticipated launch in Spring 2026 to expand the number of students served during the school year.
- Coordinate volunteer recruitment, training, and engagement through United Way Miami and the American Red Cross to assist parents with enrollment, serve as ZDMC ambassadors, and support community outreach opportunities.
- United Way Miami’s hiring of a full-time ZDMC Enrollment Manager, underwritten at 50 percent by the ZDMC collaborative funds, to work directly with child care centers, schools, and parents on registration. This individual will also coordinate and direct the volunteers.

These enhanced strategies will strengthen program continuity, increase enrollment, and expand overall reach to ensure more children have access to critical water safety prevention services.

In FY 2026-27, The Children’s Trust funding will support swim lessons, program transportation, program promotion, and other operational expenses. The amount requested in this resolution is an increase of \$250,000.00 from the prior fiscal year. This additional investment will allow the program to expand and onboard additional partners to increase participation and enhance pool availability (including private indoor pools). Miami-Dade County PROS intends to absorb the cost of the four dedicated ODP staff positions in FY 2026–27, further freeing up future program funds to support the expansion of swim lessons and transportation.

As of mid-April 2026, the funders listed in the table below have committed to invest in the program for FY 2026-27, and the ZDMC Collaborative continues to secure additional funding sources, including efforts to establish a future endowment or quasi-endowment at The Miami Foundation, which serves as the initiative’s fiscal agent. Below outlines the partner funders and committed monetary investment to the initiative for FY 2026-27.

Funder	FY 2026-27 Cash Contribution
Bloomberg Philanthropies	\$175,000.00
Edu Foundation <i>Fiscal Agent: Key Biscayne Community Foundation</i>	\$50,000.00
Give Miami Day*	\$5,000.00
Griffin Catalyst	\$175,000.00
Heckscher Foundation	\$90,000.00
Kirk Foundation	\$50,000.00
Peacock Foundation, Inc.	\$50,000.00
Templeton Family Foundation (via National Christian Foundation)	\$50,000.00
United Way Miami	\$100,000.00
TOTAL	\$745,000.00

*Pending exact amount from event that takes place November 2027

The in-kind contributions table below quantifies the estimated resources provided by the anchor partners, including but not limited to water safety education, logistical support, equipment/supplies, and professional services including communications, marketing and administrative support.

Funder	Investment Type	FY 26-27 In-Kind Contributions
American Red Cross	In-Kind	\$15,000.00
Miami-Dade County Community Services Department	In-Kind	\$35,133.96
Miami-Dade County Parks, Recreation, and Open Spaces*	In-Kind	\$635,350.00
Miami Dade County Public Schools (M-DCPS) Department of Transportation Administration	In-Kind	\$40,445.18
The Miami Foundation	In-Kind	\$49,006.00
United Way Miami	In Kind	\$37,062.00
IN-KIND TOTAL		\$811,997.14

*Includes American Red Cross Centennial Program grant award of \$24,000.00

With the total monetary and in-kind investment from funders and anchor partners, the Children’s Trust leverages a \$1.56 return on investment for every dollar spent.

Background: In Miami-Dade County, drowning is the leading cause of accidental death for children 1-14 years of age based on Florida Department of Health injury data. According to the archives of Pediatric and Adolescent Medicines, participation in formal swimming lessons is associated with an 88 percent reduction in the risk of a child drowning.

A pilot of the Zero Drownings Miami Dade (ZDMD) program was conducted in Spring 2024, followed by its official launch of Year 1 in October 2024. The initiative has since completed its first full year of programming and began its second year in Fall 2025. Cumulatively since the pilot phase, and as of mid-April 2026, ZDMD has served 4,585 children, who have obtained 28,695 swim safety skills, and has operated across 24 pool locations. The program has partnered with 119 schools and child care centers countywide, executed cooperative

agreements with eight municipal and private swim providers, and distributed drowning prevention materials at community events hosting 18,040 attendees. Please reference the enclosed impact report for additional accomplishments.

Procurement Policy: Per the procurement policy, Section 2000, General Purchasing and Procurement Policy, Exemptions to Formal Competitive Procurement Process (H-6), Match Funding and Funder Collaboration Policy No. 2006, the negotiation and execution of match/funder collaboration contracts are exempt from the competitive solicitation process. Renewal of match and funder collaboration funding beyond the initial contract term is at the sole discretion of The Children’s Trust and shall be contingent upon satisfactory performance evaluations, quality program results, outcome achievements, availability of funding and an ability to maintain the underlying primary funding source(s).

Geographic Area: Countywide

The foregoing recommendation was offered by _____ who moved its approval. The motion was seconded by _____ and upon being put to a vote, the vote was as follows:

The Chairperson thereupon declared the resolution duly passed and adopted this **18th day of May 2026.**

THE CHILDREN’S TRUST
MIAMI-DADE COUNTY, FLORIDA

BY _____

SECRETARY

Approved by County Attorney for form and legal sufficiency _____



Impact Report

33,076

Water Safety & Swim Lessons Given

28,695

Swim Safety Skills Obtained

4,585

Children Reached

119

Schools & Child-Care Centers Served

24

Swimming Pools Utilized

April 2024 – April 2026

INITIATIVE OVERVIEW

In Miami-Dade more children ages 1-14 die from drowning than any other cause of accidental death. The Zero Drownings Miami-Dade's (ZMD) mission is to reduce drownings by helping children develop essential water competency skills and to educate them, their families, and the community on the importance of water safety.

COMMUNITY IMPACT

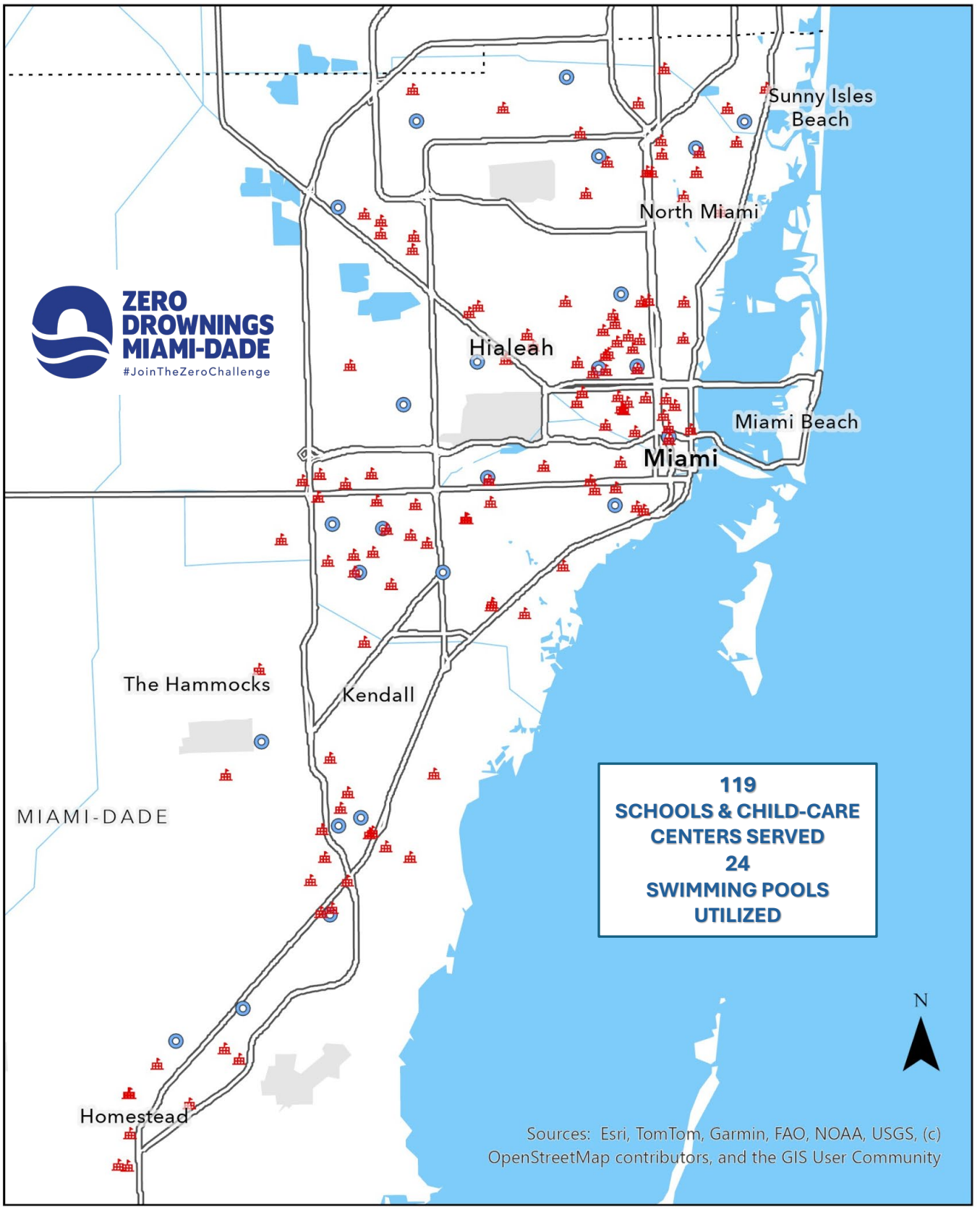
- **Pilot (Spring 2024):** Provided 2,411 water safety and swim lessons to 296 children
- **Year 1 (24-25 School year):** First year of full implementation, provided 15,922 water safety and swim lessons to 2,262 children.
- **Year 2 (September 2025-April 10, 2026):** Provided 14,743 water safety and swim lessons to 2,027 children. Goal is to reach another 2,000 children by the completion of Year 2.
- In two years, Zero Drownings has utilized 24 swimming pools, provided 33,076 water safety and swim lessons to 4,585 children who obtained 28,695 swim safety skills from 119 schools and child-care centers. Distributed drowning prevention materials at community events hosting 18,040 attendees.

ACCOLADES AND HIGHLIGHTS

- 2025 National Association of Counties, Children and Youth Best in Category Achievement Award.
- Zero Drownings Miami-Dade was presented at the 2026 American Red Cross Scientific Advisory Council National Conference. The council serves to advance scientific and education excellence in water safety nationally.
- Year 2 Parent/Caregiver Satisfaction Rating of 100%.
- An interactive digital resource hub Website was launched.
- Launched a multimedia print and digital campaign. The campaign includes a \$50,000 No-cost PSA media partnership.
- Expanded program from a school year to a year-round program.

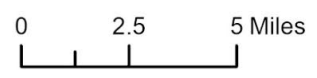


Learn more at ZeroDrowningsMiamiDade.org



Map legend

▣ Schools/Child-Care centers reached
 ○ Swimming pools utilized



THE CHILDREN'S TRUST
President/CEO
Agreements - < / = \$50,000
January 1, 2026 through March 31, 2026

Qty	Organization	# Served	Final Agreement Amount	Description
Promote Citizen Engagement and Leadership				
1	Amplify Community Resources		\$10,000.00	Family resource initiative
2	Black Girls Who Math Inc		\$9,000.00	School year program
3	Catholic Charities of the Archdiocese		\$10,000.00	Family awareness event
4	Miami-Dade County		\$5,000.00	Countywide partnership initiative
5	Wilner Maxy Community Center		\$15,000.00	Summer program
		Subtotal	\$49,000.00	
		Total	\$49,000.00	
	Program	Total Funded	# Agreements	
	Promote Citizen Engagement and Leadership	\$49,000.00	5	
	TOTAL	\$49,000.00	5	



Media Highlights – Op-Eds

OP-ED

Miami-Dade school superintendent: Making college possible starts early | Opinion

By Jose L. Dotres

May 1, 2026 6:00 AM |  Gift Article

Kindergarten students work on their projects at the Dr. Rolando Espinosa K-8 Center during the first day of school for Miami-Dade County Public Schools in the 2025-2026 school year, on Aug. 14, 2025. Pedro Portal pportal@miamiherald.com

The students in our classrooms today will shape the future of our county, and our responsibility is to ensure every child has a clear path beyond high school graduation.

Some students may stop seeing college as an option, not because of their ability but because of concerns about cost. In Miami-Dade, we are focused on addressing those concerns early and making sure students understand that a college pathway is within reach. With more than 300,000 students in Miami-Dade County Public Schools, rising costs can make college seem out of reach for many families.

Research is clear. Children with even small amounts of savings designated for education are significantly more likely to enroll in and complete post-secondary education. Savings build expectations, confidence and a pathway forward.

In response, Miami-Dade County launched Future Bound Miami, a Children's Savings Account initiative that has grown from a pilot in 2019 to a countywide effort serving more than 300 schools. Today, every kindergarten student in Miami-Dade County Public Schools has access to a savings account.

Across Miami-Dade, more than 19,000 students already have activated accounts, reflecting a growing movement of families investing in their children's futures. This momentum is building among our youngest learners. While we celebrate the more than 4,000 kindergarten families who have already activated this year, there is still time for others to take that important first step. We encourage every kindergarten family to activate while the window remains open. Each activation sends a powerful message to a child: their future matters, and their path to college is within reach.

Access is only the first step. The next phase is ensuring that families are saving consistently, building financial habits and connecting those actions to long-term educational and economic goals.

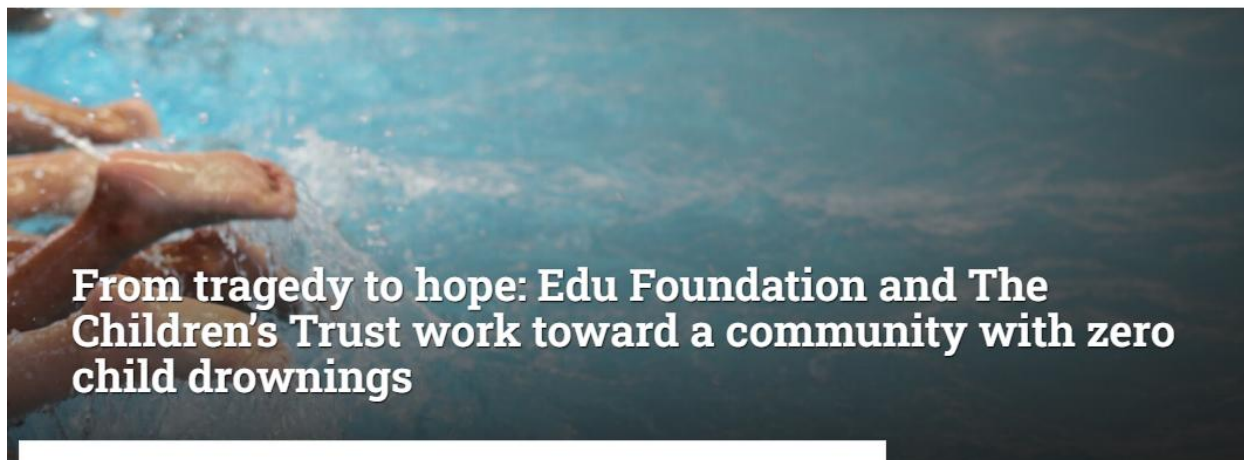
This work is powered by a strong consortium of partners including Miami-Dade County Public Schools, the Miami-Dade County Public Schools Foundation, The Children's Trust, United Way Miami, the City of Miami, Miami-Dade County, The Miami Foundation, EdFed, Junior Achievement, Sant La Haitian Neighborhood Center and others. Together, these partners have built one of the most comprehensive Children's Savings Account systems in the country.

Just as importantly, this effort is building a broader ecosystem of support for families. Through school-based engagement, financial literacy programming and partnerships with community organizations and financial institutions, families are gaining access not only to savings accounts but to financial coaching, tools and services that strengthen both immediate financial stability and long-term economic mobility.

Miami-Dade County has invested in student incentives to ensure that children begin their accounts with a financial foundation. In partnership with the city of Miami, families who make deposits into their children's accounts can now benefit from matched savings, helping accelerate savings growth and reinforce positive financial habits.

As we recognize Financial Literacy Month, we are calling on families across Miami-Dade County to take the next step by activating your child's account and joining us on May 30 at the Overtown Performing Arts Center for a community-wide Future Bound Miami event. This gathering offers a hands-on opportunity to make deposits, learn about financial tools and connect with partners dedicated to your child's long-term stability. Even the smallest deposit reinforces a child's expectation that postsecondary success is within reach.

We have built the foundation. Now we must deepen engagement, strengthen savings and expand opportunity. The future of Miami-Dade will be defined by what we make possible for our children today. Join us in this mission by visiting futureboundmiami.org



Guest Author

March 26, 2026

8 min

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Swimming and water safety are not extracurricular activities in South Florida – they are foundational life skills.

Olga Londoño, Founder, Edu Foundation.

The loss of a child is a pain no family should ever endure. When that loss comes from drowning, a tragedy that is almost always preventable, the grief is compounded by the haunting question of *what if*.

In 2021, my family lost our 15-month-old son, **Eduardo**. His absence changed our lives forever, and the only way forward was to honor his memory by helping ensure other families never experience the same heartbreak.

Giving back.

The loss of a child is a pain no family should ever endure. When that loss comes from drowning, a tragedy that is almost always preventable, the grief is compounded by the haunting question of *what if*.

In 2021, my family lost our 15-month-old son, **Eduardo**. His absence changed our lives forever, and the only way forward was to honor his memory by helping ensure other families never experience the same heartbreak.

That commitment became the **Edu Foundation**, created to teach children how to enjoy water safely and responsibly. What began as a deeply personal mission quickly grew into a community effort. We saw how many children lacked access to basic swimming instruction, and we knew we needed to do more.

When the opportunity arose to join the Zero Drownings Miami-Dade (**ZDMD**) initiative as a funding partner, we embraced it wholeheartedly. With the leadership and support of **The**

Children's Trust of Miami-Dade, we realized we could reach more families, remove more barriers and protect more children.

The urgency could not be clearer. In Miami-Dade County, drowning is the No. 1 cause of accidental death for children ages 1 to 14. Nationally, it is the leading cause of death for children ages 1 to 4 and the second-leading cause for ages 5 to 14. In 2022, Florida had the highest unintentional drowning death rate in the nation among children from birth to age 9. These are not just statistics. These are preventable tragedies.

The Children's Trust, created by voters in 2002 to improve the lives of children and families, has long recognized that water safety is not optional in a community surrounded by water. That is why Zero Drownings Miami-Dade was launched in 2024: making it the first comprehensive, countywide drowning prevention effort focused on young children.

Led by The Trust in partnership with Miami-Dade County, Miami-Dade County Public Schools, The Miami Foundation, United Way Miami, the American Red Cross, along with other dedicated funding partners, the initiative removes the barriers that have historically kept families from accessing swim lessons: cost, transportation, and lack of awareness of the importance of water safety skills.

Through ZDMD, young children, most between the ages of 4-7, and older for certain children with disabilities, receive 10 free 30-minute water safety swim lessons to potentially save their lives.

These lessons take place during coordinated daytime field trips from schools, child care centers and Summer camps, using an American Red Cross-certified curriculum, small class sizes, and trained instructors at county, municipal and private pools. This approach ensures that children who might otherwise never receive swimming instruction gain the skills they need to be safe around water.

The impact is already significant. Since 2024, Zero Drownings Miami-Dade has served more than 4,300 children across 113 schools and preschools, delivering nearly 31,300 swim lessons and obtaining 26,800 water safety swim skills. These numbers reflect not only the scale of the need but the power of coordinated community action. At scale, the goal is to reach 20,000 young children annually, providing layers of protection far beyond what existed before.

The initiative's reach also extends beyond the pool. Parents and caregivers across the county can access a free online American Red Cross water safety course in English, Spanish, and Haitian Creole at the new www.ZeroDrowningsMiamiDade.org website. The site also offers a searchable database of after-school and Summer swim programs and essential drowning prevention information.

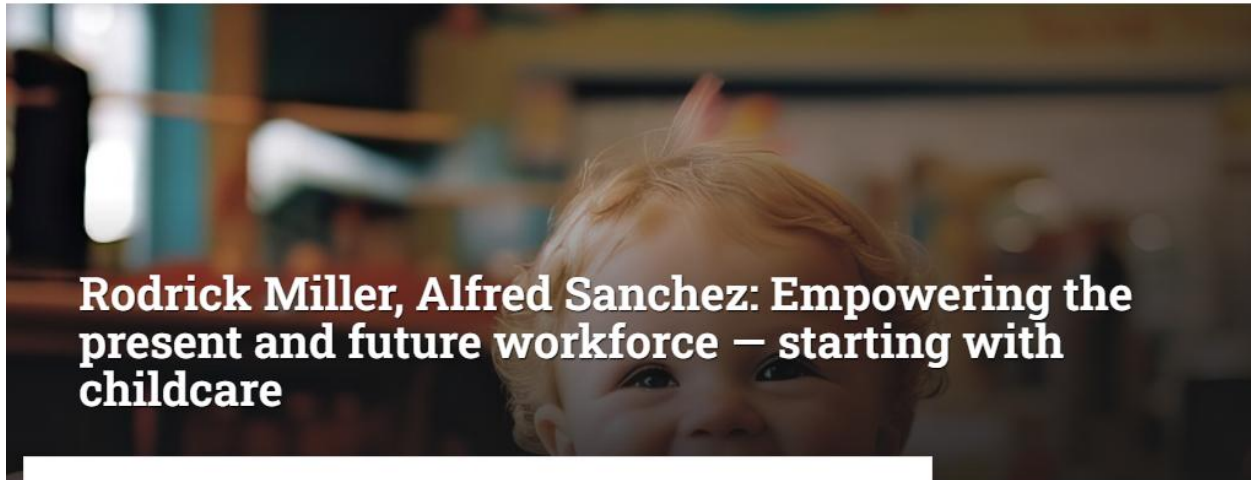
The Children’s Trust has always championed the idea that children must be safe to thrive. Swimming and water safety are not extracurricular activities in South Florida — they are foundational life skills. A child cannot grow academically, socially, or emotionally if they are not protected from preventable dangers.

What would it mean for Miami-Dade to have zero child drownings? The Zero Drownings Miami-Dade initiative not only poses the question, but it also offers a roadmap to achieve it. With leadership from The Children’s Trust, the Edu Foundation, committed partners across the community, and engaged families, “Join the Zero Challenge” is not an aspirational slogan. It is a goal within reach.

For families like mine, this work is deeply personal. Edu’s legacy lives in every child who learns to swim, every parent who gains knowledge, and every life that is protected. Together, we can build a community where no child’s story ends in preventable tragedy.

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Olga Londoño is a mother of three whose life and work are deeply shaped by the memory of her son, Edu. After losing him, she founded the Edu Foundation, dedicated to preventing childhood drowning by providing free swimming lessons and water-safety education. She also created Eledu Home, a nonprofit home goods brand that donates 100% of its profits to support the foundation’s mission. The Children’s Trust is a dedicated source of revenue, supported by ad valorem property taxes, that funds hundreds of programs across thousands of sites in Miami-Dade to directly serve children and their families. Local voters established The Trust in 2002, and 86% of voters permanently reauthorized it in 2008 to ensure it continues to positively shape Miami-Dade’s future. To learn more, visit www.TheChildrensTrust.org.



Rodrick Miller, Alfred Sanchez: Empowering the present and future workforce – starting with childcare



Guest Author

May 5, 2025

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As Florida's economic future is debated in Tallahassee, quality affordable childcare must be part of that conversation.



Rodrick Miller.



Alfred Sanchez.

Raising children is the most important job parents and caregivers have. But it is rarely the only job they need. And in high-cost communities like Miami-Dade County, raising children while remaining an active part of the workforce is not always easy.

FLORIDA'S ELECTRIC CO-OPS MAINTAIN

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Raising children is the most important job parents and caregivers have. But it is rarely the only job they need. And in high-cost communities like Miami-Dade County, raising children while remaining an active part of the workforce is not always easy.

For some working families, the promise of the American dream can come with a hidden penalty. For those working lower-paying jobs, as wages rise for their hard-earned work, their family's access to services like help with childcare costs can end abruptly, leaving them in a worse financial position than where they started. This reality is known as the benefits cliff, and it can leave many families caught between career progress and stability at home.

While this may appear to be just a family challenge, it is in fact a growing economic issue. The benefits cliff is a workforce constraint with real consequences for businesses of all sizes. In a high growth region like Miami-Dade, where demand for talent continues to rise, the cost of childcare consumes a disproportionate share of income and limits workforce participation. It is both a present-day workforce challenge and a future one, affecting not

only whether parents can work today, but whether children are prepared to succeed in the workforce tomorrow.

The findings from an October 2025 Federal Reserve Bank of Atlanta study, “[Too Costly to Work? The Childcare Burden on Household Earnings](#),” underscores what Miami-Dade stakeholders have long recognized: childcare affordability is not a temporary challenge, but a persistent structural barrier for working families.

Across the county, many households struggle to remain employed or pursue advancement because childcare costs exceed what wages can reasonably support, with local prices continuing to outpace affordability. The study shows that the Miami-Dade sectors hardest hit by this workforce challenge include hospitality, service, health support, and even early learning. Ironically, those who provide childcare are often among the least able to afford it themselves.

These pressures deepen economic instability and create broader workforce challenges, as employers struggle to retain workers and families are increasingly forced to consider leaving the region altogether. According to the Florida Chamber Foundation report “[Untapped Potential in FL](#),” insufficient childcare is costing Florida \$5.38 billion each year.

As leaders of the Greater Miami Chamber of Commerce and the Miami-Dade Beacon Council, we recognize the scale of this challenge. Fortunately, Miami-Dade has not stood still. At the center of the community’s response are organizations like The Children’s Trust of Miami-Dade.

Approved by voters 2-1 in 2002 and reauthorized for good by 86% of voters in 2008, The Trust utilizes ad valorem property taxes to fund programs, provide resources, and advocate on behalf of children and their families — the base of our present and future workforce.

Through its leadership of the Miami-Dade County Fiscal Cliff Collaborative, The Children’s Trust, the Beacon Council, and the Greater Miami Chamber of Commerce, education and legislative leaders have helped reframe the conversation. This is no longer just about families; it is about aligning workforce needs with economic realities and advancing solutions that support both economic mobility and labor force participation.

Through its early learning quality improvement system, Thrive by 5, The Trust is strengthening the early learning workforce itself. Its A\$CEND salary supplement and tiered payment process directly support quality childcare centers in high poverty areas and early learning employees working in those programs.

By providing these targeted financial incentives — tied to quality and professional development — The Trust is helping make these small businesses more economically viable, creating a domino effect in the industry and across the community.

At the same time, The Children’s Trust is expanding access for working families whose income levels disqualify them from childcare support due to outdated federal and state program income thresholds. Through Thrive by 5 Families Forward scholarships, families who earn slightly too much to qualify for federal assistance can still access high-quality early learning programs, ensuring affordability does not come at the expense of quality.

The Trust has also leveraged strong public and private partnerships to scale its impact, helping stabilize providers, expand capacity, and keep more parents in the workforce. This is what leadership looks like: aligning resources, partners, and policy around tangible solutions.

As Florida’s economic future is debated in Tallahassee, quality affordable childcare must be part of that conversation. Miami-Dade offers a clear model. When communities treat childcare as essential infrastructure — like The Children’s Trust and the Miami-Dade Fiscal Cliff Collaborative pool do — our businesses, industries and communities see the benefits.

Rodrick Miller is President and Chief Executive Officer of The Miami-Dade Beacon Council. **Alfred Sanchez** is President & CEO of the Greater Miami Chamber of Commerce. The Children’s Trust is a dedicated source of revenue, supported by ad valorem property taxes, that funds hundreds of programs across thousands of sites in Miami-Dade to directly serve children and their families. Local voters established The Trust in 2002, and 86% of voters permanently reauthorized it in 2008 to ensure it continues to positively shape Miami-Dade’s future. To learn more, visit www.TheChildrensTrust.org.